

**ATTACHMENTS**  
**UNDER SEPARATE COVER**

**Audit and Risk Committee Meeting**

**9 June 2026**

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Draft Waimate District Council Annual Plan 2026/27	
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**DRAFT  
ANNUAL  
PLAN  
2026/27**

**DRAFT 2 JUNE 2026**

30 June 2026



**Waimate**  
District Council

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# Chief Executive and Mayor's Message

## Looking ahead while staying grounded in our community

This Annual Plan sets out an overall 5.2% rates increase for 2026/27. We know this is not insignificant for households and businesses, particularly at a time when cost of living pressures remain front of mind for many in our community. It is important to be clear about what sits behind this figure. While it can be tempting to keep rates artificially low in the short term, it is relatively easy for councils to defer investment and in doing so leave future councils and communities with catastrophic problems to manage. This Annual Plan takes a balanced approach that recognises today's affordability challenges while continuing to meet our essential responsibilities for the future.

Of the total increase, 4.2% relates to three water services; drinking water, wastewater, and stormwater. This includes one off and ongoing establishment costs for creating an internal water services business unit, required to meet new national regulatory and compliance obligations. These services are heavily shaped by central government standards and require sustained investment to ensure public health, system resilience, and regulatory compliance.

The remaining 1.0% funds all other council services, including roading, parks and reserves, community facilities, regulatory and corporate services, and our four bin kerbside waste collection and disposal service, which continues to support better environmental outcomes.

While this Annual Plan largely continues existing levels of service, it also reflects a council and organisation operating in an environment of continued central government reform. Increasingly, staff time is redirected towards understanding, responding to, and implementing reforms across a number of fronts. In particular, the potential reform of the local government system and ongoing changes associated with the Resource Management Act are both significant pieces of work that councils must engage with, even as the direction and timing of reform continues to evolve. These reforms carry real workload and cost implications, which are now a regular part of how councils operate.

Mayor Craig Rowley (left)  
and Chief Executive Stuart Duncan (right)

At the same time, Council remains focused on the future. Over the coming year we will begin shaping the next Long Term Plan alongside further development of the Water Services Strategy. These processes provide an important opportunity to step back, review how services are provided, and test whether there are smarter, more efficient ways of meeting community needs. Councillors and staff share a strong commitment to affordability and value for money, and we will actively look for efficiencies where possible while being clear that essential services, public health, and community safety cannot be compromised.

This Annual Plan also recognises that some costs, such as fuel and materials, can change over time and are influenced by factors beyond Council's control. These shifts can affect how and when some projects are delivered. While we hope international situations settle quickly, Council continues to plan carefully so we can respond sensibly to changing conditions and keep services running smoothly.

As always, we welcome community input as we continue planning for Waimate District's future grounded in realism, but with a clear eye on long term resilience and wellbeing.



# Three Waters Business Unit

Under the Government's Local Water Done Well initiative Waimate District Council submitted a Water Services Delivery Plan (WSDP) to the Department of Internal Affairs on 26 August 2025, which was accepted.

The WSDP outlines the future water services delivery arrangements, consisting of Water Supply, Wastewater and Stormwater activities, will be operated within the Waimate District Council in-house business unit.

The Local Government (Water Services) Act 2025 (LGWSA) came into effect on 27 August 2025, and contains financial principles that ensure that any revenue received from providing three waters services are spent on those services, and that the revenue and expenditure must be transparent to the public, with separate financial statements required for each of the three waters activities.

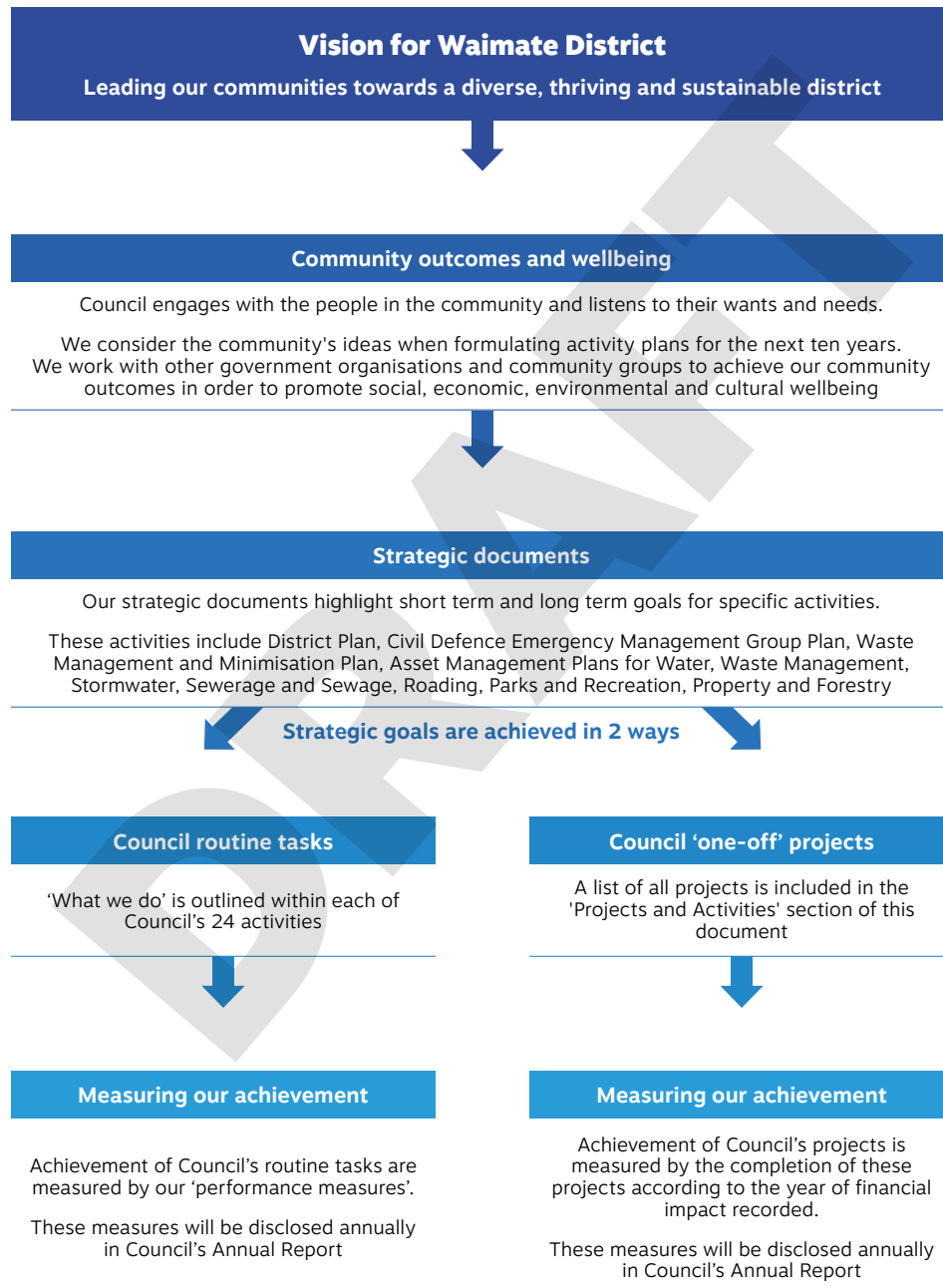
Although Council is not likely to be required to prepare separate financial statements for the in-house business unit until 30 June 2028, financial statements have been prepared for the Annual Plan 2026/27 in advance of any reporting requirements.



# Strategic Overview

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# Strategic Framework



# Community Outcomes

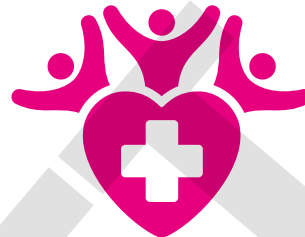


## Thriving communities

A district that provides infrastructure for economic activity

A district that encourages development

A district that actively promotes itself and its businesses



## Safe & healthy people

A place where people are safe in their homes, work and public spaces

Our services, infrastructure and environment enhance quality of life

A resilient and adaptive community in a changing environment



## Sustainable district & environment

A district that is enhanced through sustainable and diverse development

Our heritage is valued and protected

We value the natural environment, biodiversity and landscapes



## Active, diverse, supportive community

All people are encouraged to participate in our democratic process

District assets provide recreation and leisure choice

We celebrate and support the good things about our community

# Wellbeing Assessment Indicators



## Economic

Looks at whether the economy can generate the employment and wealth necessary to provide many of the requirements that make for social wellbeing, such as health, financial security and equity of opportunity

- \_\_\_\_ Gross domestic product (GDP) per capita
- \_\_\_\_ Major road traffic accident statistics
- \_\_\_\_ Number of building consents issued
- \_\_\_\_ Dollar figure spent by visitors in the Waimate District
- \_\_\_\_ Export growth (annual % change)



## Environmental

Considers whether the natural environment can sustainably support the activities that constitute healthy community life, such as air quality, fresh water, uncontaminated land and control of pollution

- \_\_\_\_ Water quality of monitored lakes, rivers and swimming spots
- \_\_\_\_ Number of drinking water supplies that comply with water standards
- \_\_\_\_ Landfill waste-kilograms per capita
- \_\_\_\_ Rate of transition of Council-owned vehicles to hybrid/electric engines
- \_\_\_\_ Estimated Council CO<sup>2</sup> emissions



## Social

Involves individuals, their families, whānau, hapū, iwi, and a range of communities being able to set goals and achieve them, such as education, health, strength of community networks, financial and personal security, equity of opportunity, and rights and freedoms

- \_\_\_\_ Percentage of school leavers by NCEA level
- \_\_\_\_ Unemployment rate
- \_\_\_\_ Mean household income
- \_\_\_\_ Housing affordability (home value to income ratio)
- \_\_\_\_ Housing affordability (mortgage payment proportion of income)
- \_\_\_\_ Rent affordability (rent to income proportion)
- \_\_\_\_ Crime rate



## Cultural

Looks at the shared beliefs, values, customs, behaviours and identities reflected through language, stories, visual and performing arts, ceremonies and heritage that make up our communities

- \_\_\_\_ Percentage of te reo Māori speakers
- \_\_\_\_ Ethnic diversity
- \_\_\_\_ Number of creative and cultural activities offered
- \_\_\_\_ Library membership (active)

# Service Performance

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# Service Performance Summary

An important function of the Annual Plan is for Council to gauge how well it is doing in achieving the goals set out in its current Long Term Plan. This tracking is done through a system of performance measures that cover all of Council's activities. These measures help us to ensure that we are delivering our services in an effective and cost-efficient manner. We track and report on these measures every year in our Annual Report for transparency and accountability. There are generally two types of performance measures, local authority measures and mandatory measures.

## Local authority measures

These are measures that Council has developed to both judge how well a service is being delivered and set aspirational goals for service improvement. They help us to identify whether our projects are producing the positive outcomes we intended or if we need to re-evaluate our approach in the next Long Term Plan. The Elected Members shape and develop these targets every three years to meet the unique and changing needs of our district.

## Mandatory measures

These are measures that central government agencies require Council to report on. They typically establish a measurable standard for safety in the delivery of critically important services. These standards include things like road safety measures, drinking water compliance, flood protection, and animal control enforcement. Reporting this data helps central government agencies identify common trends and hold local authorities accountable in providing key services.

# Water Supply Group

Performance Measure M = mandatory	2027 Target
<b>Provide safe drinking water</b>	
The extent to which the drinking water supplies comply with the following parts of the drinking water quality assurance rules:(M)  4.4 T1 Treatment Rules 4.5 D1.1 Distribution System Rule 4.7 T2 Treatment Rules Module <sup>1</sup> 4.8 D2.1 Distribution System Rule 4.10.1 T3 Bacterial Rules 4.10.2 T3 Protozoal Rules 4.11.5 D3.29 Microbiological Monitoring Rule	Full compliance – all schemes
Extent of compliance with Drinking Water Standards (Part 5) - Protozoal Compliance (M)	Compliance all schemes
<b>Provide a continuous, appropriate and safe water system throughout the district with excellent customer service</b>	
Median attendance and resolution times for urgent and non-urgent callouts for water supply faults or unplanned interruptions to the urban network <sup>2</sup> (M)	Attendance to urgent callout - ≤ 1 hour Resolution for urgent callout – ≤ 24 hours Attendance to non-urgent callout - ≤24 hours Resolution for non-urgent callout - 72 hours
Total number of complaints received about:  1. Drinking water clarity 2. Drinking water taste 3. Drinking water odour 4. Drinking water pressure or flow 5. Continuity of supply 6. Council’s response to these issues (M)	Urban water supply: <10 complaints per 1000 connections Rural water supply: ≤ 40 complaints per 1000 connections
Percentage of residents receiving the service satisfied with water supply services	≥ 70%

<sup>1</sup>This compliance rule has been updated to reflect amendments to the Drinking Water Quality Assurance Rules that took effect from 1 January 2025.

<sup>2</sup>**Attendance** - from the time Council receives notification to the time that service personnel reach site.

**Resolution** - from the time Council receives notification to the time that service personnel confirm resolution of the fault or interruption.

**Urgent attendance and resolution time** - urgent performance measures require 1 hour attendance, 24 hours resolution for loss of supply of drinking water. Council has 4 hours attendance, 48 hours resolution for loss of drinking water supply in the rural areas for practical reasons, due to geospatial distance and 96 hours onsite storage policy. The rural consumers of the Waimate District are not at risk of having no drinking water because of the greater attendance and resolution times, as they are required to have 96 hours onsite storage.

Performance Measure M = mandatory	2027 Target
<b>Provide reliable, efficient and well planned water infrastructure and services that meets the needs of the community</b>	
The average consumption of drinking water per day per resident within the Waimate District (M)	Average consumption ≤ 300 litres per person per day
Percentage of real water loss from Council's network reticulation systems (M)	Real water loss - ≤ 25%
Estimated assumed water loss per connection per day <sup>3</sup>	Estimated assumed water loss <150L per connection per day
Reactive maintenance (system failure) or programmed work in the Waimate urban area that exceed 8 hours of not supplying drinking water to the community or a consumer	< 1 per year
Reactive maintenance (system failure) or programmed work in the Rural Water Supplies that exceed 3 days of not supplying drinking water to the community or a consumer	< 1 per year

<sup>3</sup>Estimated assumed water loss per litre per second on minimum night flow methodology. Estimated assumed water loss per connection per day based on minimum night flow methodology. At present Council only has meters at the Timaru Road and Manchester Road plants. Meters have been installed throughout the urban supply which will be monitored through automated reading. Future reporting will utilise data from the new meters which will allow for a more robust estimate of real water loss. The reported results do not include the rural network, as the supply is not metered.

# Waste Management Group

Performance Measure M = mandatory	2027 Target
<b>Convenient and accessible waste management services</b>	
Residents receiving the service are satisfied with waste management services	≥ 77%
Receptacles for kerbside recycling and refuse collection are picked up as per service contract	≤20 receptacles per collection day deemed as missed collections
<b>Council manages the waste management services wisely</b>	
Compliance with resource consent conditions	Full compliance
Reduction in waste generation – total kerbside material	≤431kg per capita
Reduction in material for final disposal – kerbside refuse collection	≤112kg per capita
Reduction of biogenic methane emissions - % total organics in kerbside rubbish collection	≤40%
<b>Public information and programmes promote waste minimisation and appropriate sorting of waste</b>	
Percentage of organics and recyclables in refuse collection bin	Organic Waste ≤22% Recyclables ≤22%

# Stormwater Group

Performance Measure M = mandatory	2027 Target
<b>Maintain reliable stormwater network services</b>	
Number of flooding events that occur in our systems <sup>1</sup> (M)	0
Number of habitable floors affected in a flooding event in the district (M) (per 1000 properties connected)	0
<b>Deliver stormwater services according to required environmental standards</b>	
Compliance with resource consents for discharge from stormwater system (M)	No abatement notices, infringement notices, enforcement orders and convictions
<b>Maintain excellent customer service for stormwater systems</b>	
Median response time to attend a flooding event <sup>2</sup> (M)	≤ 120 minutes
Number of complaints received about the performance of the stormwater system (M)	≤ 1.5 per 1000 properties

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<sup>1</sup>Flooding event means an event where stormwater enters a habitable floor. Measured from the time of notification to the time service personnel reach the site. If there are no flooding events the response times will be zero.

<sup>2</sup>Flooding event means an event where stormwater enters a habitable floor. Measured from the time of notification to the time that service personnel reach the site.

# Sewerage Group

Performance Measure M = mandatory	2027 Target
<b>Maintain reliable sewerage network services</b>	
Number of dry weather overflows from the sewerage system (M)	≤ 2 per 1000 connections
<b>Deliver sewer services according to required environmental standards</b>	
Compliance with resource consents for discharge from sewerage system (M)	No abatement notices, infringement notices, enforcement orders and convictions
<b>Maintain excellent customer service for sewerage system</b>	
Median attendance and resolution times to sewerage overflows resulting from blockages or other faults <sup>1</sup> (M)	Median attendance time ≤ 60 minutes Median resolution time ≤ 12 hours
Total complaints received about: <ol style="list-style-type: none"> <li>1. Sewer odour</li> <li>2. Sewerage system faults</li> <li>3. Sewerage system blockages</li> <li>4. The WDC response to sewerage system issues (M)</li> </ol>	≤ 3 complaints per 1000 connections
People receiving the service are satisfied with sewerage services	≥90%

<sup>1</sup>**Attendance:** from the time Council receives notification to the time that service personnel reach site.

**Resolution:** from the time Council receives notification to the time that service personnel confirm resolution of the fault or interruption.

Currently the Wastewater (Sewerage) Network Environmental Performance Measures are being developed. The release date is unknown.

# Roading and Footpaths Group

Performance Measure M = mandatory	2027 Target
<b>Provide quality roads and footpaths</b>	
Resident satisfaction with sealed roads	≥50%
Resident satisfaction with unsealed roads	≥50%
Average quality of ride on sealed local roads (M)	Smooth Travel Exposure: 93%
<b>Respond to customer complaints and requests in a timely manner</b>	
Percentage of customer service requests relating to roads and footpaths responded to within 10 working days (M)	≥ 95%
<b>Provide a safe transport environment</b>	
The change from the previous year in the number of fatalities and serious injury crashes on local road network (M)	Number of fatalities and serious injury crashes is less than the previous year on an annual basis
<b>Provide well maintained footpaths</b>	
Compliance with footpath prioritisation model	No more than 7km non-complaint
Resident satisfaction with footpaths	≥58%
Percentage of footpaths that fall within a condition rating of "fair", 1-3* (M)	≥85%
<b>Provide adequate asset renewal</b>	
Percentage of the sealed local road network that is resurfaced (M)	>5.0%

# Organisation and Governance Group

Performance Measure M = mandatory	2027 Target
<b>Provide good quality governance for the community in an open and transparent manner</b>	
Ordinary Council meetings are live-streamed and recordings are made available to public	100% live streamed and recordings made available to public
Compliance with Local Government Act planning, accountability for the Long Term Plan, Annual Report and Annual Plan (if required)	100% of Audit opinions are unmodified
Response time to Local Government Official Information and Meeting Act (LGOIMA) requests	100% responded to within statutory timeframe
Residents are satisfied with performance of elected members	≥75%
<b>Advocate for and Communicate with the community</b>	
Resident satisfaction with sufficiency of the information supplied by Council	≥75%
Number of community engagement meetings offered by Elected Members	≥10

# District Planning and Regulatory Services Group

Performance Measure M = mandatory	2027 Target
<b>Deliver timely, efficient processing of consents and related statutory requirements</b>	
District Plan and bylaws reviewed within statutory timeframe	100% reviewed and adopted within statutory timeframe
Building consent processing within statutory timeframes and average processing time	100% granted within 20 working days
Resource consent processing to take place within statutory timeframes and average processing time	100% processed within 20 working days (non-notified) or 70 working days (notified)
<b>Investigate and respond to public complaints</b>	
Response to food hygiene related complaints	All complaints actioned within 48 hours
Response to late night party noise	All complaints actioned within 2 hours
Response to environmental complaints	All complaints actioned within 10 working days
<b>Resource Consents are monitored to ensure compliance</b>	
Compliance with resource consents	≥ 40 consents monitored annually
<b>Protect the public from dog and animal related nuisances and dangers</b>	
Response to wandering stock and animal related complaints	All complaints actioned within 2 hours
Response to dog attacks on people and animals	Initial contact with all complainants within 1 hour of attack notified
<b>Provide quality customer services that meet the expectations of the community</b>	
User satisfaction with building services	≥80%
User satisfaction with resource consent services	≥80%

# Community Services Group

Performance Measure M = mandatory	2027 Target
<b>Support economic development in the district</b>	
Provide up to date economic data to local businesses	Updated annually
Positive perception of living in Waimate District <sup>1</sup>	≥88%
<b>Provide quality information and library services. Programmes and material are accessible to district residents, schools and visitors</b>	
User satisfaction with library services	≥81%
Number of visits to Explore Waimate website	≥ 30,000
Exhibitions on display at the library	≥6 exhibitions
<b>Civil Defence Emergency Management personnel appropriately trained and prepared to assist community in the event of an emergency</b>	
Annual Group exercise	1 annually
Civil Defence Emergency Management personnel within the Emergency Operations Centre offered training	6 training opportunities per year

<sup>1</sup>As measured in biennial survey

# Community Facilities Group

Performance Measure M = mandatory	2027 Target
<b>Provide high quality community facilities that meet the expectations of the community</b>	
Resident satisfaction with public toilets	≥70%
User satisfaction with camping facilities	≥80%
Resident satisfaction with cemetery facilities and services	≥80%
Resident satisfaction with parks and public spaces	≥80%
User satisfaction with swimming pool facilities	≥73%
User satisfaction with event centre facilities	≥75%
<b>Provide safe community facilities for the community and visitors</b>	
Community facilities meet legislative safety requirements (Local Government Centre, Library, Regent Theatre, Event Centre)	Building Warrant of Fitness (WOF), Fire Regulations and licence requirements are current
All Council playgrounds are inspected by an external agency	1 inspection every two years
Maintain Pool Safe accreditation	Accreditation maintained
<b>Community housing units are tenanted and well managed</b>	
Occupancy rate of community housing units	90% or greater occupancy

# Projects and Activities

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## Projects for 2027

	Year ended 30 June	LTP	Annual Plan
		2027	2027
		\$000	\$000
<b>Water Supply Group</b>			
<b>Rural Water</b>			
Cannington - Renewals		11	11
Cannington - Drinking water compliance upgrade		-	600
Rebudgeted from 2026			
Cannington - Pratts Pumphouse pump renewal		4	4
Hook / Waituna - Renewals		32	32
Hook / Waituna - Simmons Pumphouse pump renewal		4	4
Hook / Waituna - Line renewal upper Nortons Reserve Rd		39	39
Hook / Waituna - PVC Tavistock Hook supply link		-	400
Lower Waihao - Renewals		14	14
Lower Waihao - Drinking water compliance upgrade		-	3,500
Lower Waihao - Distribution FAC pH online analysers		-	20
Otaio / Makikihi - Renewals		8	8
Otaio / Makikihi - Makikihi township mains renewal		67	67
Otaio / Makikihi - Consent volume review		15	15
Waihaorunga - Renewals		24	24
Waihaorunga - Drinking water compliance upgrade		-	600
Rebudgeted from 2026			
Waihaorunga - New board and telemetry		46	46
Waihaorunga - Chlorine and turbidity analyser		31	31
Waikakahi - Renewals		31	31
Waikakahi - Drinking water compliance upgrade		-	1,600
Rebudgeted from 2026			
Waikakahi - Pump renewals		18	18
Waikakahi - Distribution FAC pH online analysers		-	20
Downlands - Various capital projects		609	189
<b>Rural Water Total</b>		<b>955</b>	<b>7,274</b>
<b>Water Supply</b>			
<b>Urban Water</b>			
Urban Water - Main renewals		383	383
Urban Water - AC water main renewals		1	1
Urban Water - Pressure management High Street rising mains		10	10
Urban Water - Turbidity analyser		-	15
Urban Water - Network pressure monitoring (Rural to Urban)		-	80
<b>Urban Water Total</b>		<b>395</b>	<b>490</b>
<b>Water Supply Group Total</b>		<b>1,350</b>	<b>7,764</b>

	Year ended 30 June	LTP 2027 \$000	Annual Plan 2027 \$000
<b>Waste Management Group</b>			
Waste Management - Wheelie bin replacements		9	9
Waste Management - Miscellaneous capital		1	1
<b>Waste Management Group Total</b>		<b>10</b>	<b>10</b>
<b>Stormwater Group</b>			
Stormwater - Rapid soakage devices		51	51
Stormwater - Racecourse Road pipeline		-	575
<b>Stormwater Group Total</b>		<b>51</b>	<b>626</b>
<b>Sewerage Group</b>			
Sewer - Waimate Urban renewals		909	909
Sewer - Aerator renewal		-	120
Sewer - WWTP out flow meter renewal		6	6
Sewer - Septic waste receival unit		93	93
<b>Sewerage Group Total</b>		<b>1,007</b>	<b>1,127</b>
<b>Roading and Footpaths Group</b>			
Roading - Resealing		1,353	1,353
Roading - Drainage construction		180	180
Roading - Culvert replacement		165	165
Roading - Kerb and channel renewal		305	305
Roading - Concrete ford renewal		47	47
Roading - Pavement rehabilitation		853	853
Roading - Structures component replacements		212	212
Roading - Sign renewal		73	73
Roading - Minor improvements		-	50
Roading - Footpath renewal		68	68
Roading - Minor improvements (non-subsidised)		41	-
<b>Roading and Footpaths Group Total</b>		<b>3,296</b>	<b>3,305</b>
<b>Organisation and Governance Group</b>			
<b>Central Administration</b>			
Corporate Services - Furniture and fittings		15	15
Corporate Services - Computers and hardware		15	15
Corporate Services - UPS		15	15
Corporate Services - Network switches		-	15
Corporate Services - Public security cameras		41	41
Corporate Services - Magiq upgrades		10	-
Utilities - Sundry plant renewals		5	5
Utilities - Replacement Tablets for Staff (AssetFinda)		10	10
Utilities - Equipment renewals		12	16
Utilities - Drone		-	14
Utilities - Water Technician new vehicle		-	60
Asset Management - SCADA		5	5
Parks - Plant and machinery replacements		5	5
Parks - Walker mower replacement		52	52
<b>Central Administration Total</b>		<b>187</b>	<b>269</b>

Year ended 30 June	LTP 2027 \$000	Annual Plan 2027 \$000
<b>Investments and Finance</b>		
Investment Property - Gorge Road office refurbishment <span style="color: red;">Repurposed Works Yard office extension budget 2026</span>	-	187
Investment Property - Office furniture and fittings	-	15
Forestry - Planting Waihao Forest	298	-
Forestry - Planting Reserves	39	36
<b>Investments and Finance Total</b>	<b>338</b>	<b>238</b>
<b>Organisation and Governance Group Total</b>	<b>525</b>	<b>507</b>
<b>District Planning and Regulatory Services Group</b>		
<b>Animal Management</b>		
Animal Management - Pound building improvements	-	25
Animal Management - Pound building heatpump	-	4
Animal Management - Vehicle Replacement	41	40
<b>Animal Management Total</b>	<b>41</b>	<b>69</b>
<b>Resource Management</b>		
District Plan / Regional Spatial Plan	103	180
<b>Resource Management Total</b>	<b>103</b>	<b>180</b>
<b>Building Control</b>		
Software - Online building consents	-	93
<b>Building Control Total</b>	<b>-</b>	<b>93</b>
<b>District Planning and Regulatory Services Group Total</b>	<b>145</b>	<b>342</b>
<b>Community Services Group</b>		
<b>Library</b>		
Library - Security camera	-	4
Library - Shelving	-	10
Library - Books	62	62
<b>Library Total</b>	<b>62</b>	<b>75</b>
<b>Community Services Group Total</b>	<b>62</b>	<b>75</b>
<b>Community Facilities Group</b>		
<b>Camping</b>		
Waimate Lakes Camping - Landscaping, fencing and plantings	10	10
Waimate Lakes Camping - Terraflake toilet floors	31	31
Waimate Lakes Camping - Pipe renewals	10	10
Waimate Lakes Camping - Furniture and fittings	5	5
Victoria Park Camping - Appliances	5	5
Victoria Park Camping - General capital	2	2
Knottingley Park Camping - Terraflake toilet block floor	5	5
St Andrews Camping - Terraflake shower and toilet floors	6	-
St Andrews Camping - Plant and machinery renewals	6	6
<b>Camping Total</b>	<b>81</b>	<b>74</b>

	LTP 2027 \$000	Annual Plan 2027 \$000
<b>Event Centre</b>		
Event Centre - Resurface courts	-	90
Event Centre - External painting	80	-
Event Centre - Youth audit improvements	-	40
<b>Event Centre Total</b>	<b>80</b>	<b>130</b>
<b>Parks and Public Spaces</b>		
Morven Reserve - Various Hall improvements	-	150
Morven Reserve - John Deere mower replacement	-	35
Victoria Park Gardens - General capital	3	-
Victoria Park Gardens - Sundry plant	5	8
Knottingley Park - General capital	2	2
Knottingley Park - Playground matting	52	52
Knottingley Park - Playground equipment	-	10
Urban Reserves - Playground safety matting	103	-
<b>Parks and Public Spaces Total</b>	<b>165</b>	<b>256</b>
<b>Property</b>		
Property - Waimate Theatre building improvements	-	40
Property - Tennant St building capital	4	4
Property - Paint Tennant Street dwelling	5	5
Local Govt Centre - Security cameras	5	5
Local Govt Centre - Sundry purchases	4	4
Local Govt Centre - Heatpumps	3	3
Community Housing - Painting	13	13
Community Housing - Hot water cylinders and fittings	3	3
Community Housing - Heatpumps	7	7
<b>Property Total</b>	<b>44</b>	<b>84</b>
<b>Swimming</b>		
Swimming Pool - Painting and resealing Terraflake floor	-	-
Swimming Pool - Shade sails	10	10
Swimming Pool - Toddler pool upgrade	5	5
<b>Swimming Total</b>	<b>15</b>	<b>15</b>
<b>Community Facilities Group Total</b>	<b>385</b>	<b>560</b>
<b>Total Projects</b>	<b>6,831</b>	<b>14,316</b>

# What are Activity Management Plans?

We have 24 activities, organised into 9 groups. These activities cover all the services we provide to our communities.

Each group activity management plan contains written information under the following headings and financial statements for the year 2026/27:

- What we do
- Why we provide it
- Community outcomes
- Community wellbeings
- Effects on the community
- Our challenges
- Levels of service
- Major projects
- Forecast funding impact statements (per group)

Groups	Activities
<b>Water Supply</b>	<ul style="list-style-type: none"> <li>• Urban Water Supply</li> <li>• Rural Water Supply</li> </ul>
<b>Waste Management</b>	<ul style="list-style-type: none"> <li>• Waste Management</li> </ul>
<b>Stormwater</b>	<ul style="list-style-type: none"> <li>• Stormwater</li> </ul>
<b>Sewerage</b>	<ul style="list-style-type: none"> <li>• Sewerage</li> </ul>
<b>Roading and Footpaths</b>	<ul style="list-style-type: none"> <li>• Roding and Footpaths</li> </ul>
<b>Organisation and Governance</b>	<ul style="list-style-type: none"> <li>• Central Administration</li> <li>• Community Representation</li> <li>• Investments and Finance</li> <li>• Strategy</li> </ul>
<b>District Planning and Regulatory Services</b>	<ul style="list-style-type: none"> <li>• Animal Management</li> <li>• Building Control</li> <li>• Environmental Services</li> <li>• Climate Resilience</li> <li>• Resource Management</li> </ul>
<b>Community Services</b>	<ul style="list-style-type: none"> <li>• Community Support</li> <li>• Economic Development and Promotions</li> <li>• Emergency Management</li> <li>• Library Services</li> </ul>
<b>Community Facilities</b>	<ul style="list-style-type: none"> <li>• Camping</li> <li>• Cemeteries</li> <li>• Event Centre</li> <li>• Parks and Public Spaces</li> <li>• Property</li> <li>• Swimming Pool</li> </ul>



# Water Supply Group

## What we do

The Water Supply Group includes the following activities provided by Council:

### Urban Water Supply

### Rural Water Supply

Council provides water to approximately 4,000 households, businesses, and properties throughout the Waimate District, and is responsible for ensuring the water supplied when you turn your tap on is safe to drink.

### Urban Water

Council provides potable water to the Waimate urban area for drinking, cooking, and food preparation, as well as other purposes such as showering, laundry, watering the garden, commercial uses, and fire protection. Two deep groundwater bores at Timaru Road and Manchester Road supply the urban network via a reservoir at Mill Road.

### Rural Water

Council operates six rural water schemes (Cannington/Motukaika, Lower Waihao, Otaio/Makikihi, Waihaorunga, Waikakahi, Hook/Waituna).

In addition, the Hakataramea Valley and Cattle Creek (Upper Waihao) rural water schemes are administered and operated privately by an incorporated society.

The Downlands water scheme is operated and managed by the Timaru District Council and provides water to properties within the Waimate District including St Andrews. Waimate District Council has a 14% share in the scheme, and representation on the committee, but has no direct involvement apart from the collection of water rates on those properties which is then paid onto Timaru District Council as administrators.

## Why we provide it

Presently, Council is required by statute to provide potable water to the residents of Waimate (e.g. Water Services Act 2021 and Local Government (Water Services) Act 2025). The supply of a reliable and

cost-effective water service contributes to the health of the community as well as serving a fire-fighting capability. Council must meet rising demand from residential and industrial growth. The Local Government

Act places responsibility with Council to supply a safe, regular, and efficient potable supply of water to the consumers within the district.

## Community outcomes



**Thriving communities**



**Safe & healthy people**

## Community wellbeings



**Economic**



**Social**



**Environmental**



**Cultural**

**Effects on the community**

Our groups and activities can have a range of effects on the community.

The positive effects have already been outlined under the heading “Why we provide it”, and in our Community Outcomes. Potential negative effects of this Group and its activities are identified as the following:

Activity	Effect	How we intend to mitigate this effect
Water Supply	Economic cost to treat drinking water to legislative requirements for rural water supplies	Council has been actively lobbying Government and is involved in reference groups for alternate compliance mechanisms for rural agricultural water supplies
	Depleting natural water sources	Without good management, there is a risk that natural water sources are inappropriately depleted. Water is a consented activity. Council is mindful to manage our current water allocation wisely

**Our challenges**

**Ageing infrastructure**

Council will continue upgrading ageing infrastructure. Some of our water pipe network dates back to 1906. This means some pipework in the distribution network is over 100 years old, and in some cases, undersized and due for renewal or optimised replacement. Other pipework installed through the 1950s, due to the type of pipe, are also due for renewal soon. Our strategy is to work out which pipes are in the worst condition and which ones prove most critical for the consistent service supply, reducing water loss and ensuring these pipes are the first to be replaced.

**Climate and environmental changes**

Council views climate change as a moderate consideration in its long-term planning. In order to prepare and address potential challenges, Council shall continue to monitor water quality of urban bores while working closer with Environment Canterbury on activities and consents related to land use and water takes, both near Council groundwater and surface drinking water intakes.

### Levels of service

What we do	How we do it
Provide safe drinking water	<ul style="list-style-type: none"> <li>• Manage and monitor all water supplies under the requirement of the Drinking Water Quality Assurance Rules</li> <li>• Monitor ongoing regulatory change for water supply activities</li> <li>• Implement Water Safety Plans for drinking water schemes</li> </ul>
Provide a continuous, appropriate and safe water system throughout the district with excellent customer service	<ul style="list-style-type: none"> <li>• Manage, monitor and test all water supplies</li> <li>• Respond to service failures and faults</li> <li>• Provide a customer service request system 24 hours a day, 7 days a week</li> </ul>
Provide reliable, efficient and well planned water infrastructure and services that meet the needs of the community	<ul style="list-style-type: none"> <li>• Monitor demand on all water supplies</li> <li>• Manage growth of network</li> <li>• Monitor condition and performance of water supply reticulation and assets and analyse data to predict asset failure/identify priority improvements required</li> <li>• Complete capital expenditure programme associated with developing the network</li> <li>• Minimise the disruptions to water supplies</li> <li>• Provide a restricted supply of water to customers on rural water schemes</li> <li>• Implement leak detection and reduction programme</li> </ul>

### Major projects

Project	Projected spend	Project description
Cannington - drinking water compliance upgrade	\$600,000	End point treatment devices and installation to provide treated drinking water
Hook/Waituna - PVC Tavistock Hook supply link	\$400,000	Pipeline to connect Hook/Waituna to new treatment plant on Tavistock Road
Lower Waihao - drinking water compliance upgrade	\$3,500,000	Major treatment plant upgrade to treat new source water
Waihaorunga - drinking water compliance upgrade	\$600,000	End point treatment devices and installation to provide treated drinking water
Waikakahi - drinking water compliance upgrade	\$1,600,000	End-point treatment devices, the potential selection of a new source, selective abstraction, a replacement treatment building and connecting pipework
Urban Water - main renewals	\$383,000	Scheduled mains renewals based on priority needs

**Waimate District Council  
Forecast Funding Impact Statement for the year ended 30 June 2027  
for the Water Supply Group**

Year ended 30 June	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
General rates, uniform annual general charges and rates penalties	1	1	1
Targeted rates	4,303	4,623	4,886
Subsidies and grants for operating purposes	-	-	-
Fees and charges	22	23	38
Internal charges and overheads recovered	122	100	146
Local authority fuel tax, fines, infringements fees, and other receipts	125	128	71
<b>Total operating funding</b>	<b>4,573</b>	<b>4,874</b>	<b>5,141</b>
<b>Applications of operating funding</b>			
Payments to staff and suppliers	1,769	1,779	1,751
Finance costs	119	90	88
Internal charges and overheads applied	1,432	1,879	2,105
Other operating funding applications	-	-	-
<b>Total application of operating funding</b>	<b>3,320</b>	<b>3,748</b>	<b>3,944</b>
<b>Surplus / (deficit) of operating funding</b>	<b>1,253</b>	<b>1,126</b>	<b>1,197</b>
<b>Sources of capital funding</b>			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	37	39	50
Increase / (decrease) in debt	-	-	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Other dedicated capital funding	-	-	-
<b>Total capital funding</b>	<b>37</b>	<b>39</b>	<b>50</b>
<b>Applications of capital funding</b>			
Capital expenditure - to meet additional demand	708	-	-
Capital expenditure - to improve the level of service	8,586	210	6,797
Capital expenditure - to replace existing assets	2,026	1,140	967
Increase/(decrease) in reserves	(10,030)	(185)	(6,517)
Increase/(decrease) of investments	-	-	-
<b>Total applications of capital funding</b>	<b>1,290</b>	<b>1,164</b>	<b>1,246</b>
<b>Surplus/(deficit) of Capital Funding</b>	<b>(1,253)</b>	<b>(1,126)</b>	<b>(1,197)</b>
<b>Funding balance</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Significant variances to the Long Term Plan 2025-34**

Targeted rates have increased from the LTP estimates due to the additional costs related to the Local Water Done Well reform and the ring-fencing and resourcing requirements of the Three Waters Business Unit.

Internal charges and overheads applied have increased from the LTP mainly due to increased costs relating to the Local Water Done Well reform and associated ring-fencing and staff resourcing requirements.

Capital expenditure to improve the level of service have increased from the LTP estimates, along with decreases in reserves, due to the deferral of capital projects related to drinking water compliance upgrades.

**Prospective Capital Expenditure  
for the year ended 30 June 2027**

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS	2026	2027	2027
	AD	\$000	\$000	\$000
<b>Water Supply Group</b>				
<b>Rural Water</b>				
Cannington - Renewals	REN	48	11	11
Cannington - Drinking water compliance upgrade	REN/LOS	1,200	-	-
<b>Rebudgeted from 2026</b>				<b>600</b>
Cannington - Pratts Pumphouse pump renewal	REN	-	4	4
Cannington - Renewal maintenance of weir	REN	14	-	-
Cannington - Pratts Turbidity meter	LOS	15	-	-
Hook / Waituna - Renewals	REN/LOS	63	32	32
Hook / Waituna - Drinking water compliance upgrade	REN/LOS	1,320	-	-
Hook / Waituna - Simmons Pumphouse pump renewal	REN	-	4	4
Hook / Waituna - Flow meter replacement	REN	6	-	-
Hook / Waituna - Line renewal upper Nortons Reserve Rd	REN/LOS	38	39	39
Hook / Waituna - Source / WTP generator	LOS	6	-	-
Hook / Waituna - PVC Tavistock Hook supply link	LOS	2,391	-	400
Lower Waihao - Renewals	REN/LOS	13	14	14
Lower Waihao - Glenavy township mains renewal	REN/LOS	70	-	-
Lower Waihao - Glenavy township restrictor renewal	REN/LOS	10	-	-
Lower Waihao - Drinking water compliance upgrade	LOS	-	-	3,500
Lower Waihao - Lower Waihao boost pump 3 renewal	REN	6	-	-
Lower Waihao - Flow meter renewal	REN	6	-	-
Lower Waihao - Source / WTP generator	LOS	70	-	-
Lower Waihao - Distribution FAC pH online analysers	LOS	-	-	20
Lower Waihao - Booster generator	REN	34	-	-
Otaio / Makikihi - Renewals	REN/LOS	13	8	8
Otaio / Makikihi - Makikihi township mains renewal	REN/LOS	135	67	67
Otaio / Makikihi - Makikihi township restrictor renewal	REN/LOS	10	-	-
Otaio / Makikihi - Flow meter replacement	REN	1	-	-
Otaio / Makikihi - Consent volume review	REN	-	15	15
Otaio / Makikihi - Source / WTP generator	LOS	34	-	-
Waihaorunga - Renewals	REN/LOS	25	24	24
Waihaorunga - Drinking water compliance upgrade	REN/LOS	1,200	-	-
<b>Rebudgeted from 2026</b>				<b>600</b>
Waihaorunga - New board and telemetry	REN/LOS	-	46	46
Waihaorunga - Chlorine and turbidity analyser	LOS	-	31	31
Waihaorunga - Source / WTP generator	LOS	47	-	-
Waihaorunga - Melford reservoir telemetry	LOS	17	-	-
Waikakahi - Renewals	REN/LOS	22	31	31
Waikakahi - Drinking water compliance upgrade	REN/LOS	2,900	-	-
<b>Rebudgeted from 2026</b>				<b>1,600</b>
Waikakahi - Pump renewals	REN	13	18	18
Waikakahi - Flow meter renewals	REN/LOS	4	-	-
Waikakahi - Source / WTP generator	LOS	79	-	-
Waikakahi - Distribution FAC pH online analysers	LOS	-	-	20
Downlands - Various capital projects	REN	209	609	189
<b>Rural Water Total</b>		<b>10,019</b>	<b>955</b>	<b>7,274</b>

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS	2026	2027	2027
	AD	\$000	\$000	\$000
<b>Water Supply</b>				
<b>Urban Water</b>				
Urban Water - Main renewals	REN/LOS	358	383	383
Urban Water - Rising main renewals Queen Street	LOS	165	-	-
Urban Water - AC water main renewals	REN	-	1	1
Urban Water - Te Kiteroa Main, Booster and Reservoir	AD	708	-	-
Urban Water - Pressure management High Street rising mains	LOS	-	10	10
Urban Water - Turbidity analyser	LOS	-	-	15
Urban Water - Network pressure monitoring (Rural to Urban)	LOS	-	-	80
Urban Water - Software and code upgrades	REN/LOS	70	-	-
<b>Urban Water Total</b>		<b>1,301</b>	<b>395</b>	<b>490</b>
<b>Water Supply Group Total</b>		<b>11,320</b>	<b>1,350</b>	<b>7,764</b>

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# Waste Management Group

## What we do

Council provides a range of kerbside rubbish and recycling services for urban and rural areas across the Waimate District, for both homes and businesses. A range of recycling services are also available, including the operation of the Waimate Resource Recovery

Park to process recyclable materials and transfer residual waste to landfill within the Timaru District. Council also provides rural recycling stations at 10 locations throughout the district, and continually aims to provide education around recycling and rubbish reduction.

## Why we provide it

Waste management is necessary for the health and wellbeing of the community and environment. It supports business activity and should encourage waste minimisation across all sectors, ensuring

compliance with the provisions and directions of the Waste Minimisation Act 2008. Council has a statutory requirement to ensure adequate waste services are provided.

## Community outcomes



Safe & healthy people



Sustainable district & environment

## Community wellbeings



Economic



Social



Environmental



Cultural

**Effects on the community**

Our groups and activities can have a range of effects on the community.

The positive effects have already been outlined under the heading “Why we provide it”, and in our Community Outcomes. Potential negative effects of this Group and its activities are identified as the following:

Activity	Effect	How we intend to mitigate this effect
Waste Management	Cost to the economy	There is an economic cost and impact to provide this service throughout our communities. Council continues to seek improvements to the collection services
	Community participation	Lack of community participation and education impacts negatively on waste management and health outcomes. In collaboration with our contractors, Council will continue to promote initiatives that will encourage community participation through community education to raise awareness, provide information, and develop skills and attitude relating to waste management. These approaches foster a sense of ownership, responsibility, and empowerment among community members
	Cost on the environment	Poor management of residual waste impacts the environment negatively through soil contamination and underground water pollution, emission of Green House Gas (GHG), air pollution, poor aesthetics of the environment, and general health hazards. Council will continue to support all initiatives and methodologies that promote sustainable waste management
	Social cost	Equitable resource use for/by citizens today and tomorrow need to be the focus of a resource efficiency strategy. The profile of recycling within the community needs to be changed so that recycling is not seen as just doing enough for the environment. Emphasis needs to be on awareness and education on what products to buy to reduce waste generation and the expenditure on waste management

**Our challenges**

Identified issues that impact on the activities within the Waste Management Group are:

- The reduction of waste and waste to landfill
- Improved recycling and recovery
- Further encouragement to reduce and reuse

- Increased service reach to include businesses and rural settlements
- Improved customer satisfaction through quick response to the resolution of complaints and reduction in the number of missed collections

- Increase local participation by supporting local waste minimisation initiatives.

The Council will monitor and address these issues under the waste management contract by providing improved services and education. This contract is in collaboration with the Timaru and Mackenzie District Councils.

**Levels of service**

What we do	How we do it
Convenient and accessible waste management services	<ul style="list-style-type: none"> <li>• Provide a range of refuse collection and disposal services for urban and rural areas for households and businesses</li> <li>• Manage and maintain all aspects of the waste operation including a competitive tender process and management of waste contract</li> <li>• Provision of customer service request system 24 hours a day, 7 days a week</li> <li>• Provide a resource recovery park according to set hours of opening</li> </ul>
Council manages the waste management services wisely	<ul style="list-style-type: none"> <li>• Manages waste facilities under the conditions of the resource consent</li> <li>• Apply for renewal of waste consents as required</li> <li>• Monitor ongoing regulatory change for waste activities</li> <li>• Waste is diverted from the landfill to the resource recovery park</li> </ul>
Public information and programmes promote waste minimisation and appropriate sorting of waste	<ul style="list-style-type: none"> <li>• Provide opportunities for the public, community organisations and businesses to learn about waste minimisation, including talks, tours, business support and event support</li> <li>• Provide and disseminate written educational material to promote services available, waste minimisation and appropriate sorting of waste</li> <li>• Conduct audits of kerbside collection for appropriate recycling</li> <li>• Promote waste minimisation programmes</li> </ul>

**Major projects**

There are no major projects planned for the Waste Management Group in 2026/27.



**Waimate District Council  
Forecast Funding Impact Statement for the year ended 30 June 2027  
for the Waste Management Group**

Year ended 30 June	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
General rates, uniform annual general charges and rates penalties	-	-	-
Targeted rates	2,027	2,199	1,964
Subsidies and grants for operating purposes	145	160	158
Fees and charges	154	169	185
Internal charges and overheads recovered	4	8	33
Local authority fuel tax, fines, infringements fees, and other receipts	-	-	-
<b>Total operating funding</b>	<b>2,331</b>	<b>2,536</b>	<b>2,340</b>
<b>Applications of operating funding</b>			
Payments to staff and suppliers	1,662	1,827	1,819
Finance costs	-	-	-
Internal charges and overheads applied	451	479	429
Other operating funding applications	-	-	-
<b>Total application of operating funding</b>	<b>2,113</b>	<b>2,306</b>	<b>2,249</b>
<b>Surplus / (deficit) of operating funding</b>	<b>217</b>	<b>230</b>	<b>91</b>
<b>Sources of capital funding</b>			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	-	-	-
Increase / (decrease) in debt	-	-	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Other dedicated capital funding	-	-	-
<b>Total capital funding</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Applications of capital funding</b>			
Capital expenditure - to meet additional demand	-	-	-
Capital expenditure - to improve the level of service	24	-	-
Capital expenditure - to replace existing assets	26	10	10
Increase/(decrease) in reserves	167	220	81
Increase/(decrease) of investments	-	-	-
<b>Total applications of capital funding</b>	<b>217</b>	<b>230</b>	<b>91</b>
<b>Surplus/(deficit) of Capital Funding</b>	<b>(217)</b>	<b>(230)</b>	<b>(91)</b>
<b>Funding balance</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Significant variances to the Long Term Plan 2025-34**

Targeted rates have reduced from the LTP forecasts due to the utilisation of Waste Levy Fund income to cover eligible expenditure.

### Prospective Capital Expenditure for the year ended 30 June 2027

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS	2026	2027	2027
	AD	\$000	\$000	\$000
<b>Waste Management Group</b>				
Waste Management - Wheelie bin replacements	REN	9	9	9
Waste Management - Public place refuse and recycling facilities	LOS	7	-	-
Waste Management - Miscellaneous capital	REN	1	1	1
Waste Management - Extend seal at RRP	REN/LOS	34	-	-
<b>Waste Management Group Total</b>		<b>50</b>	<b>10</b>	<b>10</b>



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# Stormwater Group

## What we do

Council provides stormwater drainage systems for the collection and removal of surface water following rainfall events throughout the Waimate District.

## Why we provide it

Stormwater collection and disposal protects property from flooding and allows the local roading network to function safely, protecting people and property and in turn, minimising the effects on the environment.

## Community outcomes



## Community wellbeings



## Effects on the community

Our groups and activities can have a range of effects on the community.

The positive effects have already been outlined under the heading “Why we provide it”, and in our Community Outcomes. Potential negative effects of this Group and its activities are identified as the following:

Activity	Effect	How we intend to mitigate this effect
Stormwater	Discharge from the network	Stormwater discharge from the network may cause adverse effects on the environment. To address this, Council will manage a consented and compliant stormwater system that mitigates any such effects through the implementation of Stormwater Management Plans

**Our challenges**

Identified issues that will impact on the activities within the Stormwater Group are:

**Compliance and consenting changes**

There are potential compliance changes in how stormwater will be managed in the future.

Until these changes are finalised, Council will continue to meet current compliance and consenting requirements and manage future compliance and consenting changes.

**Levels of service**

What we do	How we do it
Maintain reliable stormwater network service	<ul style="list-style-type: none"> <li>• Maintain stormwater systems and respond to service failures</li> <li>• Develop and implement system for recording flooding events</li> <li>• Monitor demand and manage growth of network</li> <li>• Collection and disposal of stormwater via stormwater systems</li> <li>• Monitor condition and performance of stormwater reticulation and assets</li> </ul>
Deliver stormwater services according to required environmental standards	<ul style="list-style-type: none"> <li>• Manage and monitor stormwater systems under conditions of resource consents</li> <li>• Monitor ongoing regulatory changes to stormwater activities</li> <li>• Develop a Demand Management Plan for the Stormwater activity</li> <li>• Update and review Risk Management Strategy</li> <li>• Investigate options for stormwater treatment</li> <li>• Develop stormwater quality monitoring systems</li> <li>• Apply for and receive stormwater resource consents within necessary time period</li> </ul>
Maintain excellent customer service for stormwater systems	<ul style="list-style-type: none"> <li>• Provide a customer service request system 24 hours a day, 7 days a week</li> <li>• Maintain stormwater system and respond to service failures or faults in a timely manner</li> </ul>

**Major projects**

Project	Projected spend	Project description
Stormwater - rapid soakage devices	\$51,000	To reduce flows within the existing network to satisfy consent requirements and to create network capacity
Stormwater - Racecourse Road pipeline	\$575,000	Works to ensure consent compliance

**Waimate District Council  
Forecast Funding Impact Statement for the year ended 30 June 2027  
for the Stormwater Group**

Year ended 30 June	LTP	LTP	Annual Plan
	2026	2027	2027
	\$000	\$000	\$000
General rates, uniform annual general charges and rates penalties	222	240	265
Targeted rates	-	-	-
Subsidies and grants for operating purposes	-	-	-
Fees and charges	-	-	-
Internal charges and overheads recovered	-	-	-
Local authority fuel tax, fines, infringements fees, and other receipts	-	-	-
<b>Total operating funding</b>	<b>222</b>	<b>240</b>	<b>265</b>
<b>Applications of operating funding</b>			
Payments to staff and suppliers	132	77	72
Finance costs	-	-	-
Internal charges and overheads applied	74	81	108
Other operating funding applications	-	-	-
<b>Total application of operating funding</b>	<b>206</b>	<b>158</b>	<b>180</b>
<b>Surplus / (deficit) of operating funding</b>	<b>16</b>	<b>82</b>	<b>86</b>
<b>Sources of capital funding</b>			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	134	4	4
Increase / (decrease) in debt	-	-	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Other dedicated capital funding	-	-	-
<b>Total capital funding</b>	<b>134</b>	<b>4</b>	<b>4</b>
<b>Applications of capital funding</b>			
Capital expenditure - to meet additional demand	75	26	313
Capital expenditure - to improve the level of service	175	26	313
Capital expenditure - to replace existing assets	-	-	-
Increase/(decrease) in reserves	(100)	35	(537)
Increase/(decrease) of investments	-	-	-
<b>Total applications of capital funding</b>	<b>150</b>	<b>86</b>	<b>90</b>
<b>Surplus/(deficit) of Capital Funding</b>	<b>(16)</b>	<b>(82)</b>	<b>(86)</b>
<b>Funding balance</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Significant variances to the Long Term Plan 2025-34**

Capital expenditure has increased from the LTP forecasts due to the addition of the Racecourse Road pipeline project in the Annual Plan 2027.

**Prospective Capital Expenditure  
for the year ended 30 June 2027**

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS	2026	2027	2027
	AD	\$000	\$000	\$000
<b>Stormwater Group</b>				
Stormwater - Rapid soakage devices	LOS/AD	-	51	51
Stormwater - Rapid soakage devices Park Road	LOS	150	-	-
Stormwater - LGC overland flow renewal	LOS	100	-	-
Stormwater - Racecourse Road pipeline	LOS/AD	-	-	575
<b>Stormwater Group Total</b>		<b>250</b>	<b>51</b>	<b>626</b>

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# Sewerage Group

## What we do

Waimate District Council operates a wastewater collection and treatment system for the majority of the Waimate urban area. Some outlying areas and the smaller towns of St Andrews, Makikihi, Morven and Glenavy are not serviced. The treatment plant was upgraded in 2002/03 to include screen, oxidation and maturation ponds with the treated effluent going to a land disposal area before entering the general environment.

The Waimate sewerage system comprises 35km of gravity sewer mains, 5km of rising sewer mains, 18km of gravity lateral connections, one pumping station and a treatment and disposal facility.

It is Council policy to implement programmes for the relocation of wastewater disposal areas from riverbeds, wetlands or the margins of rivers, lakes and the coast - implementing programmes to reduce

and eventually cease the discharge of waste from the Council's sewage reticulation and treatment systems into natural waters. The wastewater treatment plant currently discharges treated effluent onto land enabled by a current resource consent. Discharges are monitored in terms of both volume and content and reported to Environment Canterbury.

## Why we provide it

Council is required by statute to protect the health of the community and the environment by collecting, treating and

appropriately disposing of treated wastewater. This assists expansion and development of the town by enabling smaller lot

sizes and helps to average the cost for treating and disposing of the treated effluent across the broader community.

## Community outcomes



**Thriving communities**



**Safe & healthy people**



**Sustainable district & environment**

## Community wellbeings



**Economic**



**Social**



**Environmental**



**Cultural**

### Effects on the community

Our groups and activities can have a range of effects on the community.

The positive effects have already been outlined under the heading “Why we provide it”, and in our Community Outcomes. Potential negative effects of this Group and its activities are identified as the following:

Activity	Effect	How we intend to mitigate this effect
Sewerage	Discharge from network	Wastewater discharge from the network may cause adverse effects on the environment. To address this, Council will manage a consented and compliant wastewater system that mitigates any such issue

### Our challenges

#### Inflow and infiltration

At the time of writing, Council is currently undertaking a survey

of the sewer network to identify problem areas and address them accordingly in a targeted manner.

### Levels of service

What we do	How we do it
Maintain reliable sewerage network services	<ul style="list-style-type: none"> <li>• Maintain wastewater schemes and respond to service failures</li> <li>• Monitor demand and manage growth of network</li> <li>• Monitor condition and performance of wastewater reticulation and assets</li> <li>• Ongoing pipe investigation programme</li> <li>• Public education (i.e. wipes disposal)</li> </ul>
Deliver sewer services according to required environmental standards	<ul style="list-style-type: none"> <li>• Manage and monitor sewerage treatment and disposal system under conditions of resource consent</li> <li>• Monitor quality of effluent</li> <li>• Monitor ongoing regulatory change for wastewater activities</li> <li>• Treatment and disposal of domestic and industrial wastewater via the wastewater schemes</li> <li>• Update and review Risk Management Strategy</li> </ul>
Maintain excellent customer service for sewerage system	<ul style="list-style-type: none"> <li>• Provide a customer service request system 24 hours a day, 7 days a week</li> <li>• Investigate and rectify sewer services and wastewater odour complaints</li> <li>• Maintain wastewater schemes and respond to service failures or faults</li> <li>• Manage the collection, treatment and disposal of domestic and industrial wastewater</li> </ul>

### Major projects

Project	Projected spend	Project description
Sewer - Waimate Urban renewals	\$909,000	Scheduled mains renewals based on priority needs / hydraulic modelling
Sewer - aerator renewal	\$120,000	Scheduled renewal to ensure ongoing pond functionality and consent compliance

**Waimate District Council  
Forecast Funding Impact Statement for the year ended 30 June 2027  
for the Sewerage Group**

Year ended 30 June	LTP	LTP	Annual Plan
	2026	2027	2027
	\$000	\$000	\$000
General rates, uniform annual general charges and rates penalties	-	-	-
Targeted rates	896	933	1,013
Subsidies and grants for operating purposes	-	-	-
Fees and charges	26	26	27
Internal charges and overheads recovered	8	8	4
Local authority fuel tax, fines, infringements fees, and other receipts	30	31	22
<b>Total operating funding</b>	<b>960</b>	<b>998</b>	<b>1,066</b>
<b>Applications of operating funding</b>			
Payments to staff and suppliers	231	238	216
Finance costs	-	-	-
Internal charges and overheads applied	271	299	433
Other operating funding applications	-	-	-
<b>Total application of operating funding</b>	<b>501</b>	<b>537</b>	<b>648</b>
<b>Surplus / (deficit) of operating funding</b>	<b>458</b>	<b>461</b>	<b>417</b>
<b>Sources of capital funding</b>			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	17	18	30
Increase / (decrease) in debt	-	-	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Other dedicated capital funding	-	-	-
<b>Total capital funding</b>	<b>17</b>	<b>18</b>	<b>30</b>
<b>Applications of capital funding</b>			
Capital expenditure - to meet additional demand	-	-	-
Capital expenditure - to improve the level of service	20	-	-
Capital expenditure - to replace existing assets	815	1,007	1,127
Increase/(decrease) in reserves	(359)	(528)	(680)
Increase/(decrease) of investments	-	-	-
<b>Total applications of capital funding</b>	<b>476</b>	<b>479</b>	<b>447</b>
<b>Surplus/(deficit) of Capital Funding</b>	<b>(458)</b>	<b>(461)</b>	<b>(417)</b>
<b>Funding balance</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Significant variances to the Long Term Plan 2025-34**

Internal charges and overheads applied have increased from the LTP mainly due to increased costs relating to the Local Water Done Well reform and associated ring-fencing and staff resourcing requirements.

Capital expenditure to replace existing assets has increased from the LTP forecasts due to the addition of the aerator renewal project in the Annual Plan 2027.

**Prospective Capital Expenditure  
for the year ended 30 June 2027**

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS	2026	2027	2027
	AD	\$000	\$000	\$000
<b>Sewerage Group</b>				
Sewer - Waimate Urban renewals	REN	727	909	909
Sewer - Aerator renewal	REN	-	-	120
Sewer - WWTP out flow meter renewal	REN	-	6	6
Sewer - WWTP Electrical/control renewal	REN	100	-	-
Sewer - WWTP various equipment	REN	9	-	-
Sewer - Septic waste receival unit	REN	-	93	93
<b>Sewerage Group Total</b>		<b>835</b>	<b>1,007</b>	<b>1,127</b>

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# Roading and Footpaths Group

## What we do

For over 150 years, the Waimate District Council has been responsible for developing and maintaining a safe and efficient transport network. This includes roads, footpaths, bridges, streetlights, road signs, and associated drainage systems. While our roading team manages these assets, physical maintenance is delivered through external contractors.

The district's transport network spans 1,325km, with rural

roads making up 96% of this network—an essential part of the region's export supply chain. Key industries such as dairy, pastoral farming, and forestry rely on these roads to connect to markets. Our roading assets include:

- 651 km of sealed roads
- 674 km of unsealed roads
- 182 bridges, 90 concrete fords

- 3,544 culverts
- Nearly 50 km of kerb and channel
- Over 5,000 signs, 495 streetlights
- 63 km of footpaths.

Two major state highways, SH1 and SH82, also run through the district and intersect with our local roads. These highways are managed by the NZ Transport Agency.

## Why we provide it

A reliable and well-maintained transport network is vital to the economic and social wellbeing of our district. It enables access to workplaces, schools, health services,

and community facilities supporting both economic activity and quality of life.

Without paved roads, safe bridges, and accessible

footpaths, daily life in the Waimate District would be significantly affected. Our roads help move goods, connect people, and foster opportunities across the district.

## Community outcomes



## Community wellbeings



**Effects on the community**

This Group has a range of effects on the community.

The positive effects have already been outlined under the heading “Why we provide it”, and in our Community Outcomes. Potential negative effects of this Group and its activities are identified as the following:

Activity	Effect	How we intend to mitigate this effect
Roading	Road construction and maintenance can lead to soil erosion, waterway sedimentation and loss of vegetation, dust from unsealed roads causes nuisance to houses adjacent the road	<ul style="list-style-type: none"> <li>• Prioritising environmental assessments as part of project planning</li> <li>• Improving and maintaining drainage systems to prevent erosion and water damage</li> <li>• Require developers whose projects will significantly increase adverse effects of vehicles dust to seal roads</li> <li>• Share cost of sealing the road adjacent to existing houses with property owners</li> <li>• Implementing erosion and sediment control measures during construction</li> </ul>
	Maintenance and construction activities can create noise, limit access, and cause temporary traffic delays or detours	<ul style="list-style-type: none"> <li>• Scheduling works during appropriate hours to minimise disruption</li> <li>• Providing advance notice to affected communities</li> <li>• Ensuring efficient traffic management and detour planning</li> </ul>
	Increased traffic volumes, poor road maintenance, or inadequate signage can lead to crashes or injuries	<ul style="list-style-type: none"> <li>• Regular inspection and proactive upgrades to signage and road markings</li> <li>• Upgrading intersections and high-risk areas</li> <li>• Supporting road safety education programmes</li> </ul>

**Our challenges**

Identified issues that will impact the Roading and Footpaths Group are:

**Ageing and deteriorating infrastructure**

Some of the district’s roading infrastructure is reaching the end of its useful life. Much of this infrastructure was not built to handle the increasing size and weight of modern heavy vehicles. To ensure we can continue to support economic growth and maintain a safe and reliable transport

network, Council must invest proactively in the renewal of these assets. Given financial constraints, careful planning and prioritisation are essential. Targeted maintenance will help extend the life of older infrastructure and ensure it remains safe and serviceable until full replacement can be achieved.

**Road drainage impacts**

Effective drainage is critical to the long term performance and safety of our roads. Poor

drainage can accelerate pavement deterioration, increase gravel loss on unsealed roads, and raise the risk of storm-related damage and traffic incidents. Recognising this, Council is expanding its drainage maintenance and renewal programme. These efforts are focused on addressing current deficiencies and building greater resilience in the network to cope with more frequent and intense weather events.

**Levels of service**

What we do	How we do it
Provide quality roads and footpaths	<ul style="list-style-type: none"> <li>• Deliver planned and reactive maintenance</li> <li>• Renew and replace assets as required</li> <li>• Undertake Inspection and condition rating of network assets</li> <li>• Maintain accurate up to date asset data to support informed decision-making and effective planning</li> <li>• Work collaboratively with neighbouring councils</li> <li>• Develop and implement activity management plans to ensure sustainable and cost-effective service</li> <li>• Investigate improvement projects and long term network needs</li> </ul>
Respond to customer complaints and requests in a timely manner	<ul style="list-style-type: none"> <li>• Provide customer service request system 24 hours a day, 7 days a week</li> <li>• Investigate and rectify roading and footpath complaints</li> </ul>
Provide a safe transport environment	<ul style="list-style-type: none"> <li>• Conduct safety audits across the district’s roading network</li> <li>• Deliver community road safety campaigns through the South Canterbury Road Safety Group to improve driver behaviour and awareness</li> <li>• Monitor and analyse road crash statistics and high-risk locations</li> <li>• Ensure appropriate traffic management is in place for all works affecting roads and footpaths</li> <li>• Manage activities within the road corridor to prevent adverse impacts on safety and road condition</li> <li>• License and monitor all dairy cow crossings</li> </ul>
Provide well maintained footpaths	<ul style="list-style-type: none"> <li>• Inspection and condition rating of footpath assets</li> <li>• Manage footpath renewals and maintenance projects</li> <li>• Determine future footpath projects based on defined prioritisation approach and future demand</li> </ul>
Provide adequate asset renewal	<ul style="list-style-type: none"> <li>• Monitor and inspect the state of the roading network, including traffic counts, pavement roughness and condition</li> <li>• Renewals implemented at the right time with the right treatment</li> </ul>

**Major projects**

Project	Projected spend	Project description
Roading and footpaths capital programme	\$3,305,000	Ongoing replacements and upgrades for targeted roads and footpaths throughout the district

**Waimate District Council  
Forecast Funding Impact Statement for the year ended 30 June 2027  
for the Roothing and Footpaths Group**

Year ended 30 June	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
General rates, uniform annual general charges and rates penalties	-	-	-
Targeted rates	3,411	3,379	3,400
Subsidies and grants for operating purposes	1,639	1,682	1,676
Fees and charges	-	-	-
Internal charges and overheads recovered	-	-	-
Local authority fuel tax, fines, infringements fees, and other receipts	114	118	59
<b>Total operating funding</b>	<b>5,164</b>	<b>5,179</b>	<b>5,134</b>
<b>Applications of operating funding</b>			
Payments to staff and suppliers	3,870	3,892	3,335
Finance costs	-	-	-
Internal charges and overheads applied	678	723	1,233
Other operating funding applications	-	-	-
<b>Total application of operating funding</b>	<b>4,548</b>	<b>4,616</b>	<b>4,568</b>
<b>Surplus / (deficit) of operating funding</b>	<b>616</b>	<b>564</b>	<b>567</b>
<b>Sources of capital funding</b>			
Subsidies and grants for capital expenditure	2,660	2,720	2,726
Development and financial contributions	-	-	-
Increase / (decrease) in debt	-	-	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Other dedicated capital funding	-	-	-
<b>Total capital funding</b>	<b>2,660</b>	<b>2,720</b>	<b>2,726</b>
<b>Applications of capital funding</b>			
Capital expenditure - to meet additional demand	-	-	-
Capital expenditure - to improve the level of service	40	41	50
Capital expenditure - to replace existing assets	3,183	3,255	3,255
Increase/(decrease) in reserves	52	(13)	(13)
Increase/(decrease) of investments	-	-	-
<b>Total applications of capital funding</b>	<b>3,275</b>	<b>3,284</b>	<b>3,293</b>
<b>Surplus/(deficit) of Capital Funding</b>	<b>(616)</b>	<b>(564)</b>	<b>(567)</b>
<b>Funding balance</b>	<b>-</b>	<b>-</b>	<b>-</b>

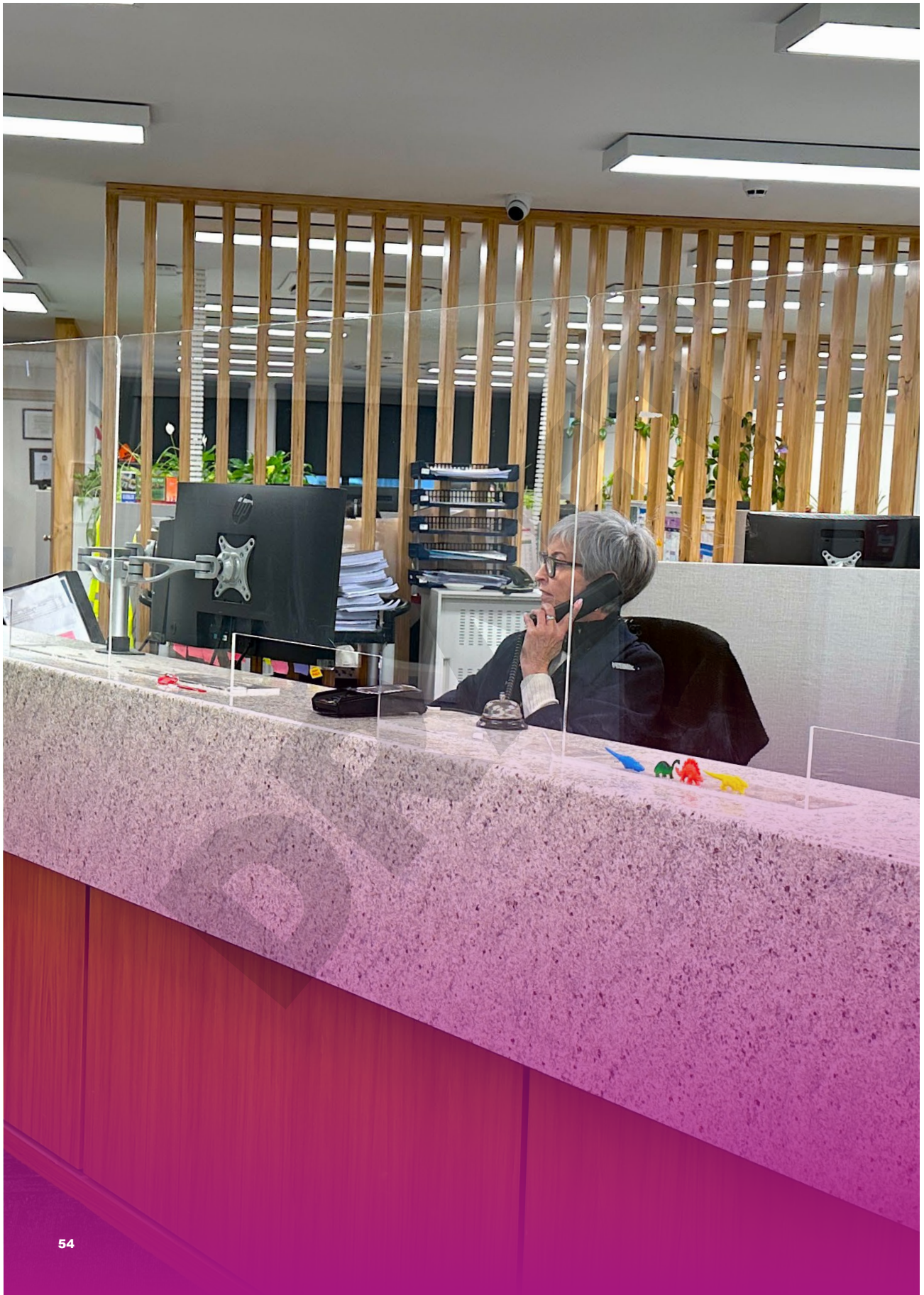
**Significant variances to the Long Term Plan 2025-34**

Payments to staff and suppliers have reduced from the LTP forecasts, and Internal charges and overheads applied have increased from the LTP forecasts due to the reclassification of the Roothing Technical Unit administration charges which align to the Annual Report 2025 financials.

**Prospective Capital Expenditure  
for the year ended 30 June 2027**

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS	2026	2027	2027
	AD	\$000	\$000	\$000
<b>Roading and Footpaths Group</b>				
Roading - Resealing	REN	1,323	1,353	1,353
Roading - Drainage construction	REN	176	180	180
Roading - Culvert replacement	REN	161	165	165
Roading - Kerb and channel renewal	REN	299	305	305
Roading - Concrete ford renewal	REN	46	47	47
Roading - Pavement rehabilitation	REN	834	853	853
Roading - Structures component replacements	REN	207	212	212
Roading - Sign renewal	REN	71	73	73
Roading - Minor improvements	LOS	-	-	50
Roading - Footpath renewal	REN	66	68	68
Roading - Minor improvements (non-subsidised)	LOS	40	41	-
<b>Roading and Footpaths Group Total</b>		<b>3,223</b>	<b>3,296</b>	<b>3,305</b>

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# Organisation and Governance Group

## What we do

The Organisation and Governance Group includes the following activities provided by Council:

**Central Administration**

**Community Representation**

**Investments and Finance**

**Strategy**

### Central Administration

The Central Administration activity consists of core services that Council provides to its activity areas to support the delivery of each activities' outcome. An appropriate operating structure of Council is the main function of Central Administration.

### Community Representation

This activity provides support to Elected Members, enabling them to govern effectively. The Waimate District's Elected Members are the democratic

representatives of the community and collectively set the district's strategic vision and direction by reviewing Council's policies, making regulatory decisions and reviewing Council's performance.

To facilitate and assist with such functions, Council's governance staff provide a range of services such as preparation and coordination of meetings, preparation of meeting agendas and minutes, administration of Elected Members' remuneration, expenses, training and a variety of technological needs.

### Investments and Finance

The Investments and Finance activity equates with the management of Council's investment portfolio, including its Gorge Road property, its forestry investment, its shareholding with Alpine Energy and any other investments of Council. Council finance staff manage Council's cash-flow position, in order that sufficient

funds are available to pay our suppliers and any surplus funds are invested appropriately to attract the best return. The relationship with Council's principal bankers and lenders is managed through this activity, to ensure prudent management and that financing is available when required.

### Strategy

This activity comprises of the processes that support the Council's decision-making. For example, strategic planning, policy development and monitoring and reporting. Long Term Plans are produced every three years, while Annual Plans are produced in the intervening two years. The Annual Report summarises the performance of Council every 30 June and is supported throughout the year by periodic reports to Council.

Special consultation to gather community feedback is managed in the Strategy activity.

## Why we provide it

These activities are provided to ensure:

- A well-organised and efficiently run Central Administration will result in Council fully supporting its activity areas in achieving its aims, ensuring the community gets the most value from Council services

- A robust process of effective, democratic, sustainable, inclusive and transparent governance at local level
- Basis for fair and equitable decision-making in the district. It ensures there is a robust governance framework underpinning decisions and that these decisions comply with legal

requirements. It also provides residents and ratepayers throughout the Waimate District with the opportunity to participate in the decisions affecting their community

- Careful management of Council investments should yield investment returns that, in turn, support the activities of Council.

**Community outcomes**



**Community wellbeings**



**Effects on the community**

This section identifies potential negative effects the activities within this Group may have on the community, including economic, environmental, cultural or social.

For each negative aspect, Council will seek to mitigate or address these issues.

Activity	Effect	How we intend to mitigate this effect
Organisation & Governance	Reliance on Central Administration	Should Central Administration be unable to support an activity, either by being unable to provide appropriate expertise or being unable to do so within budget limits, the resulting levels of service, or the cost to deliver this support, will be negatively impacted. To mitigate this risk, Council ensures there are appropriate controls and reporting in place for each activity. Council provides its staff with training and support to enhance their knowledge and ability to recommend and take appropriate action
Finance	Compromised cost of debt	Council seeks to mitigate this risk by employing appropriate internal controls and reporting. Council has regular discussions with its principal bankers and lenders (Local Government Funding Agency), along with its Treasury Advisors
Governance	Decisions with potentially negative impacts on specific groups of people or individuals even when decisions have been made with consideration to the wider benefit of the community	Council will seek to mitigate the effect through consultation with affected groups and individuals where this is possible

**Our challenges**

**Changing legislation and economic uncertainty**

Council’s strategy and policy formulation/ implementation will face a range of complex, dynamic and transformational challenges in the coming decade. Changes in the parameters of the socio-economic ecosystem, variance in degrees and quality of public perception of democratic governance and engagement, paradigm shifts in norms, microeconomic and macroeconomic uncertainty, instability in degrees of national [legislative] compliance with

international agreements and legislative turbulence.

**Investments**

Managing Council’s investments can be challenging, as returns are often influenced by factors outside Council’s control. Council’s forestry investment, for example, is affected by changes in national and global markets, which can impact the timing and value of harvest returns. Council manages this risk by taking a long-term approach to forestry planning, including

timing of harvests and ongoing monitoring of market conditions.

Council also holds shares in Alpine Energy. This investment has not provided a dividend since 2023, and no dividend is currently expected.

Council will continue to work closely with Alpine Energy, as well as its shareholders, at both governance and staff levels, to support well-informed decision-making that protects the long-term value of the investment and delivers positive outcomes for the district.

**Levels of service**

What we do	How we do it
Provide good quality governance for the community in an open and transparent manner	<ul style="list-style-type: none"> <li>• Lead, govern and make decisions about the overall direction of the Council on behalf of the community</li> <li>• Carry out regular Council and Committee meetings and Workshops which are open to the public</li> <li>• Develop and implement a planned policy review programme</li> <li>• Maintain relationships with iwi</li> <li>• Fulfil the purpose of Local Government and all statutory obligations, as set by the Local Government Act 2002 and other relevant legislation</li> <li>• Prepare and adopt statutory planning and reporting documents as required (Annual Plan, Annual Report and Long Term Plan)</li> <li>• Conduct elections, by-elections and Representation Reviews as required</li> </ul>
Communicate with the community	<ul style="list-style-type: none"> <li>• Provide opportunities for community engagement, including public forums, informal consultation and Special Consultative Procedures (SCPs)</li> <li>• Communicate Council work to the community via the Council website, print and social media</li> <li>• Maintain an up-to-date website which is available 24 hours a day, 7 days a week</li> </ul>
Advocate for the community	<ul style="list-style-type: none"> <li>• Prepare submissions on issues that will, or may impact the Waimate District community</li> <li>• Advocate on district issues on behalf of the community</li> <li>• Maintain, collaborate and develop relationships and partnerships with other agencies to provide solutions to district issues</li> <li>• Communicate issues of importance that may require advocacy to the community</li> </ul>

**Major projects**

Project	Projected spend	Project description
Corporate Services - public security cameras	\$41,000	Renewal of community security camera system
Investment Property - Gorge Road office refurbishment	\$187,000	Completion and extension of facilities to bring the Water Group together in one building

**Waimate District Council  
Forecast Funding Impact Statement for the year ended 30 June 2027  
for the Organisation and Governance Group**

Year ended 30 June	LTP	LTP	Annual Plan
	2026	2027	2027
	\$000	\$000	\$000
General rates, uniform annual general charges and rates penalties	1,033	1,076	1,071
Targeted rates	1,309	1,403	1,290
Subsidies and grants for operating purposes	-	-	230
Fees and charges	2	2	-
Internal charges and overheads recovered	6,023	6,873	7,573
Local authority fuel tax, fines, infringements fees, and other receipts	2,619	364	400
<b>Total operating funding</b>	<b>10,985</b>	<b>9,719</b>	<b>10,565</b>
<b>Applications of operating funding</b>			
Payments to staff and suppliers	6,594	6,909	8,193
Finance costs	482	788	565
Internal charges and overheads applied	1,593	1,695	1,568
Other operating funding applications	-	-	-
<b>Total application of operating funding</b>	<b>8,669</b>	<b>9,392</b>	<b>10,326</b>
<b>Surplus / (deficit) of operating funding</b>	<b>2,316</b>	<b>326</b>	<b>239</b>
<b>Sources of capital funding</b>			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	-	-	-
Increase / (decrease) in debt	7,180	766	8,000
Gross proceeds from sale of assets	16	2	-
Lump sum contributions	-	-	-
Other dedicated capital funding	-	-	-
<b>Total capital funding</b>	<b>7,196</b>	<b>769</b>	<b>8,000</b>
<b>Applications of capital funding</b>			
Capital expenditure - to meet additional demand	-	-	-
Capital expenditure - to improve the level of service	41	-	275
Capital expenditure - to replace existing assets	358	525	232
Increase/(decrease) in reserves	9,113	570	7,732
Increase/(decrease) of investments	-	-	-
<b>Total applications of capital funding</b>	<b>9,512</b>	<b>1,095</b>	<b>8,239</b>
<b>Surplus/(deficit) of Capital Funding</b>	<b>(2,316)</b>	<b>(326)</b>	<b>(239)</b>
<b>Funding balance</b>	-	-	-

**Significant variances to the Long Term Plan 2025-34**

Targeted rates income for the Governance activity have reduced from the LTP forecasts mainly due to reduced internal overheads from the reallocation of resources in relation to the Three Waters Business Unit separation.

Subsidies for grants and operating purposes allows for funding associated with the Local Water Done Well transition costs.

Internal charges and overheads recovered have increased from the LTP forecasts due to increased costs and recoveries, along with a reclassification of the Roading Technical Unit administration charges which align to the Annual Report 2025 financials.

Payments to staff and suppliers have increased from the LTP forecasts due to additional staff resources for the Three Waters Business Unit and the Planning activity, along with expected external costs for the Local Water Done Well transition. Additional costs for increased audit fees and recruitment are also expected for 2027.

Finance costs have reduced from the LTP forecasts due to favourable interest rate estimates, along with the expected deferral of required drawdowns on borrowings.

Internal charges and overheads applied have reduced from the LTP forecasts mainly due to the reallocation of resources in relation to the Three Waters Business Unit separation.

Increase in debt and reserves have increased from the LTP forecasts mainly due to the deferral of capital projects related to drinking water compliance upgrades.

Capital expenditure to improve the levels of service includes a new project to refit and refurbish the Gorge Road offices to better utilize the space.

Capital expenditure to replace existing assets has reduced from the LTP forecasts due to the assumption that the forest harvest will not be completed as originally forecast, and therefore associated replanting will not be required in this period.

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### Prospective Capital Expenditure for the year ended 30 June 2027

Year ended 30 June	REN LOS AD	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
<b>Organisation and Governance Group</b>				
<b>Central Administration</b>				
Corporate Services - Furniture and fittings	REN	15	15	15
Corporate Services - Facility access control system	REN/LOS	8	-	-
Corporate Services - Computers and hardware	REN	15	15	15
Corporate Services - Servers	REN	30	-	-
Corporate Services - UPS	REN	-	15	15
Corporate Services - Network switches	REN	-	-	15
Corporate Services - Public security cameras	REN	-	41	41
Corporate Services - Magiq upgrades	REN	-	10	-
Utilities - Sundry plant renewals	REN	6	5	5
Utilities - Digger / excavator replacement	REN	43	-	-
Utilities - Replacement Tablets for Staff (AssetFinda)	REN	-	10	10
Utilities - Equipment renewals	REN	6	12	16
Utilities - Fuel storage tank and mobile fuel tanker	LOS	40	-	-
Utilities - Drone	LOS	-	-	14
Utilities - Water Technician new vehicle	LOS	-	-	60
Roading - Vehicle replacement	REN	49	-	-
Asset Management - SCADA	REN	10	5	5
Parks - Plant and machinery replacements	REN	5	5	5
Parks - Walker mower replacement	REN	-	52	52
Parks - John Deere mower replacement	REN	70	-	-
Parks - Vehicle replacement	REN	40	-	-
Parks - Isuzu tipper truck replacement	REN	60	-	-
<b>Central Administration Total</b>		<b>397</b>	<b>187</b>	<b>269</b>
<b>Investments and Finance</b>				
Investment Property - Gorge Road office refurbishment				
Repurposed Works Yard office extension budget 2026	LOS	-	-	187
Investment Property - Office furniture and fittings	LOS	-	-	15
Forestry - Planting Waihao Forest	REN	-	298	-
Forestry - Planting Reserves	REN	2	39	36
<b>Investments and Finance Total</b>		<b>2</b>	<b>338</b>	<b>238</b>
<b>Organisation and Governance Group Total</b>		<b>399</b>	<b>525</b>	<b>507</b>



# District Planning and Regulatory Services Group

## What we do

The District Planning and Regulatory Services Group includes the following activities:

**Animal Management**

**Building Control**

**Environmental Services**

**Climate Resilience**

**Resource Management**

## Why we provide it

The central focus of this group is to administer Council's statutory and regulatory responsibilities across a wide number of statutes. Its primary focus is the protection of community health, safety, and amenities.

### Animal Management

The Animal Management activity delivers Council's responsibilities under the Dog Control Act 1996, Impounding Act 1955, Council bylaws, and related policies. Council maintains a district dog register and pound to support compliance, enforcement, and effective response to dog-related incidents.

The activity promotes responsible dog ownership while protecting public safety, particularly in public spaces. Education is a key focus, including engagement with dog owners and targeted programmes in schools and early childhood centres to improve children's understanding of safe behaviour around dogs.

Animal Management responds to incidents involving wandering

dogs and stock to reduce risks to road users, residents, and animal welfare. This includes securing, impounding, and facilitating the return of stock and dogs where appropriate, ensuring all animals are managed promptly and safely.

### Building Control

The Building Control activity delivers Council's responsibilities under the Building Act 2004 and requires Council to maintain accreditation as a Building Consent Authority (BCA). The purpose of the Act is to regulate building work, support licensed building practitioners, and ensure buildings meet minimum standards for safety, health, durability, and accessibility.

As an accredited BCA, Council processes and issues building consents, inspects and monitors building work, oversees swimming pool safety and fencing, and provides building-related advice. The activity also administers compliance schedules and specified systems, issues and monitors Building Warrants of Fitness, and issues statutory documentation including Code Compliance Certificates and

Certificates for Public Use. Project Information Memoranda and Land Information Memoranda are also processed as part of this activity.

Recent amendments to the Building Act and regulations aim to simplify consent processes and improve system consistency. These include expanded exemptions for low-risk work, greater acceptance of certain overseas-certified building products, and increased flexibility for minor variations to approved consents. While these changes may reduce consent volumes for some work types, they also place clearer expectations on how Building Code compliance is assessed.

Further reform is signalled by central government, including potential changes to liability settings and voluntary consolidation of BCA services. Council will continue to monitor and respond to reforms to ensure the Building Control function remains compliant, efficient, financially sustainable, and effective in managing risk for the community.

**Environmental Services**

Environmental Services is primarily focused on protecting and promoting public health, wellbeing, and safety across the district.

The activity encompasses a wide range of regulatory and public health functions, including food safety, alcohol licensing, noise control, the response to infectious and notifiable diseases, and the management of hazardous substances. It also provides regulatory oversight of beauty therapy and personal services (such as tattooing and skin piercing), funeral directing, mobile shops, and the keeping of animals, poultry, and bees.

Where specialist technical expertise is required, including environmental health and alcohol licensing inspections, Council accesses these services through a contracted service arrangement with Timaru District Council.

Council staff deliver both residential and commercial excessive noise enforcement functions in-house under the Resource Management Act 1991.

**Climate Resilience**

Council recognises that a sustainable and practical approach to climate resilience is critical to fulfilling its responsibilities as an organisation and to the community. In partnership with stakeholders, and with reference to the Climate Resilience Strategy, Council will seek to mitigate the impacts of climate change by safeguarding and strengthening, environmental, social, economic, and cultural wellbeing of our community.

**Resource Management**

Resource Management is focused on guiding land use and development outcomes and the sustainable management of natural and physical resources within the Waimate District.

The activity is responsible for the preparation, implementation, and administration of the District Plan, and relevant Resource Management Act requirements which remains the primary statutory planning framework for managing land use and development effects within the district.

Key responsibilities include the processing and administration of land use and subdivision consents, notices of requirement, and plan changes and variations, as well as the processing of Land Information Memorandums (LIMs) and Project Information Memorandums (PIMs). The activity also manages land use and development effects, undertakes compliance and monitoring functions, and contributes to state of the environment reporting to inform evidence-based planning and decision-making.

Resource Management also leads spatial planning and is undertaking work to prepare council to transition into the new planning system, which the government intends to bring into force progressively from mid-2026.

**Community outcomes**



**Thriving communities**



**Safe & healthy people**



**Sustainable district & environment**

**Community wellbeings**



**Economic**



**Social**



**Environmental**



**Cultural**

**Effects on the community**

This section identifies potential negative effects the activities within this Group may have on the community, including economic, environmental, cultural or social.

For each negative aspect, Council will seek to mitigate or address these issues.

Activity	Effect	How we intend to mitigate this effect
Animal Management	Cost of compliance	The activity involves people and their emotional connection with their dogs and animals. This can lead to challenging situations for Council staff, and dog owners. To address this issue, Council will ensure staff are adequately trained in active listening and de-escalation techniques to assist in managing difficult conversations. Council considers all events with a graduated response intent, exploring opportunities to utilise alternative solutions within the existing regulatory framework
Building Control	Conflict over consenting and regulation outcomes	We provide information on legislative requirements, building code requirements, bylaws and District Plan rules and policies
Climate Resilience	Complexity and developing policy combined with ability for ongoing monitoring and flexibility	Climate action can be made more efficient and effective by utilising systems thinking to better characterise and anticipate the resulting impacts. It is vital to engage the community to better understand and reflect considerations affecting outcomes
Resource Management	Enforcement of district planning requirements	Council will ensure that the District Plan continues to balance the protection of people, communities, and the natural environment whilst enabling appropriate and sustainable development across the district. In doing so, Council will have regard to the anticipated shift toward outcomes-based planning, clearer environmental limits, and more enabling land-use frameworks signalled through the proposed resource management reforms. Council will continue to administer the resource consent process in a way that is fair, transparent, and proportionate, ensuring that consent costs appropriately reflect the scale, complexity, and level of technical assessment required

**Our challenges**

**Managing public expectation**

Managing public expectations around animal control remains an ongoing challenge, particularly where there is an expectation of enforcement action in the absence of sufficient evidence. Council operates within statutory requirements and applies a graduated enforcement approach in accordance with its Enforcement Policy.

Improving community understanding of Council's role, regulatory limitations, and responsible animal ownership remains a key focus, with increased emphasis on education and community engagement alongside existing communication initiatives.

**Changes to legislation**

Council continues to operate in a period of significant legislative change across the building and planning systems. Ongoing

amendments to the Building Act 2004, the introduction of new construction methods and products, and reforms affecting Building Consent Authorities are increasing both the complexity and volume of regulatory work.

At the same time, reform of the resource management system and anticipated changes flowing from the replacement of the Resource Management Act add further uncertainty and transition effort for planning and land-use functions. Collectively,

these changes place increased demand on staff capability, systems, and service delivery models.

Council will continue to closely monitor legislative reform across both building and planning frameworks and remain responsive and adaptable in its approach. This includes reviewing processes, maintaining workforce capability, and adjusting resourcing where necessary to ensure statutory obligations are met while continuing to deliver timely and consistent services to the community.

**District Plan**

District planning reform remains a significant challenge for the Council. While the preparation and review of planning documents has traditionally been a six to eight year process under the Resource Management Act, ongoing legislative change and uncertainty around the new planning system, including the requirements for a regional spatial plan and combined regional plan create significant unpredictability.

Council is currently focussed on doing preparatory work for the transition into the new planning system.

**Increasing contract costs**

The cost of the environmental services contract with Timaru District Council may increase at a rate higher than inflation, driven by factors such as growth and development activity within the district, including an increased number and complexity of food and alcohol related businesses requiring regulatory oversight.

**Levels of service**

What we do	How we do it
Perform statutory functions as required	<ul style="list-style-type: none"> <li>Administer legislative requirements under district planning and regulatory services related legislation</li> <li>Meet requirements to remain accredited as a Building Consent Authority</li> <li>Review District Plan, bylaws and related policies</li> <li>Monitor ongoing legislative and regulatory changes</li> </ul>
Deliver timely, efficient processing of consents and related requirements	<ul style="list-style-type: none"> <li>Process and grant building and resource consents</li> <li>Process and issue Land Information Memorandums (LIMs) and Project Information Memorandums (PIMs)</li> <li>Process and issue other Building Act requirements (e.g. notices to fix)</li> <li>Process Resource Management Act requirements (e.g. alterations to designations)</li> </ul>
Investigate and respond to public complaints	<ul style="list-style-type: none"> <li>Respond to regulatory service complaints in a timely fashion</li> <li>Provision of customer service request system 24 hours a day, 7 days a week</li> </ul>
Resource consents are monitored to ensure compliance	<ul style="list-style-type: none"> <li>Monitor and enforce conditions of notified and non-notified resource consents</li> <li>Monitor effects of development on the environment</li> <li>Provide policy advice on planning and development in the district to ensure adherence to the Waimate District Plan and Resource Management Act 1991</li> </ul>
Protects the public from dog and animal related nuisances and dangers	<ul style="list-style-type: none"> <li>Investigate and respond to dog and animal related complaints</li> <li>Enforce Council bylaws and apply policy pertaining to dogs</li> <li>Statutory review of bylaws and policy pertaining to dogs</li> <li>Impound dangerous and wandering dogs and animals</li> <li>Maintain a safe pound</li> <li>Maintain a register of dogs in the district</li> <li>Provide public education on responsible ownership of dogs</li> </ul>

### Major projects

Project	Projected spend	Project description
Software - online building consents	\$93,000	With pending end of support for the GoGet system, the BCA is transitioning to Objective Build software to manage the end to end building consent process — from application lodgement through to inspections, code compliance certificates, and reporting — in line with Building Act and MBIE requirements – and with the benefit of better system compatibility with neighbouring BCAs
Regional Spatial Planning – technical inputs for spatial planning	\$200,000	Spatial planning will require a range of technical inputs, which will later flow down to Council's land use plan. At this stage, the majority of the spend on technical inputs is expected to be in 2026/27, but until the new Planning Act is in force, the cost cannot be fully estimated

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**Waimate District Council  
Forecast Funding Impact Statement for the year ended 30 June 2027  
for the District Planning and Regulatory Services Group**

Year ended 30 June	LTP	LTP	Annual Plan
	2026	2027	2027
	\$000	\$000	\$000
General rates, uniform annual general charges and rates penalties	1,105	1,170	1,254
Targeted rates	-	-	-
Subsidies and grants for operating purposes	-	-	-
Fees and charges	522	538	584
Internal charges and overheads recovered	14	12	8
Local authority fuel tax, fines, infringements fees, and other receipts	3	3	3
<b>Total operating funding</b>	<b>1,644</b>	<b>1,722</b>	<b>1,848</b>
<b>Applications of operating funding</b>			
Payments to staff and suppliers	1,038	1,031	1,240
Finance costs	-	-	-
Internal charges and overheads applied	689	753	715
Other operating funding applications	-	-	-
<b>Total application of operating funding</b>	<b>1,727</b>	<b>1,784</b>	<b>1,955</b>
<b>Surplus / (deficit) of operating funding</b>	<b>(83)</b>	<b>(62)</b>	<b>(107)</b>
<b>Sources of capital funding</b>			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	21	22	25
Increase / (decrease) in debt	-	-	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Other dedicated capital funding	-	-	-
<b>Total capital funding</b>	<b>21</b>	<b>22</b>	<b>25</b>
<b>Applications of capital funding</b>			
Capital expenditure - to meet additional demand	-	-	-
Capital expenditure - to improve the level of service	-	-	29
Capital expenditure - to replace existing assets	-	41	133
Increase/(decrease) in reserves	(62)	(81)	(244)
Increase/(decrease) of investments	-	-	-
<b>Total applications of capital funding</b>	<b>(62)</b>	<b>(40)</b>	<b>(82)</b>
<b>Surplus/(deficit) of Capital Funding</b>	<b>83</b>	<b>62</b>	<b>107</b>
<b>Funding balance</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Significant variances to the Long Term Plan 2025-34**

Payments to staff and suppliers have increased from the LTP forecasts due to increased staff resourcing, along with additional external costs expected for the Regional Spatial Plan review.

**Prospective Capital Expenditure  
for the year ended 30 June 2027**

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS	2026	2027	2027
	AD	\$000	\$000	\$000
<b>District Planning and Regulatory Services Group</b>				
<b>Animal Management</b>				
Animal Management - Pound building improvements	LOS	-	-	25
Animal Management - Pound building heatpump	LOS	-	-	4
Animal Management - Vehicle Replacement	REN	-	41	40
<b>Animal Management Total</b>		-	<b>41</b>	<b>69</b>
<b>Building Control</b>				
Software - Online building consents	REN	-	-	93
<b>Building Control Total</b>		-	-	<b>93</b>
<b>District Planning and Regulatory Services Group Total</b>		-	<b>41</b>	<b>162</b>

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# Community Services Group

## What we do

The Community Services Group includes the following activities provided by Council:

### Community Support

### Economic Development and Promotions

### Emergency Management

### Library Services

This group of activities involves promoting the social, cultural and economic development of our communities to ensure they continue to enjoy a good quality of life.

#### Community Support

Community Support involves assisting groups and individuals through contestable and annual grants. Council administers grant funding on behalf of the Creative Communities Scheme and the Sport NZ Rural Travel Fund. Decisions for the various contestable grants are made by Council and a mix of Special Committees, consisting of community members and Council representatives.

#### Community Housing

Council provides community housing to provide a low-cost accommodation option for older persons or those with mobility, mental health or disability issues. By providing this service, Council aims to strengthen communities and maintain social bonds by keeping families and long-term residents together, ensuring a cohesive and supportive environment.

#### Economic Development and Promotions

Council plays a key role in supporting and promoting

economic development for the district. Its most important contributions are the provision of infrastructure and services, and support for businesses, projects and initiatives which enhance the vibrancy and wellbeing of our community.

Council also supports youth that are not in education, employment or training into employment through the Mayor's Taskforce for Jobs programme. This is in partnership with Local Government New Zealand with funding from the Ministry of Social Development. This initiative also includes a programme which assists jobseekers with driver licences and driving lessons.

Council aims to grow visitor and resident numbers through the promotion of the Waimate District as a place to visit, live, work and play. This is through support for events, the provision of an information centre, and the Explore Waimate website, social media and promotional material.

#### Emergency Management

Council has an ongoing responsibility to coordinate civil defence and emergency management activities within the district, with local planning and response arrangements playing a critical role in protecting lives, livelihoods, and essential services. Waimate District's emergency management functions operate as part of the wider Civil Defence Emergency Management (CDEM) Group framework and in partnership with neighbouring councils, response agencies, communities, and residents. As national emergency management arrangements continue to

evolve, maintaining effective local coordination, capability, and community resilience will remain a key focus for the Council.

#### Library Services

Council provides public library services to the district's residents from its library facility in Waimate. The core services are physical access to the library's collection, electronic/remote access to the digitised material, digital assistance and resources and public availability of computer (or computer-related) equipment (e.g. computer stations, laptops and free Wi-Fi access point).

**Why we provide it**

The activities within the Community Services Group aim to enhance the everyday community life for residents within the Waimate District. These activities help ensure:

- Current and future needs of the community are met, ensuring we continue to live in a diverse, thriving and sustainable district where people want to live, visit, work and play
- Foster lifelong learning by providing a broad range of physical and online reading material and other information that we deliver to the public
- Research capabilities are available to residents enabling them to participate in extramural tertiary studies not otherwise available within the Waimate District
- Promotes literacy and encourages a sense of community wellness and connectedness
- Sustainable economic growth
- To support our communities' ability to respond to, and recover from, emergency events. This is done through the 4Rs (e.g. reduction, readiness, response, and recovery).

**Community outcomes**



**Community wellbeings**



**Effects on the community**

Our groups and activities can have a range of effects on the community.

The positive effects have already been outlined under the heading “Why we provide it”, and in our Community Outcomes. Potential negative effects of this Group and its activities are identified as the following:

Activity	Effect	How we intend to mitigate this effect
Emergency Management	Increased level of risk	Risk reduction activities (e.g. flood protection, infrastructure investment, planning measures) can create significant cost for Council in the short term and can prove to be politically unpopular Elected Members and the community are made fully aware of the associated risks and are fully briefed and consulted on decisions relating to planning and/or investment

## Our challenges

### Bridging the digital divide

With a predominantly older demographic within the district, Council needs to be aware of the digital divide among certain members of the community. This means some residents may not have the knowledge or ability to utilise some of the library's digital services. To address this challenge, Council will continue to monitor technological changes and has introduced training sessions and hands-on advice with devices, ensuring practical steps are made to bridge the digital divide.

### Emergency management

Continuing uncertainty surrounding the frequency and intensity of weather events represents an emerging challenge for emergency management planning. Council's efforts to prepare, respond, and recover from these events is at the forefront of our planning. Regular engagement with national and group civil defence emergency management plans aimed at responding to weather events is helping to build a more resilient and interconnected emergency management system in both Waimate and the Canterbury region. Further challenges are presented with staff turnover, resulting in a consistent need for onboarding and training of new staff into Emergency Operations Centre positions.

### Balancing levels of service against increasing cost of living

A growing challenge throughout New Zealand is the balance in providing quality community services with the ever-increasing cost of living. Residents and businesses alike rely on essential services provided through our activities such as library services, annual grants, and civil defence, which are becoming more expensive to deliver. These rising costs impact Council's budget as well as the financial wellbeing of our communities, necessitating a careful allocation of limited resources. Striking this balance requires innovative solutions, prudent fiscal management, and active community engagement to ensure we continue to meet the needs of our residents without compromising the quality of our services.

**Levels of service**

What we do	How we do it
Provide quality community services that meet the expectations of the community	<ul style="list-style-type: none"> <li>• Provide high quality library services to the community and visitors</li> </ul>
Improve individual, community and business awareness of the risks from hazards and assist them to build resilience to emergency events	<ul style="list-style-type: none"> <li>• Educate and inform the public and businesses about the risks to their communities from hazards via presentations, media campaigns and printed material in order to improve community resilience</li> <li>• Review Civil Defence Plan</li> <li>• Identify hazards that require research for risk reduction and assist in the delivery of results from research as part of ongoing community education</li> <li>• Provide training for volunteers and staff so they can respond to emergency events in a manner that supports our communities</li> <li>• Monitor hazard information and events as they progress</li> </ul>
Civil Defence Emergency Management personnel appropriately trained and prepared to assist community in the event of an emergency	<ul style="list-style-type: none"> <li>• Civil Defence Emergency Management personnel and partner agencies participate in in-house/regional/national exercises</li> <li>• Civil Defence Emergency Management personnel attend training courses</li> </ul>
Manage and allocate community funding scheme grants	<ul style="list-style-type: none"> <li>• Administration, promotion and management of Council's community funding schemes, Creative Communities Scheme and Sport NZ Rural Travel Fund</li> <li>• Grant accountability forms collected to ensure appropriate use of funds</li> <li>• Promote the availability of all Council funding opportunities</li> </ul>
Support economic development in the District	<ul style="list-style-type: none"> <li>• Maintain a business-friendly Council approach to customer relations</li> <li>• Ensure economic development is a high priority in decision-making</li> <li>• Implement the Economic Development Strategy action items</li> <li>• Support local events</li> </ul>
Information and library services, programmes and material are accessible to district residents, schools and visitors	<ul style="list-style-type: none"> <li>• Ensure information and library services are open to the community and visitors with consistent and appropriate opening hours, whilst also improving on line facilities for continued use when the library facility is closed</li> <li>• Ensure information centre is stocked with a variety of quality local information</li> <li>• Provide access to physical collections at the library facilities and online</li> <li>• Provide a wide range of high-quality library material</li> <li>• Produce and promote an annual programme of library exhibitions on a range of subject material</li> </ul>

**Major projects**

There are no major projects planned for the Community Services Group in 2026/27.

**Waimate District Council  
Forecast Funding Impact Statement for the year ended 30 June 2027  
for the Community Services Group**

Year ended 30 June	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
General rates, uniform annual general charges and rates penalties	400	430	383
Targeted rates	728	765	814
Subsidies and grants for operating purposes	206	185	206
Fees and charges	10	10	7
Internal charges and overheads recovered	16	17	14
Local authority fuel tax, fines, infringements fees, and other receipts	8	15	2
<b>Total operating funding</b>	<b>1,368</b>	<b>1,422</b>	<b>1,425</b>
<b>Applications of operating funding</b>			
Payments to staff and suppliers	756	1,023	795
Finance costs	-	-	-
Internal charges and overheads applied	541	575	577
Other operating funding applications	-	-	-
<b>Total application of operating funding</b>	<b>1,297</b>	<b>1,598</b>	<b>1,372</b>
<b>Surplus / (deficit) of operating funding</b>	<b>71</b>	<b>(176)</b>	<b>54</b>
<b>Sources of capital funding</b>			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	-	-	-
Increase / (decrease) in debt	-	-	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Other dedicated capital funding	-	-	-
<b>Total capital funding</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Applications of capital funding</b>			
Capital expenditure - to meet additional demand	-	-	-
Capital expenditure - to improve the level of service	-	-	14
Capital expenditure - to replace existing assets	55	62	62
Increase/(decrease) in reserves	16	(238)	(22)
Increase/(decrease) of investments	-	-	-
<b>Total applications of capital funding</b>	<b>71</b>	<b>(176)</b>	<b>54</b>
<b>Surplus/(deficit) of Capital Funding</b>	<b>(71)</b>	<b>176</b>	<b>(54)</b>
<b>Funding balance</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Significant variances to the Long Term Plan 2025-34**

Payments to staff and suppliers have reduced from the LTP forecasts due to the payment of the Recreational Track grant being completed in 2025 and 2026 (LTP Budget \$250,000).

**Prospective Capital Expenditure  
for the year ended 30 June 2027**

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS	2026	2027	2027
	AD	\$000	\$000	\$000
<b>Community Services Group</b>				
<b>Library</b>				
Library - Security camera	LOS	-	-	4
Library - Shelving	REN	-	-	10
Library - Books	REN	55	62	62
<b>Library Total</b>		<b>55</b>	<b>62</b>	<b>75</b>
<b>Community Services Group Total</b>		<b>55</b>	<b>62</b>	<b>75</b>

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# Community Facilities Group

## What we do

The Community Facilities Group includes the following activities provided by Council:

**Camping**

**Cemeteries**

**Event Centre**

**Parks, Reserves, and Public Spaces**

**Property**

**Swimming Pool**

The Community Facilities Group provides and manages several key community facilities that meet the district's recreation and leisure needs, as well as social and cultural provisions for our communities.

### Camping

Council provides a range of formal and informal camping grounds throughout the Waimate District. This includes cabins and camp sites at Victoria Park, Knottingley Park Motor Camp, St Andrews Recreation Reserve and the Morven Camping Ground – the latter of which is managed by a Domain Board. The Waimate Lakes campgrounds offer seasonal, non-powered camping sites at five locations on the shores of Lake Aviemore and Lake Waitaki, with the Waitangi East campground now available year-round. Council manages the camping sites to ensure residents and visitors have fair access to quality, safe and appealing camping grounds and facilities.

### Cemeteries

Council manages and maintains a number of cemeteries across the district. We have two active cemeteries, those being Waimate and Otaio. The Glenavy and Morven cemeteries

are closed for interments but continue to be maintained by Council. Council also provide land and services for the burial or interment of ashes, and ensure cemeteries are well maintained to remain peaceful locations for family, friends, the community and visitors. Council also maintain and administer an electronic cemetery database for the Waimate and Otaio cemeteries to assist with burial enquiries.

### Event Centre

The Waimate Event Centre is a modern facility offering a mix of spaces for indoor recreation, meetings and events. This also includes organised community social gatherings and circuit training classes. The main features of the Event Centre include:

- Two multi-use courts
- Climbing wall
- Netted cricket lane
- Squash courts
- Fitness Centre
- Function and meeting rooms with kitchen and bar facilities.

### Parks, reserves, and public spaces

Council provide and manage over 100 hectares of parks, reserves, sportsgrounds, playgrounds and gardens throughout the district. Our premier parks, Victoria Park and Knottingley Park and Arboretum, offer a range of sport and recreational activities in stunning settings that showcase the natural beauty of our district. Urban reserves and neighborhood playgrounds, such as Boland Park and the Tennant Street/Victoria Park playgrounds, enhance the

urban environment and provide recreational activities.

Our rural reserves provide roadside plantings to enhance town entrances, walking tracks, picnic areas and access to local swimming and fishing spots. We also maintain a number of heritage monuments and plaques including war memorials, the Margaret Cruickshank monument and the White Horse.

### Property

Council owns and manages a variety of properties for community use. These properties supplement our other community facilities in this group and include community venues, public toilets, council administration buildings, a library, 27 community housing units, and reserve land. Council maintains these properties to ensure they are safe and fit for purpose.

### Swimming pool

The Norman Kirk Memorial Swimming Pool is an outdoor heated, six lane pool, 33.3 metres long, set in a 0.28ha landscaped setting. The pool is named after the late Prime Minister Norman Kirk, who was born and bred in Waimate and has been laid to rest in the Waimate Lawn Cemetery. The pool is open from mid-October through to mid-March with sessions to cater for lane swimmers of all ages, the local swimming club, exercise classes and school visits. Trained lifeguards ensure the swimming pool is a safe and inviting facility for the community to enjoy.

**Why we provide it**

Reserves, public open spaces, and facilities are an important element in both the residential and rural environment for physical exercise, leisure activities, social contact and burial services. These services strengthen local communities in a number of ways, including providing places and spaces for people to meet and interact, facilitating community sporting, recreational, cultural, leisure and educational activities.

Open spaces are made up of civic gathering spaces, sport fields, passive green areas, playgrounds, planted streetscapes, as well as

walking and cycle tracks, all ways that contribute to health and wellbeing, recreation activities and the liveability of the Waimate District. Our aim is to 'Create an environment that supports a sustainable and thriving district, by providing efficient, well maintained and appropriate infrastructure, quality services and regulatory functions that meet the communities' expectations.

To achieve this, Council ensures the following;

- Community facilities are accessible to the community and visitors

- Clean, safe and well-maintained public toilets, camp sites and cemeteries
- Annual maintenance and public health and safety programmes
- Facilities are open to the community and visitors with consistent and appropriate opening hours.

**Community outcomes**



**Community wellbeings**



**Effects on the community**

Our groups and activities can have a range of effects on the community.

The positive effects have already been outlined under the heading “Why we provide it”, and in our Community Outcomes. Potential negative effects of this Group and its activities are identified as the following:

Activity	Effect	How we intend to mitigate this effect
Community Facilities	There are health and safety risks associated with Community Facilities for both public and staff	Council has robust health and safety systems in place, and an active Health and Safety Manual to ensure we meet all obligations under the Health and Safety at Work Act 2014. Playgrounds, camping grounds, and other community facilities are audited to ensure they comply with all health and safety standards. Staff and volunteers are appropriately trained to ensure health and safety requirements are met and any incidents responded to appropriately. All swimming pool staff are to hold a current Pool Lifeguard Practicing Certificate
Cemeteries and Camping	Cemeteries and camping facilities can potentially cause contamination of groundwater and waterways	Consents require cemetery developments to be set back an appropriate distance from watercourses and plots are not in direct contact with groundwater. Landscaping of cemeteries improves the aesthetics. Council provides facilities to mitigate potentially negative environmental effects at the Waimate Lakes camping grounds. Toilet facilities with septic tanks and rubbish and recycling bins and collection are provided during the camping season
Parks and Public Spaces, Swimming Pool	Toxic chemicals are used in the maintenance of the swimming pool and to spray weeds in public spaces and road sides	Swimming pool staff are trained in the handling of chlorine to ensure the safe use of this chemical. Parks staff are trained appropriately and wear personal protective equipment when using weed spray. Signs are used to warn the public that spraying is taking place

**Our challenges**

**Meeting community expectations and changing demands**

There is ongoing pressure from the community and users to provide high quality community facilities and services. The expectation is for a higher level of service for the same cost to users and ratepayers. Out of town visitors also expect a high-quality experience in regard to community facilities such as swimming pools, recreation facilities and public gardens - often driven by what they have experienced in other districts. Council must cater for these expectations by remaining accessible, well maintained and engaging to a wide sector of the community. We recognise that our community demographic will change over time. The district is predicted to see a significant increase in the proportion of elderly (based on the medium projection the proportion of over 65s will increase from 19.5% in 2013 to 29.6% in 2043). We will need to include issues such as accessibility and ease of mobility in our facility planning. There will also be an increased demand and growing work programme if the population and new builds increase. The current resources available to manage urban and rural spaces is already stretched, and planning is underway to forecast growth and funding for these services.

**Facility Management Plan**

A number of facilities have been identified as requiring management plans, which are currently being developed. Asset Management Plans will continue to be prioritised and supported by existing software to help inform decision-making and programme prioritisation.

**Workforce**

With the prediction of an ageing population, attracting and retaining skilled workers due to location and in some cases, salary may have an impact on the district and organisation.

However, with the trend and opportunities to work from home or remotely, there is an opportunity to promote the districts abundance of green spaces and quality lifestyle to attract newcomers and their families to the district. This migration could lessen the proportion in the 65 years plus age group, but the trend will remain dominant.

**Planning for climate change**

Climate change is a global issue and requires attention and action. Planning for climate change means we need to start doing things differently and involves taking steps to reduce greenhouse gas emissions and better-informed planning. This can be done by reducing energy consumption, using renewable energy sources, and reducing waste, investing in technologies and strategies when developing or renewing facilities and implementing climate change actions into plans, policy, and processes. We continue to develop strategies to enable cost neutral outcomes in support of this planning.

**The key issues facing Parks and Reserves are:**

- Ensuring there are up to date records and understanding of the extent of assets and their condition and the ongoing planning and implementation for ongoing renewal requirements and financial implications
- Ensuring the continued development, implementation and monitoring of processes and procedures that support the operations of the Parks and Reserves services with a focus on sustainability and best practice
- Ensuring the long-term viability of the camping grounds, its management structure and they are self-funded
- Ensuring safety inspections are conducted, monitored, and recorded and

maintenance of playgrounds, machinery and equipment are regularly undertaken

- Continue to monitor and upgrade high risk water supplies located at the Waimate Lakes
- Review and investigate options around disposal of chemical wastewater
- Implementing climate change strategies into plans, policy, and processes in a cost effective or cost neutral way.

**Levels of service**

What we do	How we do it
Provide high quality community facilities that meet the expectations of the community	<ul style="list-style-type: none"> <li>• Ensure community facilities are accessible to the community and visitors</li> <li>• Provide clean, safe and well-maintained public toilets, camp sites and cemeteries</li> <li>• Annual maintenance and health and safety programmes for public toilets, camp sites, cemeteries, swimming pool and event centre</li> <li>• Facilities are open to the community and visitors with consistent and appropriate opening hours</li> </ul>
Provide safe community facilities for the community and visitors	<ul style="list-style-type: none"> <li>• Maintain facilities, parks, playgrounds and buildings to established standards</li> <li>• Periodic replacement or refurbishment of plant to maintain existing level of service</li> <li>• Ensure health and safety plans are in place for all community facilities</li> <li>• Annual cleaning, maintenance and health and safety audits for public toilets, camp sites, cemeteries, swimming pool and event centre</li> </ul>
Community housing units are tenanted and well managed	<ul style="list-style-type: none"> <li>• Maintain a waiting list, interview and place prospective tenants according to Council's eligibility criteria</li> <li>• Manage issues associated with the community housing portfolio</li> <li>• Maintain units as notified through the Council's service request system</li> <li>• Provide low-cost community housing</li> </ul>
Provide accessible and accurate cemetery records	<ul style="list-style-type: none"> <li>• Maintain and update electronic cemetery database</li> </ul>

**Major projects**

Project	Projected spend	Project description
Event Centre - resurface courts	\$90,000	Stripping back, minor repairs and resurfacing of the two main playing courts
Morven Reserve - various hall improvements	\$150,000	Capital works to update the building and improve watertightness
Knottingley Park - playground matting	\$52,000	Improve the safety surface of the playground area
Property - Waimate theatre building improvements	\$40,000	Improve the heating system inside the auditorium

**Waimate District Council  
Forecast Funding Impact Statement for the year ended 30 June 2027  
for the Community Facilities Group**

Year ended 30 June	LTP	LTP	Annual Plan
	2026	2027	2027
	\$000	\$000	\$000
<b>Sources of operating funding</b>			
General rates, uniform annual general charges and rates penalties	271	294	341
Targeted rates	1,961	2,069	1,915
Subsidies and grants for operating purposes	-	-	-
Fees and charges	671	693	757
Internal charges and overheads recovered	631	641	450
Local authority fuel tax, fines, infringements fees, and other receipts	518	564	587
<b>Total operating funding</b>	<b>4,053</b>	<b>4,261</b>	<b>4,050</b>
<b>Applications of operating funding</b>			
Payments to staff and suppliers	2,072	2,192	2,236
Finance costs	-	-	-
Internal charges and overheads applied	1,090	1,176	1,060
Other operating funding applications	-	-	-
<b>Total application of operating funding</b>	<b>3,162</b>	<b>3,367</b>	<b>3,296</b>
<b>Surplus / (deficit) of operating funding</b>	<b>891</b>	<b>894</b>	<b>754</b>
<b>Sources of capital funding</b>			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	-	-	-
Increase / (decrease) in debt	-	-	-
Gross proceeds from sale of assets	3	-	-
Lump sum contributions	-	-	-
Other dedicated capital funding	-	-	-
<b>Total capital funding</b>	<b>3</b>	<b>-</b>	<b>-</b>
<b>Applications of capital funding</b>			
Capital expenditure - to meet additional demand	65	10	10
Capital expenditure - to improve the level of service	70	10	80
Capital expenditure - to replace existing assets	370	365	470
Increase/(decrease) in reserves	389	509	194
Increase/(decrease) of investments	-	-	-
<b>Total applications of capital funding</b>	<b>894</b>	<b>894</b>	<b>754</b>
<b>Surplus/(deficit) of Capital Funding</b>	<b>(891)</b>	<b>(894)</b>	<b>(754)</b>
<b>Funding balance</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Significant variances to the Long Term Plan 2025-34**

Targeted rates have reduced from the LTP forecasts due to reduced depreciation expenses for Public Toilets, along with a decision to un-fund depreciation on some Cemetery and Skatepark assets, and partial funding of depreciation on some Swimming Pool assets.

Internal charges and overheads recovered have reduced from the LTP forecasts due to the Property activity aligning internal Three Waters Business Unit rent charges to market values. Other Property internal charges have reduced due to reduced depreciation and insurance costs.

Internal charges and overheads applied have reduced from the LTP forecasts due to reduced internal interest charges as a result of favourable interest rate forecasts, along with some reallocation of internal overheads from the Three Waters Business Unit separation, and increased Parks and Reserves labour allocation recoveries.

Capital expenditure increased from the LTP forecasts due to the Event Centre court resurfacing and Youth Audit projects, along with the Morven Hall improvements.

**Prospective Capital Expenditure  
for the year ended 30 June 2027**

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS AD	2026 \$000	2027 \$000	2027 \$000
<b>Community Facilities Group</b>				
<b>Camping</b>				
Waimate Lakes Camping - Landscaping, fencing and plantings	LOS/AD	20	10	10
Waimate Lakes Camping - Terraflake toilet floors	REN	-	31	31
Waimate Lakes Camping - Pipe renewals	REN	10	10	10
Waimate Lakes Camping - Furniture and fittings	REN	-	5	5
Victoria Park Camping - General building capital	REN	5	-	-
Victoria Park Camping - Terraflake shower floor	REN	20	-	-
Victoria Park Camping - Appliances	REN	-	5	5
Victoria Park Camping - General capital	REN	2	2	2
Knottingley Park Camping - Upgrade urinals	LOS/AD	2	-	-
Knottingley Park Camping - Terraflake toilet block floor	REN	-	5	5
Knottingley Park Camping - Furniture and fittings	REN	2	-	-
St Andrews Camping - Terraflake shower and toilet floors	REN	-	6	-
St Andrews Camping - Plant and machinery renewals	REN	-	6	6
<b>Camping Total</b>		<b>61</b>	<b>81</b>	<b>74</b>
<b>Cemeteries</b>				
Cemeteries - Ash and burial berms	AD	10	-	-
<b>Cemeteries Total</b>		<b>10</b>	<b>-</b>	<b>-</b>
<b>Event Centre</b>				
Event Centre - Resurface courts	REN	-	-	90
Event Centre - External painting	REN	-	80	-
Event Centre - Youth audit improvements	AD	-	-	40
<b>Event Centre Total</b>		<b>-</b>	<b>80</b>	<b>130</b>
<b>Parks and Public Spaces</b>				
Morven Reserve - Various Hall improvements	REN	-	-	150
Morven Reserve - John Deere mower replacement	REN	-	-	35
Victoria Park Gardens - General capital	REN	3	3	-
Victoria Park Gardens - Sundry plant	REN	5	5	8
Knottingley Park - General capital	REN	2	2	2
Knottingley Park - Playground matting	REN	-	52	52
Knottingley Park - Playground equipment	LOS/REN	10	-	10
Urban Reserves - Playground safety matting	REN	250	103	-
<b>Parks and Public Spaces Total</b>		<b>270</b>	<b>165</b>	<b>256</b>

Year ended 30 June	REN	LTP	LTP	Annual Plan	
	LOS	2026	2027	2027	
	AD	\$000	\$000	\$000	
<b>Property</b>					
Property - Waimate Theatre building improvements	REN/LOS	10	-	40	
Property - Works yard office extension	LOS/AD		-	-	
<b>Project cancelled</b>		<b>78</b>			
Property - Tennant St building capital	REN	4	4	4	
Property - Paint Tennant Street dwelling	REN	5	5	5	
Local Govt Centre - Security cameras	REN	-	5	5	
Local Govt Centre - Sundry purchases	REN	4	4	4	
Local Govt Centre - Heatpumps	REN	3	3	3	
Community Housing - Painting	REN	33	13	13	
Community Housing - Replacement stoves	REN	2	-	-	
Community Housing - Hot water cylinders and fittings	REN	5	3	3	
Community Housing - Heatpumps	REN	7	7	7	
<b>Property Total</b>		<b>150</b>	<b>44</b>	<b>84</b>	
<b>Swimming</b>					
Swimming Pool - Painting and resealing Terraflake floor	REN	10	-	-	
Swimming Pool - Shade sails	REN	-	10	10	
Swimming Pool - Toddler pool upgrade	LOS/AD	5	5	5	
<b>Swimming Total</b>		<b>15</b>	<b>15</b>	<b>15</b>	
<b>Community Facilities Group Total</b>		<b>505</b>	<b>385</b>	<b>560</b>	

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**Financial Information**

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# Statement of Accounting Policies

## Reporting entity

Waimate District Council (the Council) is a territorial local authority governed by the Local Government Act 2002 (LGA) and is domiciled and operates in New Zealand. The Downlands Rural Water Scheme is a joint arrangement domiciled and operating in New Zealand and established under the LGA. The relevant legislation governing the Council's operations includes the LGA and the Local Government (Rating) Act 2002.

Council is a separate legal entity and does not have any subsidiaries.

The primary objective of the Council is to provide goods and services for the community or social benefit rather than making a financial return. Accordingly, the Council has designated itself as a public benefit entity (PBE) for the purposes of PBE IPSAS.

The prospective financial statements, activities and service performance information of the Council are for the year ended 30 June 2027. The prospective financial statements were authorised for issue by Council on 30 June 2026.

## Basis of preparation

The prospective financial statements have been prepared on the going concern basis, and the accounting policies have been applied consistently.

## Statement of compliance

The prospective financial statements, activities and service performance information of the Council have been prepared in accordance with the requirements of the LGA and the Local Government (Financial Reporting and Prudence) Regulations 2014, which includes the requirement to comply with New Zealand generally accepted accounting practice (NZ GAAP).

The prospective financial statements, activities and service performance information have been prepared in accordance with Tier 2 PBE accounting standards, as Total Expenditure is below the \$33 million threshold.

## Measurement base

The prospective financial statements have been prepared on a historical cost basis, except where modified by the revaluation of land and buildings, certain infrastructural assets, investment property, forestry assets and certain financial instruments (including derivative instruments).

## Functional and presentation currency

The prospective financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$000). The functional currency of the Council is New Zealand dollars.

## Goods and services tax (GST)

All items in the financial statements are stated exclusive of GST, except for debtors and other receivables and creditors and other payables, which are stated on a GST inclusive basis. GST not recoverable as input tax is recognised as part of the related asset or expense.

The net amount of GST recoverable from, or payable to, the Inland Revenue Department (IRD) is included as part of receivables or payables in the Statement of Financial Position.

The net GST paid to, or received from the IRD, including the GST relating to investing and financing activities, is classified as an operating cash flow in the Statement of Cash Flows.

Commitments and contingencies are disclosed exclusive of GST.

## Budget figures

The budget figures are those approved by Council in the Annual Plan or Long Term Plan. The budget figures have been prepared in accordance with NZ GAAP, using accounting policies that are consistent with those adopted in preparing these financial statements.

## Cost allocation

The cost of service for each significant activity of Council has been derived using the cost allocation system outlined below:

Direct costs are those costs directly attributable to a significant activity. Indirect costs are those costs which cannot be identified in an economically feasible manner with a significant activity.

Direct costs are charged directly to significant activities. Indirect costs are charged to significant activities using appropriate cost drivers such as actual usage, staff time surveys and floor area.

## Critical accounting estimates and assumptions

In preparing these financial statements, estimates and assumptions have been made concerning the future. These estimates and assumptions may differ from the subsequent actual results. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations or future events that are believed to be reasonable under the circumstances. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

### Landfill aftercare provision

A provision is recognised for future expenditure of uncertain amount or timing when there is a present obligation (either legal or constructive) resulting from past events, and it is probable that an outflow of future economic benefit will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

Provisions are measured at the present value of expenditure expected to be required to settle the obligation using a pre-tax discount rate reflecting the current assessment of the time value of money and of the risks specific to the obligation.

### Fair value of land, buildings and infrastructural assets

Refer below for information about the estimates and assumptions applied in determining the fair value of operational and infrastructural assets.

### Fair value of Alpine Energy investment

Refer below for information about the estimates and assumptions applied in determining the fair value of the Alpine Energy Limited investment.

### Fair value of forestry investment

Refer below for information about the estimates and assumptions applied in determining the fair value of Council's forestry investment.

## Critical judgments in applying Council's accounting policies

Management has exercised the following critical judgments in applying accounting policies:

### Classification of property

The Council owns a number of properties held to provide housing to the community. The receipt of market-based rental from these properties is incidental to holding them. The properties are held for service delivery objectives as part of the Council's social housing policy. The properties are accounted for as property, plant and equipment.

## Joint arrangement

A joint arrangement is an arrangement over which two or more parties have joint control. Joint control exists when there is a binding agreement between the parties involved in the arrangement and this agreement requires the relevant activities of the arrangement to be decided by unanimous consent from all parties involved in the arrangement.

For joint arrangements, the Council recognises in its financial statements its assets, liabilities, revenue and expenses relating to its share in the arrangement.

The Council has a joint arrangement with the Timaru District Council and Mackenzie District Council for the Downlands Rural Water Scheme. The Downlands Rural Water Scheme is a joint operation rather than a joint venture because the three Councils jointly own their specified share of the whole scheme and have rights to the assets and obligations for the liabilities relating to the arrangement, due to the structure of the arrangement not being through a separate vehicle. Council's share in this joint arrangement equates to 14%, with Timaru District Council's share being 82% and Mackenzie District Council's 4%.

### Significant accounting policies

The following accounting policies which materially affect the measurement of results and the financial position have been applied:

#### Revenue

Revenue is measured at the fair value of consideration received or receivable.

#### Sale of goods

Revenue from the sale of goods is recognised when a product is sold to the customer.

#### Provision of services

Revenue from the rendering of services is recognised by reference to the stage of completion of the transaction at balance date, based on the actual service provided as a percentage of the total services to be provided.

#### Agency Arrangements

Where revenue is derived by acting as an agent for another party, the revenue that is recognised is the commission or fee on the transaction.

#### Vested assets

Where a physical asset is acquired for nil or nominal consideration the fair value of the asset received is recognised as revenue. Assets vested in the Waimate District Council are recognised as revenue when control over the asset is obtained.

#### Rates revenue

Rates are set annually by a resolution from Council and relate to a financial year. All ratepayers are invoiced within the financial year to which the rates have been set. Rates revenue is recognised on a quarterly basis when the invoice is issued.

Revenue from water rates by meter is recognised on an accrual basis. Unbilled usage, as a result of unread meters at year end, is accrued on an average usage basis.

#### Development and financial contributions

Development and Financial contributions are recognised as revenue when the Council provides, or is able to provide, the service for which the contributions were charged. Otherwise development and financial contributions are recognised as liabilities until such time as the Council provides, or is able to provide, the service.

#### Grant Revenue

Government grants are received from New Zealand Transport Agency Waka Kotahi, which subsidises part of the costs of maintenance and capital expenditure on the local roading infrastructure. The subsidies are recognised as revenue upon entitlement as conditions pertaining to eligible expenditure have been fulfilled.

Other grants are recognised as revenue when they become receivable unless there is an obligation in substance to return the funds if conditions of the grant are not met. If there is such an obligation, the grants are initially recorded as grants received in advance and recognised as revenue when conditions of the grant are satisfied.

### Interest and dividends

Interest revenue is recognised using the effective interest method.

Dividends are recognised when the right to receive payment has been established. Dividends are recorded net of imputation credits.

### Salaries and wages

Salaries and wages are recognised as an expense as employees provide services.

### Borrowing costs

All borrowing costs are recognised as an expense in the period in which they are incurred.

### Grant expenditure

Non-discretionary grants are those grants that are awarded if the grant application meets the specified criteria and are recognised as expenditure when an application that meets the specified criteria for the grant has been received.

Discretionary grants are those grants where the Council has no obligation to award on receipt of the grant application and are recognised as expenditure when a successful applicant has been notified of the Council's decision.

### Operating leases

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset. Lease payments under an operating lease are recognised as an expense on a straight-line basis over the lease term.

### Income tax

Income tax expense is the aggregate of current period movements in relation to both current and deferred tax.

Current tax is the amount of income tax payable based on the taxable surplus for the current year, plus any adjustments to income tax payable in respect of prior years. Current tax is calculated using tax rates (and tax laws) that have been enacted or substantively enacted at balance date.

Deferred tax is the amount of income tax payable or recoverable in future periods in respect of temporary differences and unused tax losses. Temporary differences are differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable surplus.

Deferred tax is measured at the tax rates that are expected to apply when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at balance date. The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Council expects to recover or settle the carrying amount of its assets and liabilities.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences or tax losses can be utilised.

Deferred tax is not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition of an asset and liability in a transaction that is not a business combination, and at the time of the transaction, affects neither accounting surplus nor taxable surplus.

Current and deferred tax is recognised against the operating surplus/(deficit) for the period, except to the extent that it relates to a business combination, or to transactions recognised in other comprehensive revenue or expenditure or directly in equity.

## Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

## Receivables

Trade and other receivables are recorded at the amount due, less an allowance for expected credit losses (ECL). The Council apply the simplified ECL model of recognising lifetime ECL for receivables. In measuring ECLs, receivables have been grouped into rates receivables, and other receivables, and assessed on a collective basis as they possess shared credit risk characteristics. They have then been grouped based on the days past due. A provision matrix is then established based on historical credit loss experience, adjusted for forward looking factors specific to the debtors and the economic environment.

Rates are "written-off":

- when remitted in accordance with the Council's rates remission policy; and
- in accordance with the write-off criteria of sections 90A (where rates cannot be reasonably recovered) and 90B (in relation to Māori freehold land) of the Local Government (Rating) Act 2002.

Other receivables are written-off when there is no reasonable expectation of recovery.

### Fair Value

Debtors and other receivables are non-interest bearing and receipt is normally on 30-day terms, therefore the carrying value of receivables approximates their fair value.

There is no concentration of credit risk with respect to receivables outside the Council, as the Council has a large number of customers.

### Impairment

Council does not provide for any impairment on rates receivables as it has various powers under the Local Government (Rating) Act 2022 to recover any outstanding debts. These powers allow Council to commence legal proceedings to recover any rates that remain unpaid 4 months after the due date for payment. If payment has not been made within 3 months of the Court's judgement, then Council can apply to the Registrar of the High Court to have the judgement enforced by sale or lease of the rating unit.

Ratepayers can apply for payment plan options in special circumstances. Where such payment plans are in place, debts are discounted to their present value of future payments if the effect of discounting is material.

## Inventory

Inventory held for distribution or consumption in the provision of services that are not supplied on a commercial basis are measured at cost, adjusted when applicable, for any loss of service potential. Where inventory is acquired at no cost or for nominal consideration, the cost is the current replacement cost at the date of acquisition.

Inventories held for use in the production of goods and services on a commercial basis are valued at the lower of cost and net realisable value. The cost of purchased inventory is determined using the first-in first-out (FIFO) method.

The amount of any write-down for the loss of service potential or from cost to net realisable value is recognised in the operating surplus/(deficit) in the period of the write-down.

When land held for development and future resale is transferred from investment property, plant and equipment to inventory, the fair value of the land at the date of the transfer is its deemed cost.

Costs directly attributable to the developed land are capitalised to inventory, with the exception of infrastructural asset costs which are capitalised to property, plant and equipment.

## Other financial assets

Other financial assets (other than shares in subsidiaries) are initially recognised at fair value. They are then classified as, and subsequently measured under, the following categories:

1. Amortised Cost
2. Fair value through surplus or deficit (FVTSD), or
3. Fair value through other comprehensive revenue and expenses (FVTOCRE).

Transaction costs are included in the value of the financial asset at initial recognition unless it has been designated at FVTSD, in which case it is recognised in surplus or deficit.

The classification of a financial asset depends on its cash flow characteristics and the Council's management model for managing them.

A financial asset is classified and subsequently measured at amortised cost if it gives rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal outstanding and is held within a management model whose objective is to collect the contractual cash flows of the asset.

A financial asset is classified and subsequently measured at FVTOCRE if it gives rise to cash flows that are SPPI and held within a management model whose objective is achieved by both collecting contractual cash flows and selling financial assets.

Financial assets that do not meet the criteria to be measured at amortised cost or FVTOCRE are subsequently measured at FVTSD. However, the Council may elect at initial recognition to designate an equity investment not held for trading as subsequently measured at FVTOCRE.

#### **Subsequent measurement of financial assets at FVTOCRE**

Unlisted Shares and Listed Bonds

Financial assets in this category that are debt instruments are subsequently measured at fair value with fair value gains and losses recognised in other comprehensive revenue and expense, there is no assessment for impairment when fair value falls below the cost of the investment. When sold, the cumulative gain or loss previously recognised in other comprehensive revenue and expense is reclassified to surplus and deficit.

Financial Assets in this category that are equity instruments designated as FVTOCRE are subsequently measured at fair value with fair value gains and losses recognised in other comprehensive revenue and expense. There is no assessment for impairment when fair value falls below the cost of the investment. When sold, the cumulative gain or loss previously recognised in the other comprehensive revalue and expense is transferred to accumulated funds within equity. The Council designate into this category its Alpine Energy Limited shares.

#### **Expected credit loss allowance (ECL)**

The Council recognises an allowance for ECLs for all debt instruments not classified as FVTSD. ECLs are the probability-weighted estimate of credit losses, measured at the present value of cash shortfalls, which is the difference between the cash flows due to Council in accordance with the contract and the cash flows it expects to receive. ECLs are discounted at the effective interest rate of the financial asset.

ECL's are recognised in two stages. ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). However, if there has been a significant increase in credit risk since initial recognition, the loss allowance is based on losses possible for the remaining life of the financial asset (Lifetime ECL).

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, the Council considers reasonable and supportable information that is relevant without undue cost or effort. This includes both quantitative and qualitative information and analysis based on the Council's historical experience and informed credit assessment and included forward-looking information.

The Council consider a financial asset to be in default when the financial asset is more than 90 days past due. The Council may determine a default occurs prior to this if internal or external information indicates the entity is unlikely to pay its credit obligations in full.

## Property, plant and equipment

Property, plant and equipment consists of:

Operational assets - These include land, buildings, library books, plant and equipment and motor vehicles.

Restricted assets - Restricted assets are parks and reserves owned by the Council that provide a benefit or service to the community and cannot be disposed of because of legal or other restrictions.

Infrastructural assets - Infrastructural assets are the fixed utility systems owned by the Council. Each asset class includes all items that are required for the network to function. For example, sewer reticulation includes reticulation piping and sewer pump stations.

Property, plant and equipment is shown at cost or valuation, less accumulated depreciation and impairment losses.

## Revaluation

Land and buildings (operational and restricted) and infrastructural assets are revalued with sufficient regularity to ensure that their carrying amount does not differ materially from fair value and at least every three years. All other assets are carried at depreciated historical cost less impairment losses.

The carrying values of revalued assets are assessed annually to ensure that they do not differ materially from the assets' fair values. If there is a material difference, then the off-cycle asset classes are revalued.

Revaluations of property, plant and equipment are accounted for on a class of asset basis.

The net revaluation results are credited or debited to other comprehensive revenue and expenditure and are accumulated to an asset revaluation reserve in equity for that class of asset. Where this would result in a

debit balance in the asset revaluation reserve, this balance is not recognised in other comprehensive revenue and expenditure but is recognised in the operating surplus/(deficit). Any subsequent increase on revaluation that reverses a previous decrease in value recognised in the operating surplus/(deficit) will be recognised first in the operating surplus/(deficit) up to the amount previously expensed, and then recognised in other comprehensive revenue and expenditure.

### Additions

The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits or service potential associated with the item will flow to the Council and the cost of the item can be measured reliably.

Work in progress is recognised at cost less impairment and is not depreciated.

Property, plant and equipment is recognised at cost. Where an asset is acquired at no cost, or for nominal cost, it is recognised at fair value as at the date of acquisition.

### Disposals

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount of the asset. Gains and losses on disposals are reported net in the operating surplus/(deficit). When revalued assets are sold, the amounts included in asset revaluation reserves in respect of those assets are transferred to accumulated funds.

### Impairment of property, plant and equipment and intangible assets

Intangible assets that have an indefinite useful life, or not yet available for use, are not subject to amortisation and are tested annually for impairment. Assets that have a finite useful life are reviewed for indicators of impairment at each balance date. When there is an indicator of impairment the asset's recoverable amount is estimated. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is depreciated replacement cost for an asset where the future economic benefits or service potential of the asset are not primarily dependent on the asset's ability to generate net cash flows and where the entity would, if deprived of the asset, replace its remaining future economic benefits or service potential. The value in use for cash-generating assets and cash-generating units is the present value of expected future cash flows.

If an asset's carrying amount exceeds its recoverable amount, the asset is impaired and the carrying amount is written down to the recoverable amount. For revalued assets, the impairment loss is recognised against the revaluation reserve for that class of asset. Where that results in a debit balance in the revaluation reserve, the balance is recognised in the operating surplus/(deficit).

For assets not carried at a revalued amount, the total impairment loss is recognised in the operating surplus/(deficit).

The reversal of an impairment loss on a revalued asset is credited to the revaluation reserve. However, to the extent that an impairment loss for that class of asset was previously recognised in the operating surplus/(deficit), a reversal of the impairment loss is also recognised in the operating surplus/(deficit).

For assets not carried at a revalued amount (other than goodwill), the reversal of an impairment loss is recognised in the operating surplus/(deficit).

### Depreciation

Depreciation is provided on a straight-line or diminishing value basis on all property, plant and equipment other than land (which also includes the landfill and water races), at rates which will write off the cost (or valuation) of the assets to their estimated residual values over their useful lives. The useful lives and associated depreciation rates of major classes of assets have been estimated as follows:

		Depreciable life (years)	Depreciable rate (SL%)
<b>Infrastructural assets</b>			
<b>Roading</b>	Land and Formation	Not depreciable	
	Formation	Not depreciable	
	Pavement Surface	5 - 80	1.25% - 20.0%
	Pavement Unsealed	Not depreciable	
	Pavement Base-course	80 – 120	0.83% - 1.25%
	Pavement Sub-base	Not depreciable – 200	0% - 0.5%
	Drainage culverts	20 - 100	1.0% - 5.0%
	Surface Water Channel	80	1.25%
	Footpaths	30 - 70	1.43% - 3.33%
	Sign	10 - 20	5.0% - 10.0%
	Street Lighting	20 - 50	2.0% - 5.0%
	Traffic Facilities	40 - 50	2.0% - 2.5%
	Bridges	60 - 120	0.83% - 1.67%
	Drain Fords	60	1.67%
		Land under roads	Not depreciable
<b>Water</b>	Urban Schemes (inc non-pipe)	1 - 105	0.95% - 100.0%
	Rural Schemes (inc non-pipe)	1 - 100	1.0% - 100.0%
	Downlands Water Scheme	1 - 100	1.0% - 100.0%

		Depreciable life (years)	Depreciable rate (SL%)
<b>Wastewater</b>	Laterals	80	1.25%
	Manholes	25 - 150	0.67% – 4.0%
	Mains Reticulation	60 - 100	1.0% - 1.67%
	Ponds (inc outlets)	33 - 150	0.67% - 3.03%
	Other Assets	10 - 100	1.0% - 10.0%
<b>Sanitation</b>	Solid Waste Assets	5 - 100	1.0% - 20.0%
<b>Stormwater</b>	Pipes	50 - 150	0.67% - 2.0%
	Open Drains	Not depreciable	
	Nodes	60 - 185	0.54% - 1.67%
	Elephant Hill drainage	25 - 26	3.85% - 4.0%
<b>Operational assets</b>		<b>Depreciable life (years)</b>	<b>Depreciable rate (SL% or DV%)</b>
	Buildings	5 - 72	1.39% - 20.0% SL
	Furniture and fittings	10	20.0% DV
	Office equipment	10	20.0% DV
	Plant and machinery	6 - 20	10.0% - 33.34% DV
	Motor vehicles	10	20.0% DV
	Library books	20	10.0% DV
	Computer hardware	10	20.0% DV

The residual value and useful life of an asset is reviewed, and adjusted if applicable, at each financial year end.

### Biological assets

Standing biological assets are independently revalued annually at fair value less estimated cost to sell for one growth cycle.

Gains or losses arising on initial recognition of forestry assets at fair value less estimated costs to sell and from a change in fair value less estimated costs to sell are recognised in the operating surplus/(deficit).

Forestry maintenance costs are recognised in the operating surplus/(deficit) when incurred.

**Intangible assets**

**Emissions trading scheme (ETS) - carbon credits**

Purchased carbon credits are recognised at cost on acquisition, and are not subsequently revalued. Free carbon credits received from the Crown are recognised at fair value on receipt. They are not amortised, but are instead tested for impairment annually. They are derecognised when they are used to satisfy carbon emission obligations.

**Software acquisition and development**

Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software.

Costs that are directly associated with the development of software for internal use are recognised as an intangible asset. Direct costs include the software development employee costs and an appropriate portion of relevant overheads.

Subsequent staff training costs are recognised in the operating surplus/(deficit) when incurred.

Costs associated with maintaining computer software are recognised as an expense when incurred.

**Amortisation**

ETS Carbon credits do not attract amortisation as they have an indefinite life. The carrying value of an intangible asset with a finite life is amortised on a straight-line basis over its useful life. Amortisation begins when an asset is available for use and ceases at the date that the asset is derecognised. The amortisation charge for each period is recognised in the operating surplus/(deficit).

The useful lives and associated amortisation rates of major classes of intangible assets have been estimated as follows:

	Useful life (years)	Amortisation rate (DV%)
Computer software	10	20%

**Trade and other payables**

Creditors and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

**Provisions**

A provision is recognised for future expenditure of uncertain amount or timing when there is a present obligation (either legal or constructive) as a result of a past event, it is probable that expenditures will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

**Employee entitlements**

**Short-term employee entitlements**

Employee benefits expected to be settled within 12 months of balance date are measured at nominal values based on accrued entitlements at current rates of pay.

These include salaries and wages accrued up to balance date, annual leave earned to, but not yet taken at balance date, long service leave entitlements expected to be settled within twelve months, and sick leave.

A liability for sick leave is recognised to the extent that compensated absences in the coming year are expected to be greater than the sick leave entitlements earned in the coming year. The amount is calculated based on the unused sick leave entitlement that can be carried forward at balance date, to the extent it will be used by staff to cover those future absences.

A liability and an expense is recognised for bonuses where the Council has a contractual obligation or where there is a past practice that has created a constructive obligation.

### Long-term employee entitlements

Employee benefits that are due to be settled beyond 12 months after the end of the period in which the employee renders the related service, such as long service leave and retirement gratuities, have been calculated on an actual entitlement basis at current rates of pay accrued on the number of years service. Entitlements have not been calculated on an actual basis as this would not be significantly different from the method used. The calculations are based on likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement and contractual entitlements information.

### Presentation of employee entitlements

Sick leave, annual leave, vested long service leave, and non-vested long service leave and retirement gratuities expected to be settled within 12 months of balance date, are classified as a current liability. All other employee entitlements are classified as a non-current liability.

## Superannuation schemes

### Defined benefit scheme

The Council pays employer contributions to the Defined Benefit Plan Contributors Scheme (the scheme), which is managed by the Board of Trustees of the National Provident Fund. The scheme is a multi-employer defined benefit scheme.

Insufficient information is available to use defined benefit plan accounting, as it is not possible to determine from the terms of the scheme the extent to which the scheme's surplus or deficit will affect future contributions by individual employers, as there is no prescribed basis for allocation. The scheme is therefore accounted for as a defined contribution scheme.

### Defined contribution scheme

Obligations for contributions KiwiSaver, SuperEasy, and other National Provident Fund schemes are accounted for as defined contribution superannuation schemes and are recognised as an expense in the operating surplus/(deficit) when incurred.

## Borrowings and other financial liabilities

Borrowings are initially recognised at their fair value net of transactions costs incurred. After initial recognition, all borrowings are measured at amortised cost using the effective interest method.

Financial liabilities are generally classified and measured at amortised cost, unless they meet the criteria for classification at fair value through profit or loss.

Borrowings are classified as current liabilities unless the Council has an unconditional right to defer settlement of the liability for at least 12 months after the balance date or if the borrowings are expected to be settled after 12 months of balance date.

## Equity

Equity is the community's interest in the Council and is measured as the difference between total assets and total liabilities. Equity is disaggregated and classified into the following components:

- Public equity
- Special separate and trust funds
- Asset revaluation reserves
- Other reserves

## Special separate and trust funds

These are a component of equity generally representing a particular use to which various parts of equity have been assigned. Reserves may be legally restricted or created by the Council.

Restricted reserves are those subject to specific conditions accepted as binding by the Council and which may not be revised by the Council without reference to the Courts or a third party. Transfers from these reserves may be made only for certain specified purposes or when certain specified conditions are met.

Also included in restricted reserves are reserves restricted by Council decision. The Council may alter them without references to any third party or the Courts. Transfers to and from these reserves are at the discretion of the Council.

### Asset revaluation reserves

These reserves relate to the revaluation of property, plant and equipment to fair value.

### Fair value through other comprehensive revenue and expenditure reserves

This reserve comprises the cumulative net change in the fair value of fair value through other comprehensive revenue and expenditure instruments.

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# Balanced Budget Statement

## Statement concerning Balancing of Budget for the year ended 30 June 2027

Section 100 of the Local Government Act 2002 requires that Council must ensure that each year's projected operating revenues are set at a level sufficient to meet that year's projected operating expenses.

However Council may set projected operating revenues at a different level to projected operating expenses if Council resolves that it is financially prudent to do so, having regard to:

- the estimated expenses of achieving and maintaining the predicted levels of service provision set out in the long-term plan, including the estimated expenses associated with maintaining the service capacity and integrity of assets throughout their useful life; and
- the projected revenue available to fund the estimated expenses associated with maintaining the service capacity and integrity of assets throughout their useful life; and
- the equitable allocation of responsibility for funding the provision and maintenance of assets and facilities throughout their useful life; and
- the funding and financial policies adopted by Council.

Council has decided not to fully fund the depreciation cost of specific assets. This may be for a number of different reasons: that Council has resolved not to replace the asset; that it is unfair to existing ratepayers to pay for a new asset and its replacement; that annual maintenance will maintain the service level; that Council can fundraise or borrow the funds in the future to replace the asset; that Council wishes to smooth the rate impact of revaluations.

The decisions around not fully funding depreciation have the largest impact on the deficit or surplus. There are a number of other items that may have an impact: Self funding activities that do not contribute to the rate or receive a rate allocation which may be funded from reserve funds; forestry activity where harvest revenue may be outside the period under review; rate funding for contributions to Reserve Funds for use at a time in the future; operating expenditure and grants funded by Reserve Funds; rates smoothing relative to the nature of the expenditure to spread the funding over more than one year to manage the rating impact.

In arriving at an unbalanced budget, Council has:

- projected expenses to ensure the delivery of the desired levels of service and maintain asset integrity, over the course of the Annual Plan and beyond; and
- ensured that the revenues required to fund these expenses are aligned in the long term except where Council has elected not to fund depreciation as outlined in our Financial Strategy; and
- reviewed the allocation of the responsibility for funding these expenses, considering intergeneration equity; balancing rates increases and debt funding where appropriate; and
- adhered to the Revenue & Financing Policy throughout.

Please refer to the Debt Affordability and Debt Servicing Benchmark graphs in the Disclosure Statements, which demonstrate our debt servicing capacity.

# Forecast Financial Statements

## Forecast Statement of Comprehensive Revenue and Expenditure for the year ended 30 June 2027

Year ended 30 June	Actual	LTP	LTP	Annual Plan
	2025	2026	2027	2027
	\$000	\$000	\$000	\$000
<b>Operating revenue</b>				
Rates (net of remissions)	15,982	17,479	18,389	18,383
Development and financial contributions	298	210	82	109
Subsidies and grants	5,661	4,649	4,748	4,996
Fees and charges	1,466	1,407	1,459	1,665
Interest revenue	120	85	63	71
Other revenue	2,332	3,619	1,363	1,285
<b>Total operating revenue</b>	<b>25,860</b>	<b>27,449</b>	<b>26,104</b>	<b>26,509</b>
<b>Operating expenditure</b>				
Personnel costs	6,447	6,990	7,226	7,718
Depreciation and amortisation	6,973	7,920	7,922	7,805
Finance costs	350	601	878	652
Other expenses	10,656	13,323	11,740	11,938
<b>Total operating expenditure</b>	<b>24,426</b>	<b>28,833</b>	<b>27,767</b>	<b>28,114</b>
<b>Operating surplus / (deficit) before taxation</b>	<b>1,434</b>	<b>(1,384)</b>	<b>(1,663)</b>	<b>(1,605)</b>
<b>Other comprehensive revenue and expenditure</b>				
Increase / (decrease) in restricted reserves	-	-	-	-
Net increase / (decrease) in revaluation reserves	28,439	117	15,201	15,574
Financial assets at fair value through other comprehensive revenue and expenditure	(900)	1,116	1,171	1,118
<b>Total other comprehensive revenue and expenditure</b>	<b>27,539</b>	<b>1,233</b>	<b>16,372</b>	<b>16,693</b>
<b>Total comprehensive revenue and expenditure</b>	<b>28,974</b>	<b>(151)</b>	<b>14,709</b>	<b>15,088</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

### Forecast Statement of Changes in Equity for the year ended 30 June 2027

Year ended 30 June	Actual	LTP	LTP	Annual Plan
	2025	2026	2027	2027
	\$000	\$000	\$000	\$000
<b>Equity at start of year</b>	530,709	564,350	564,198	558,638
Total comprehensive revenue and expenditure	28,974	(151)	14,709	15,088
<b>Equity at end of year</b>	<b>559,682</b>	<b>564,198</b>	<b>578,907</b>	<b>573,726</b>
<b>Components of equity</b>				
Retained earnings at start of year	96,928	104,193	110,834	107,886
Surplus / (deficit) after tax	1,434	(1,384)	(1,663)	(1,605)
Transfers (to) / from restricted / council created reserves	708	8,026	82	8,171
Transfers (to) / from revaluation reserves	-	-	-	-
Retained earnings at end of year	<b>99,070</b>	<b>110,834</b>	<b>109,254</b>	<b>114,452</b>
Revaluation reserves at start of year	422,195	455,944	456,061	449,659
Impairment and disposals	(1,534)	-	-	-
Revaluation gains / (losses)	29,973	117	15,201	15,574
Revaluation reserves at end of year	<b>450,634</b>	<b>456,061</b>	<b>471,262</b>	<b>465,233</b>
Restricted / Council created reserves at start of year	(1,702)	(9,185)	(17,211)	(12,360)
Transfers (to) / from reserves	(708)	(8,026)	(82)	(8,171)
Restricted / Council created reserves at end of year	<b>(2,409)</b>	<b>(17,211)</b>	<b>(17,293)</b>	<b>(20,530)</b>
Fair value through comprehensive revenue reserve at start of year	13,287	13,398	14,514	13,453
Transfers (to) / from reserves	(900)	1,116	1,171	1,118
Fair value through comprehensive revenue reserve at end of year	<b>12,387</b>	<b>14,514</b>	<b>15,685</b>	<b>14,571</b>
<b>Equity at end of year</b>	<b>559,682</b>	<b>564,198</b>	<b>578,907</b>	<b>573,726</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

### Forecast Statement of Financial Position as at 30 June 2027

Year ended 30 June	Actual 2025 \$000	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	4,344	196	457	1,295
Receivables	3,094	2,852	2,943	3,205
Inventories	252	234	242	252
Other financial assets	2	2	2	2
<b>Total current assets</b>	<b>7,692</b>	<b>3,284</b>	<b>3,644</b>	<b>4,754</b>
<b>Non-current assets</b>				
Property, plant and equipment	539,186	558,902	572,598	569,826
Forestry assets	2,325	169	518	2,525
Intangible assets	1,378	1,471	1,442	1,556
Other financial assets	21,681	23,703	24,902	24,246
<b>Total non-current assets</b>	<b>564,570</b>	<b>584,245</b>	<b>599,459</b>	<b>598,153</b>
<b>Total assets</b>	<b>572,262</b>	<b>587,530</b>	<b>603,103</b>	<b>602,908</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Payables and deferred revenue	4,188	2,381	2,458	5,415
Borrowings	-	420	420	-
Provisions	9	10	10	9
Employee entitlements	812	689	711	812
<b>Total current liabilities</b>	<b>5,009</b>	<b>3,500</b>	<b>3,599</b>	<b>6,236</b>
<b>Non-current liabilities</b>				
Provisions	82	82	82	82
Borrowings	7,489	19,749	20,515	22,864
<b>Total non-current liabilities</b>	<b>7,571</b>	<b>19,832</b>	<b>20,598</b>	<b>22,946</b>
<b>Equity</b>				
Public Equity	99,069	110,834	109,254	114,452
Special separate and trust funds	(2,409)	(17,212)	(17,294)	(20,530)
Asset revaluation reserve	450,634	456,061	471,262	465,233
Other reserves	12,387	14,514	15,686	14,571
<b>Total equity</b>	<b>559,682</b>	<b>564,198</b>	<b>578,907</b>	<b>573,726</b>
<b>Total liabilities and equity</b>	<b>572,262</b>	<b>587,530</b>	<b>603,103</b>	<b>602,908</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

**Forecast Statement of Cash Flows  
for the year ended 30 June 2027**

Year ended 30 June	Actual 2025 \$000	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
<b>Cash flows from operating activities</b>				
<b>Cash was received from:</b>				
Receipts from rates revenue	15,929	17,479	18,389	18,383
Interest received	120	63	33	62
Dividends received	-	6	7	-
Receipts from other revenue	9,711	7,466	7,419	7,864
	<b>25,760</b>	<b>25,015</b>	<b>25,847</b>	<b>26,308</b>
<b>Cash was applied to:</b>				
Payments to suppliers and employees	15,614	18,061	18,813	19,594
Interest paid	350	601	878	652
	<b>15,964</b>	<b>18,662</b>	<b>19,691</b>	<b>20,247</b>
<b>Net cash flow from operating activities</b>	<b>9,796</b>	<b>6,353</b>	<b>6,156</b>	<b>6,062</b>
<b>Cash flows from investing activities</b>				
<b>Cash was received from:</b>				
Proceeds from sale of property, plant and equipment	28	19	2	-
Proceeds from sale of harvested forests	-	2,252	63	61
	28	2,271	66	61
<b>Cash was applied to:</b>				
Purchase of property, plant and equipment	8,290	16,565	6,380	14,007
Purchase of intangible assets	34	70	10	93
Purchase of silviculture capital expenditure	-	2	338	36
	8,324	16,637	6,728	14,136
<b>Net cash flow from investing activities</b>	<b>(8,295)</b>	<b>(14,366)</b>	<b>(6,662)</b>	<b>(14,075)</b>
<b>Cash flows from financing activities</b>				
<b>Cash was received from:</b>				
Proceeds from borrowings	1,375	7,180	766	8,000
	1,375	7,180	766	8,000
<b>Cash was applied to:</b>				
Repayment of borrowings	-	-	-	-
	-	-	-	-
<b>Net cash flow from financing activities</b>	<b>1,375</b>	<b>7,180</b>	<b>766</b>	<b>8,000</b>
Net increase / (decrease) in cash held	2,876	(833)	261	(13)
Add cash at start of year (1 July)	1,468	1,030	196	1,308
<b>Balance at end of year (30 June)</b>	<b>4,344</b>	<b>196</b>	<b>457</b>	<b>1,295</b>
<b>Represented by:</b>				
Cash, cash equivalents and bank overdrafts	4,344	196	457	1,295
	<b>4,344</b>	<b>196</b>	<b>457</b>	<b>1,295</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

**Forecast Reconciliation of Net Surplus to Funding Impact Statement for the year ended 30 June 2027**

Year ended 30 June	Actual 2025 \$000	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
<b>Operating Surplus / (deficit) from Group Statements</b>				
Water Supply	135	(186)	(275)	(140)
Waste Management	130	142	157	22
Stormwater	315	78	14	14
Sewerage	113	100	103	69
Roading and Footpaths	(169)	(823)	(816)	(683)
Organisation and Governance	260	(150)	(48)	(183)
District Planning & Regulatory Services	101	(79)	(62)	(123)
Community Services	(70)	(26)	(280)	(58)
Community Facilities	619	(440)	(455)	(523)
<b>Surplus / (deficit) per Statement of Comprehensive Income</b>	<b>1,434</b>	<b>(1,384)</b>	<b>(1,663)</b>	<b>(1,605)</b>
Less donated assets and interest on internal borrowing not included in the FIS	(104)	(13)	-	(57)
<b>Surplus / (deficit) before vested assets and internal interest</b>	<b>1,330</b>	<b>(1,397)</b>	<b>(1,663)</b>	<b>(1,662)</b>
Less capital grants, subsidies and donations	(3,236)	(2,660)	(2,720)	(2,726)
Less development and financial contributions	(298)	(210)	(82)	(109)
Less revaluation (gains) / losses not included in the FIS	(139)	(150)	(74)	(74)
Add loss on sale and bad debts not included in the FIS	89	-	-	-
Add other non-cash items not included in the FIS	(156)	2,252	63	61
Add depreciation and amortisation not included in the FIS	6,973	7,920	7,922	7,805
	<b>3,235</b>	<b>7,152</b>	<b>5,109</b>	<b>4,958</b>
<b>Surplus / (deficit) of operating funding</b>	<b>4,565</b>	<b>5,755</b>	<b>3,446</b>	<b>3,296</b>
<b>Surplus / (deficit) of operating funding as per FIS</b>	<b>4,565</b>	<b>5,755</b>	<b>3,446</b>	<b>3,296</b>

### Forecast Statement of General and Targeted Rates for the year ended 30 June 2027

	Year ended 30 June	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
General Rates		2,908	3,081	3,166
Targeted Rates		14,634	15,372	15,281
Remissions		(63)	(65)	(64)
		<b>17,479</b>	<b>18,389</b>	<b>18,383</b>
<b>General and Targeted Rates by Activity</b>				
<b>Community Facilities Group</b>				
Cemeteries		95	101	60
Event Centre - General Rates		271	294	341
Event Centre - Targeted Rates		172	172	172
Parks and Public Spaces		1,086	1,168	1,157
Property		202	206	155
Swimming Pool		387	403	352
<b>Community Services Group</b>				
Community Support		118	123	123
Economic Development and Promotions		272	297	252
Emergency Management		228	240	240
Library		510	534	581
<b>District Planning &amp; Regulatory Services Group</b>				
Animal Management		129	147	156
Building Control		416	423	404
Environmental Services		282	302	301
Resource Management		278	298	393
<b>Organisation and Governance Group</b>				
Community Representation		1,253	1,346	1,231
Investments and Finance - General Rates		(140)	(159)	(168)
Investments and Finance - Targeted Rates		55	57	59
Strategy		1,021	1,078	1,063
<b>Roading and Footpaths Group</b>				
Roading and Footpaths		3,402	3,371	3,392
<b>Sewerage Group</b>				
Sewerage		888	925	1,005
<b>Stormwater Group</b>				
Stormwater		222	240	265
<b>Waste Management Group</b>				
Waste Management		2,027	2,199	1,964
<b>Water Supply Group</b>				
Rural Water Supply		2,928	3,110	3,267
Urban Water Supply		1,375	1,513	1,619
<b>Total General and Targeted Rates by Activity</b>		<b>17,479</b>	<b>18,389</b>	<b>18,383</b>

**Forecast Statement of Depreciation and Amortisation  
for the year ended 30 June 2027**

Year ended 30 June	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
<b>Depreciation and Amortisation by Activity</b>			
<b>Water Supply Group</b>			
Rural Water Supply	1,013	967	957
Urban Water Supply	476	472	487
<b>Waste Management Group</b>			
	75	73	69
<b>Stormwater Group</b>			
	72	73	76
<b>Sewerage Group</b>			
	376	376	378
<b>Roading and Footpaths Group</b>			
	4,098	4,100	3,975
<b>Organisation and Governance Group</b>			
Central Administration	310	316	365
Community Representation	12	25	15
Investments and Finance	43	44	55
Strategy	-	-	-
<b>District Planning and Regulatory Services Group</b>			
Animal Management	6	14	14
Building Control	11	9	27
Environmental Services	-	-	-
Resource Management	-	-	-
<b>Community Services Group</b>			
Economic Development and Promotions	23	19	22
Emergency Management	13	21	14
Library	59	64	75
<b>Community Facilities Group</b>			
Camping	172	180	175
Cemeteries	43	41	24
Event Centre	162	170	178
Parks and Public Spaces	311	316	318
Property	522	526	496
Swimming Pool	120	117	85
<b>Total Depreciation and Amortisation</b>	<b>7,920</b>	<b>7,922</b>	<b>7,805</b>

**Forecast Statement of Debt  
for the year ended 30 June 2027**

Year ended 30 June	Actual 2025 \$000	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
<b>Internal borrowings</b>				
Waimate Event Centre *Note	2,248	2,183	2,102	2,052
Roading and Bridge replacements	239	219	199	199
Urban Water Scheme *Note	3,712	7,530	7,314	7,331
Waste Management - Disposal	676	611	546	546
Sewerage *Note	1,054	1,556	2,096	2,105
Stormwater *Note	230	660	630	982
Cannington Rural Water Schemes - Drinking Water Standards upgrades *Note	-	1,170	1,131	575
Hook / Waituna Rural Water Schemes - Drinking Water Standards upgrades *Note	-	3,300	3,190	3,622
Lower Waihao Rural Water Schemes - Drinking Water Standards upgrades *Note	1,632	2,244	2,184	6,073
Waihaorunga Rural Water Schemes - Drinking Water Standards upgrades *Note	-	1,350	1,405	805
Waikakahi Rural Water Schemes - Drinking Water Standards upgrades *Note	-	2,090	1,986	550
<b>Total internal borrowings</b>	<b>9,791</b>	<b>22,913</b>	<b>22,782</b>	<b>24,841</b>
<b>External borrowings</b>				
External borrowings	5,000	17,680	18,080	20,375
External borrowings - Downlands 14% share	2,489	2,489	2,855	2,489
<b>Total external borrowings</b>	<b>7,489</b>	<b>20,169</b>	<b>20,935</b>	<b>22,864</b>

\* Note - The above internal borrowings, while classified as internal, may be fully or partially funded from specific external borrowings.

**Prospective Capital Expenditure  
for the year ended 30 June 2027**

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS	2026	2027	2027
	AD	\$000	\$000	\$000
<b>Water Supply Group</b>				
<b>Rural Water</b>				
Cannington - Renewals	REN	48	11	11
Cannington - Drinking water compliance upgrade	REN/LOS	4,200	-	-
<b>Rebudgeted from 2026</b>				<b>600</b>
Cannington - Pratts Pumphouse pump renewal	REN	-	4	4
Cannington - Renewal maintenance of weir	REN	14	-	-
Cannington - Pratts Turbidity meter	LOS	15	-	-
Hook / Waituna - Renewals	REN/LOS	63	32	32
Hook / Waituna - Drinking water compliance upgrade	REN/LOS	1,320	-	-
Hook / Waituna - Simmons Pumphouse pump renewal	REN	-	4	4
Hook / Waituna - Flow meter replacement	REN	6	-	-
Hook / Waituna - Line renewal upper Nortons Reserve Rd	REN/LOS	38	39	39
Hook / Waituna - Source / WTP generator	LOS	6	-	-
Hook / Waituna - PVC Tavistock Hook supply link	LOS	2,391	-	400
Lower Waihao - Renewals	REN/LOS	13	14	14
Lower Waihao - Glenavy township mains renewal	REN/LOS	70	-	-
Lower Waihao - Glenavy township restrictor renewal	REN/LOS	10	-	-
Lower Waihao - Drinking water compliance upgrade	LOS	-	-	3,500
Lower Waihao - Lower Waihao boost pump 3 renewal	REN	6	-	-
Lower Waihao - Flow meter renewal	REN	6	-	-
Lower Waihao - Source / WTP generator	LOS	70	-	-
Lower Waihao - Distribution FAC pH online analysers	LOS	-	-	20
Lower Waihao - Booster generator	REN	34	-	-
Otaio / Makikihi - Renewals	REN/LOS	13	8	8
Otaio / Makikihi - Makikihi township mains renewal	REN/LOS	135	67	67
Otaio / Makikihi - Makikihi township restrictor renewal	REN/LOS	10	-	-
Otaio / Makikihi - Flow meter replacement	REN	1	-	-
Otaio / Makikihi - Consent volume review	REN	-	15	15
Otaio / Makikihi - Source / WTP generator	LOS	34	-	-
Waihaorunga - Renewals	REN/LOS	25	24	24
Waihaorunga - Drinking water compliance upgrade	REN/LOS	4,200	-	-
<b>Rebudgeted from 2026</b>				<b>600</b>
Waihaorunga - New board and telemetry	REN/LOS	-	46	46
Waihaorunga - Chlorine and turbidity analyser	LOS	-	31	31
Waihaorunga - Source / WTP generator	LOS	47	-	-
Waihaorunga - Melford reservoir telemetry	LOS	17	-	-
Waikakahi - Renewals	REN/LOS	22	31	31
Waikakahi - Drinking water compliance upgrade	REN/LOS	2,900	-	-
<b>Rebudgeted from 2026</b>				<b>1,600</b>
Waikakahi - Pump renewals	REN	13	18	18
Waikakahi - Flow meter renewals	REN/LOS	4	-	-
Waikakahi - Source / WTP generator	LOS	79	-	-
Waikakahi - Distribution FAC pH online analysers	LOS	-	-	20
Downlands - Various capital projects	REN	209	609	189
<b>Rural Water Total</b>		<b>10,019</b>	<b>955</b>	<b>7,274</b>

Year ended 30 June	REN LOS AD	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
<b>Water Supply</b>				
<b>Urban Water</b>				
Urban Water - Main renewals	REN/LOS	358	383	383
Urban Water - Rising main renewals Queen Street	LOS	165	-	-
Urban Water - AC water main renewals	REN	-	1	1
Urban Water - Te Kiteroa Main, Booster and Reservoir	AD	708	-	-
Urban Water - Pressure management High Street rising mains	LOS	-	10	10
Urban Water - Turbidity analyser	LOS	-	-	15
Urban Water - Network pressure monitoring (Rural to Urban)	LOS	-	-	80
Urban Water - Software and code upgrades	REN/LOS	70	-	-
<b>Urban Water Total</b>		<b>1,301</b>	<b>395</b>	<b>490</b>
<b>Water Supply Group Total</b>		<b>11,320</b>	<b>1,350</b>	<b>7,764</b>
<b>Waste Management Group</b>				
Waste Management - Wheelie bin replacements	REN	9	9	9
Waste Management - Public place refuse and recycling facilities	LOS	7	-	-
Waste Management - Miscellaneous capital	REN	1	1	1
Waste Management - Extend seal at RRP	REN/LOS	34	-	-
<b>Waste Management Group Total</b>		<b>50</b>	<b>10</b>	<b>10</b>
<b>Stormwater Group</b>				
Stormwater - Rapid soakage devices	LOS/AD	-	51	51
Stormwater - Rapid soakage devices Park Road	LOS	150	-	-
Stormwater - LGC overland flow renewal	LOS	100	-	-
Stormwater - Racecourse Road pipeline	LOS/AD	-	-	575
<b>Stormwater Group Total</b>		<b>250</b>	<b>51</b>	<b>626</b>
<b>Sewerage Group</b>				
Sewer - Waimate Urban renewals	REN	727	909	909
Sewer - Aerator renewal	REN	-	-	120
Sewer - WWTP out flow meter renewal	REN	-	6	6
Sewer - WWTP Electrical/control renewal	REN	100	-	-
Sewer - WWTP various equipment	REN	9	-	-
Sewer - Septic waste receival unit	REN	-	93	93
<b>Sewerage Group Total</b>		<b>835</b>	<b>1,007</b>	<b>1,127</b>
<b>Roading and Footpaths Group</b>				
Roading - Resealing	REN	1,323	1,353	1,353
Roading - Drainage construction	REN	176	180	180
Roading - Culvert replacement	REN	161	165	165
Roading - Kerb and channel renewal	REN	299	305	305
Roading - Concrete ford renewal	REN	46	47	47
Roading - Pavement rehabilitation	REN	834	853	853
Roading - Structures component replacements	REN	207	212	212
Roading - Sign renewal	REN	71	73	73
Roading - Minor improvements	LOS	-	-	50
Roading - Footpath renewal	REN	66	68	68
Roading - Minor improvements (non-subsidised)	LOS	40	41	-
<b>Roading and Footpaths Group Total</b>		<b>3,223</b>	<b>3,296</b>	<b>3,305</b>

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS	2026	2027	2027
	AD	\$000	\$000	\$000
<b>Organisation and Governance Group</b>				
<b>Central Administration</b>				
Corporate Services - Furniture and fittings	REN	15	15	15
Corporate Services - Facility access control system	REN/LOS	8	-	-
Corporate Services - Computers and hardware	REN	15	15	15
Corporate Services - Servers	REN	30	-	-
Corporate Services - UPS	REN	-	15	15
Corporate Services - Network switches	REN	-	-	15
Corporate Services - Public security cameras	REN	-	41	41
Corporate Services - Magiq upgrades	REN	-	10	-
Utilities - Sundry plant renewals	REN	6	5	5
Utilities - Digger / excavator replacement	REN	43	-	-
Utilities - Replacement Tablets for Staff (AssetFinda)	REN	-	10	10
Utilities - Equipment renewals	REN	6	12	16
Utilities - Fuel storage tank and mobile fuel tanker	LOS	40	-	-
Utilities - Drone	LOS	-	-	14
Utilities - Water Technician new vehicle	LOS	-	-	60
Roading - Vehicle replacement	REN	49	-	-
Asset Management - SCADA	REN	10	5	5
Parks - Plant and machinery replacements	REN	5	5	5
Parks - Walker mower replacement	REN	-	52	52
Parks - John Deere mower replacement	REN	70	-	-
Parks - Vehicle replacement	REN	40	-	-
Parks - Isuzu tipper truck replacement	REN	60	-	-
<b>Central Administration Total</b>		<b>397</b>	<b>187</b>	<b>269</b>
<b>Investments and Finance</b>				
Investment Property - Gorge Road office refurbishment		-	-	-
Repurposed Works Yard office extension budget 2026	LOS	-	-	187
Investment Property - Office furniture and fittings	LOS	-	-	15
Forestry - Planting Waihao Forest	REN	-	298	-
Forestry - Planting Reserves	REN	2	39	36
<b>Investments and Finance Total</b>		<b>2</b>	<b>338</b>	<b>238</b>
<b>Organisation and Governance Group Total</b>		<b>399</b>	<b>525</b>	<b>507</b>
<b>District Planning and Regulatory Services Group</b>				
<b>Animal Management</b>				
Animal Management - Pound building improvements	LOS	-	-	25
Animal Management - Pound building heatpump	LOS	-	-	4
Animal Management - Vehicle Replacement	REN	-	41	40
<b>Animal Management Total</b>		<b>-</b>	<b>41</b>	<b>69</b>
<b>Building Control</b>				
Software - Online building consents	REN	-	-	93
<b>Building Control Total</b>		<b>-</b>	<b>-</b>	<b>93</b>
<b>District Planning and Regulatory Services Group Total</b>		<b>-</b>	<b>41</b>	<b>162</b>

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS	2026	2027	2027
	AD	\$000	\$000	\$000
<b>Community Services Group</b>				
<b>Library</b>				
Library - Security camera	LOS	-	-	4
Library - Shelving	REN	-	-	10
Library - Books	REN	55	62	62
<b>Library Total</b>		<b>55</b>	<b>62</b>	<b>75</b>
<b>Community Services Group Total</b>				
		<b>55</b>	<b>62</b>	<b>75</b>
<b>Community Facilities Group</b>				
<b>Camping</b>				
Waimate Lakes Camping - Landscaping, fencing and plantings	LOS/AD	20	10	10
Waimate Lakes Camping - Terraflake toilet floors	REN	-	31	31
Waimate Lakes Camping - Pipe renewals	REN	10	10	10
Waimate Lakes Camping - Furniture and fittings	REN	-	5	5
Victoria Park Camping - General building capital	REN	5	-	-
Victoria Park Camping - Terraflake shower floor	REN	20	-	-
Victoria Park Camping - Appliances	REN	-	5	5
Victoria Park Camping - General capital	REN	2	2	2
Knottingley Park Camping - Upgrade urinals	LOS/AD	2	-	-
Knottingley Park Camping - Terraflake toilet block floor	REN	-	5	5
Knottingley Park Camping - Furniture and fittings	REN	2	-	-
St Andrews Camping - Terraflake shower and toilet floors	REN	-	6	-
St Andrews Camping - Plant and machinery renewals	REN	-	6	6
<b>Camping Total</b>		<b>61</b>	<b>81</b>	<b>74</b>
<b>Cemeteries</b>				
Cemeteries - Ash and burial berms	AD	10	-	-
<b>Cemeteries Total</b>		<b>10</b>	<b>-</b>	<b>-</b>
<b>Event Centre</b>				
Event Centre - Resurface courts	REN	-	-	90
Event Centre - External painting	REN	-	80	-
Event Centre - Youth audit improvements	AD	-	-	40
<b>Event Centre Total</b>		<b>-</b>	<b>80</b>	<b>130</b>
<b>Parks and Public Spaces</b>				
Morven Reserve - Various Hall improvements	REN	-	-	150
Morven Reserve - John Deere mower replacement	REN	-	-	35
Victoria Park Gardens - General capital	REN	3	3	-
Victoria Park Gardens - Sundry plant	REN	5	5	8
Knottingley Park - General capital	REN	2	2	2
Knottingley Park - Playground matting	REN	-	52	52
Knottingley Park - Playground equipment	LOS/REN	10	-	10
Urban Reserves - Playground safety matting	REN	250	103	-
<b>Parks and Public Spaces Total</b>		<b>270</b>	<b>165</b>	<b>256</b>

Year ended 30 June	REN	LTP	LTP	Annual Plan
	LOS	2026	2027	2027
	AD	\$000	\$000	\$000
<b>Property</b>				
Property - Waimate Theatre building improvements	REN/LOS	10	-	40
Property - Works yard office extension	LOS/AD	-	-	-
Project cancelled		78		
Property - Tennant St building capital	REN	4	4	4
Property - Paint Tennant Street dwelling	REN	5	5	5
Local Govt Centre - Security cameras	REN	-	5	5
Local Govt Centre - Sundry purchases	REN	4	4	4
Local Govt Centre - Heatpumps	REN	3	3	3
Community Housing - Painting	REN	33	13	13
Community Housing - Replacement stoves	REN	2	-	-
Community Housing - Hot water cylinders and fittings	REN	5	3	3
Community Housing - Heatpumps	REN	7	7	7
<b>Property Total</b>		<b>150</b>	<b>44</b>	<b>84</b>
<b>Swimming</b>				
Swimming Pool - Painting and resealing Terraflake floor	REN	10	-	-
Swimming Pool - Shade sails	REN	-	10	10
Swimming Pool - Toddler pool upgrade	LOS/AD	5	5	5
<b>Swimming Total</b>		<b>15</b>	<b>15</b>	<b>15</b>
<b>Community Facilities Group Total</b>		<b>505</b>	<b>385</b>	<b>560</b>
<b>Total Capital Expenditure</b>		<b>16,637</b>	<b>6,728</b>	<b>14,136</b>

REN = Renewal    LOS = Levels of Service    AD = Additional Demand

# Financial Reserves

The following statement of financial reserves concerns Restricted Reserves and council created reserves included in Council's equity.

Council has several types of council created reserves, which are maintained by the council for a specific purpose. These funds are categorised as follows:

- Council created General Reserves
- Council created Civic Amenities Rate Reserves
- Council created Targeted Rate Reserves
- Council created Internal Loan Reserves
- Asset Renewal Reserves

## Restricted Reserves

Reserve	Opening Balance 1 July 2026 \$000	Deposits \$000	Withdrawals \$000	Closing Balance 30 June 2027 \$000
Perpetual Graves Reserve	121	-	-	121
Esplanade Reserve	55	-	-	55
Subdivision Contribution Reserve	604	25	(28)	601
Waste Minimisation Reserve	432	158	(160)	430
Mayors Welfare Relief Fund	6	-	-	6
Endowment Land	294	-	-	294
Te Aka Road Grant - Rockfall Protection	36	-	-	36
Te Aka Road Grant - Recreational	7	-	-	7
Waimate Event Centre	156	-	-	156
Heritage Fund reserve	5	-	-	5
Creative New Zealand and Sport NZ grant reserve	16	-	-	16
Waimate Community Halls	35	-	-	35
Track development grant	26	-	-	26
Footpath contributions	12	-	-	12
Library Bequests	173	-	-	173
Downlands Capital Contributions	155	-	-	155
<b>Total Restricted Reserves</b>	<b>2,133</b>	<b>183</b>	<b>(188)</b>	<b>2,128</b>

## Council Created General Reserves

Separate Accounts are maintained for each activity to ensure that the funds are held and used for the specific purpose intended.

Reserve	Opening Balance 1 July 2026 \$000	Deposits \$000	Withdrawals \$000	Closing Balance 30 June 2027 \$000
General Reserves	380	20	(328)	73
Property Reserve	496	-	(176)	320
Community Housing	(230)	-	(35)	(266)
Forestry Reserve	(255)	-	(88)	(343)
Camping	(1,070)	13	(177)	(1,234)
Rates Smoothing Reserve	339	-	(130)	209
<b>Total Council Created General Reserves</b>	<b>(340)</b>	<b>33</b>	<b>(934)</b>	<b>(1,241)</b>

**Council Created Civic Amenities Rate Reserve**

Separate Accounts are maintained for each activity to ensure that the funds are held and used for the specific purpose intended.

<b>Reserve</b>	<b>Opening Balance 1 July 2026 \$000</b>	<b>Deposits \$000</b>	<b>Withdrawals \$000</b>	<b>Closing Balance 30 June 2027 \$000</b>
Council Created Civic Amenities Rate Reserve	(148)	30	(170)	(288)

**Council Created Targeted Rate Reserves**

Separate Accounts are maintained for each activity to ensure that the funds are held and used for the specific purpose intended.

<b>Reserve</b>	<b>Opening Balance 1 July 2026 \$000</b>	<b>Deposits \$000</b>	<b>Withdrawals \$000</b>	<b>Closing Balance 30 June 2027 \$000</b>
Urban Water Scheme	5	-	(32)	(26)
Sewerage	393	4	(164)	233
Waste Management - Collection	95	7	-	101
<b>Rural Water Scheme Operating Reserves</b>				
Cannington / Motukaika	40	-	-	40
Cattle Creek	(16)	-	-	(16)
Hook / Waituna	214	-	(220)	(6)
Lower Waihao	(349)	365	-	15
Otaio / Makikihi	96	-	-	96
Waihaorunga	-	-	-	-
Waikakahi	290	-	(300)	(10)
<b>Total Council Created Targeted Rate Reserves</b>	<b>768</b>	<b>375</b>	<b>(716)</b>	<b>427</b>

**Council Created Internal Loan Reserves**

Separate internal loan accounts are maintained for each activity where a loan is required to fund specific projects. These loans are repaid and funded according to the revenue and financing policy.

<b>Reserve</b>	<b>Opening Balance 1 July 2026 \$000</b>	<b>Deposits \$000</b>	<b>Withdrawals \$000</b>	<b>Closing Balance 30 June 2027 \$000</b>
Waimate Library Extension	-	-	-	-
Waimate Event Centre	(2,168)	116	-	(2,052)
Rural Water Schemes - Drinking Water upgrades	(5,974)	184	(5,835)	(11,626)
Bridge Replacements Loan	(219)	20	-	(199)
Urban Water Scheme	(7,384)	203	(150)	(7,331)
Refuse & Recycling bins	(216)	43	-	(173)
Waste Management - Disposal	(395)	22	-	(373)
Sewerage	(1,462)	57	(700)	(2,105)
Stormwater	(450)	28	(560)	(982)
<b>Total Council Created Internal Loan Reserves</b>	<b>(18,269)</b>	<b>673</b>	<b>(7,245)</b>	<b>(24,841)</b>

**Asset Renewal Reserves**

Separate Asset Renewal Accounts are maintained for each activity to ensure that the funds are held and used for the specific purpose intended.

<b>Reserve</b>	<b>Opening Balance 1 July 2026 \$000</b>	<b>Deposits \$000</b>	<b>Withdrawals \$000</b>	<b>Closing Balance 30 June 2027 \$000</b>
<b>General Asset Renewal Reserves</b>				
General Asset Renewal Reserves	(62)	457	(467)	(73)
Property Reserve	701	415	(255)	862
Community Housing	821	164	(12)	973
Forestry Reserve	(244)	-	(202)	(445)
Camping	1,189	175	(74)	1,290
Stormwater	(62)	688	(626)	(1)
<b>Civic Amenities Rate Asset Renewal Reserves</b>				
Civic Amenities Rate Asset Renewal Reserves	552	545	(295)	802
<b>Targeted Rate Asset Renewal Reserves</b>				
Sewerage	(148)	1,251	(1,127)	(24)
Waste Management - Collection	98	(3)	(9)	87
Roading Reserve	-	3,305	(3,305)	-
Urban Water Scheme	(19)	465	(490)	(44)
<b>Rural Water Schemes</b>				
Cannington / Motukaika	(39)	606	(616)	(48)
Cattle Creek	16	1	-	17
Hook / Waituna	(207)	669	(475)	(13)
Lower Waihao	334	3,182	(3,534)	(18)
Otaio / Makikihi	(86)	111	(91)	(66)
Waihaorunga	()	692	(701)	(9)
Waikakahi	652	1,013	(1,669)	(5)
<b>Total Asset Renewal Reserves</b>	<b>3,496</b>	<b>13,735</b>	<b>(13,947)</b>	<b>3,284</b>
<b>Fair Value through other comprehensive income reserve</b>				
	<b>Opening Balance 1 July 2026 \$000</b>	<b>Deposits \$000</b>	<b>Withdrawals \$000</b>	<b>Closing Balance 30 June 2027 \$000</b>
<b>Other Reserves</b>				
Fair value through other comprehensive income	13,453	1,118	-	14,571
<b>Total Restricted and Council Created Reserves</b>	<b>1,094</b>	<b>16,147</b>	<b>(23,200)</b>	<b>(5,958)</b>

## Financial reserves descriptions

For each reserve the below specifies the purpose of that Reserve/Fund, and the Council Activity to which it relates.

Restricted Reserves	Purpose	Council Activity
<b>Discretionary</b>		
Perpetual Graves	Future development of cemeteries in the District	Cemeteries
Esplanade	To purchase/develop esplanade strips or reserves	Parks and Public Spaces
Subdivision Contribution	Development of recreational reserves in the Waimate district	Parks and Public Spaces
Waste Minimisation	Waste Levy revenue received to fund waste minimisation initiatives	Waste Management
Mayors Welfare Relief Fund	Mayoral reserve for district welfare claims	Community Representation
<b>Restricted</b>		
Endowment Land	Purchase of endowment land	Property
Te Aka Road Grant - Rock fall Protection	Rock fall protection at Te Akatarawa Road	Roading
Te Aka Road Grant - Recreational	Development of public recreational areas adjoining Te Akatarawa Road	Camping
Waimate Event Centre	Investigation and/or refurbishment of the Waimate Event Centre	Property
Heritage Fund Reserve	Funding of district heritage related funds	Community Support
Ministry of Youth Development Grant	Youth development in the community	Community Support
Creative New Zealand Grant	Funds allocated for distribution in the coming year	Community Support
NZ Sport & Recreation Grants	Funds allocated for distribution in the coming year	Community Support
Community Grants	Funds allocated or to be allocated for distribution in the coming year	Community Support
Waimate Community Halls	To be determined - surplus funds from old Stadium Committee	To be determined

<b>Trusts</b>		
Library Bequests	Purchase of Library Books	Library
<b>Non-cash</b>		
Downlands Asset Replacement	Asset Replacement for Downlands Water Scheme	Water Supply
Downlands Capital Contributions	Capital Contributions for Downlands Water Scheme	Water Supply
<b>General Reserves</b>	<b>Purpose</b>	<b>Council Activity</b>
General Reserves	General funds accumulated/borrowed over time	Investments and Finance, Building Control, Emergency Management, Regulatory Services, Dog and Animal Control, Community Representation, Strategy, Managing Services, Economic Development and Promotions, Community Support, Roading, and Stormwater Drainage
Property Reserve	Funds accumulated over time for Council property, including Rental Property, Local Government Centre, Waimate Airport, Waimate Event Centre and Gorge Road Offices	Property
Community Housing	Funds accumulated/borrowed over time for Community Housing	Property
Forestry Reserve	Funds accumulated/borrowed over time for Forestry	Forestry
Camping	Funds accumulated over time for Camping facilities at Waitaki Lakes, Victoria Camp, Knottingley Park Camp and St Andrews Recreational Reserve Camp	Camping
Rates Smoothing Reserve	To spread the funding of specific expenditure items over a number of years to smooth the rates impact, e.g. District Plan revenue and expenditure	Resource Management
<b>Civic Amenities Rate Reserve</b>		
Civic Amenities Rate Reserve	Civic Amenities rates accumulated funds over time for activities subject to the Civic Amenities Rate	Property, Library, Cemeteries, Parks and Public Spaces, Swimming, and Waste Management

<b>Targeted Rate Reserves</b>		<b>Council Activity</b>
Urban Water Scheme	General funds accumulated/borrowed for operation of the Waimate Urban Water Supply	Water Supply
Sewerage	General funds accumulated/borrowed for operation of the Waimate Urban Sewerage Network	Sewerage and Sewage
Waste Management - Collection	General funds accumulated for the operation of Waste Management	Waste Management
Roading	Funds accumulated for operation of the roading activity	Roading
<b>Rural Water Scheme Operating Reserves</b>		
Cannington / Motukaika	Funds accumulated for operation of the water supply scheme	Water Supply
Cattle Creek	Funds accumulated for operation of the water supply scheme	Water Supply
Hook/Waituna	Funds accumulated for operation of the water supply scheme	Water Supply
Lower Waihao	Funds accumulated for operation of the water supply scheme	Water Supply
Otaio/Makikihi	Funds accumulated for operation of the water supply scheme	Water Supply
Waihaorunga	Funds accumulated for operation of the water supply scheme	Water Supply
Waikakahi	Funds accumulated for operation of the water supply scheme	Water Supply
<b>Internal Loan Reserves</b>		
Urban Water Scheme	Internally borrowed funds for future repayment by the users of the service	Water Supply
Rural Water Schemes - DWSNZ upgrades	Internally borrowed funds for future repayment by the users of the service	Water Supply
Sewerage	Internally borrowed funds for future repayment by the users of the service	Sewerage and Sewage
Stormwater	Internally borrowed funds for future repayment by the users of the service	Stormwater
Roading renewals and Bridge replacements	Internally borrowed funds for future repayment by the users of the service	Roading

Waste Management - Disposal	Internally borrowed funds for future repayment by the users of the service	Waste Management
Refuse and recycling bins	Internally borrowed funds for refuse and recycling bins at the commencement of the 2021 contract for service	Waste Management
Waimate Event Centre	Internally borrowed funds for future repayment by the users of the service	Property
Waimate Library Extension	Internally borrowed funds for the Library extension and future repayment by the users of the service	Property
Waimate Public Toilets	Internally borrowed funds for the Public Toilets project and future repayment by the users of the service	Property
<b>Asset Renewal Reserves</b>		
<b>General Asset Renewal Reserves</b>		
General Reserves	Funds accumulated for future asset replacement	Investments and Finance, Building Control, Resource Management, Emergency Management, Regulatory Services, Dog and Animal Control, Community Representation, Strategy, Managing Services, Economic Development and Promotions, and Community Support
Property Reserve	Funds accumulated for future asset replacement	Property
Community Housing	Funds accumulated for future asset replacement	Property
Forestry Reserve	Funds accumulated for future asset replacement	Forestry
Camping	Funds accumulated for future asset replacement for Camping facilities at Waitaki Lakes, Victoria Camp, Knottingley Park Camp and St Andrews Recreational Reserve Camp	Camping
Stormwater	Funds accumulated for future asset replacement	Stormwater Drainage
<b>Civic Amenities Rate Asset Renewal Reserve</b>		
Civic Amenities Rate Asset Renewal Reserve	Funds accumulated for future asset replacement for activities subject to the Civic Amenities Rate	Property, Library, Cemeteries, Parks and Public Spaces, Swimming, and Waste Management

<b>Asset Renewal Reserves</b>		
<b>Targeted Rate Asset Renewal Reserves</b>		
Sewerage	Funds accumulated for future asset replacement	Sewerage and Sewage
Waste Management - Collection	Funds accumulated for future asset replacement	Waste Management
Roading Reserve	Funds accumulated for future asset replacement	Roading
Urban Water Scheme	Funds accumulated for future asset replacement	Water Supply
<b>Rural Water Schemes</b>	<b>Purpose</b>	<b>Council Activity</b>
Cannington / Motukaika	Funds accumulated for future asset replacement of the Cannington/Motukaika water supply	Water Supply
Cattle Creek	Funds accumulated for future asset replacement of the Cattle Creek water supply	Water Supply
Hook/Waituna	Funds accumulated for future asset replacement of the Hook/Waituna water supply	Water Supply
Lower Waihao	Funds accumulated for future asset replacement of the Lower Waihao water supply	Water Supply
Otaio/Makikihi	Funds accumulated for future asset replacement of the Otaio/Makikihi water supply	Water Supply
Waihaorunga	Funds accumulated for future asset replacement of the Waihaorunga water supply	Water Supply
Waikakahi	Funds accumulated for future asset replacement of the Waikakahi water supply	Water Supply
<b>Fair Value through other Comprehensive Revenue and Expenditure Reserve</b>		
Fair Value through other Comprehensive Revenue and Expenditure	Financial assets revaluation gains/(losses), at fair value, through Other Comprehensive Revenue and Expenditure	Investments and Finance

# Funding Impact Statement

## Waimate District Council Forecast Funding Impact Statement for 30 June 2027 for whole of Council

Year ended 30 June	LTP 2026 \$000	LTP 2027 \$000	Annual Plan 2027 \$000
<b>Sources of operating funding</b>			
General rates, uniform annual general charges and rates penalties	3,033	3,210	3,316
Targeted rates	14,634	15,372	15,281
Subsidies and grants for operating purposes	1,990	2,028	2,270
Fees and charges	1,407	1,459	1,597
Interest and dividends from investments	92	69	72
Local authorities fuel tax, fines, infringements, and other receipts	3,326	1,153	1,072
<b>Total operating funding</b>	<b>24,480</b>	<b>23,292</b>	<b>23,607</b>
<b>Applications of operating funding</b>			
Payments to staff and suppliers	18,124	18,968	19,658
Finance costs	601	878	652
Other operating funding applications	-	-	-
<b>Total application of operating funding</b>	<b>18,725</b>	<b>19,847</b>	<b>20,311</b>
<b>Surplus / (deficit) of operating funding</b>	<b>5,755</b>	<b>3,446</b>	<b>3,296</b>
<b>Sources of capital funding</b>			
Subsidies and grants for capital expenditure	2,660	2,720	2,726
Development and financial contributions	210	82	109
Increase / (decrease) in debt	7,180	766	8,000
Gross proceeds from sale of assets	19	2	-
Lump sum contributions	-	-	-
Other dedicated capital funding	-	-	-
<b>Total capital funding</b>	<b>10,069</b>	<b>3,571</b>	<b>10,835</b>
<b>Applications of capital funding</b>			
Capital expenditure - to meet additional demand	848	36	323
Capital expenditure - to improve the level of service	8,956	287	7,557
Capital expenditure - to replace existing assets	6,834	6,405	6,256
Increase/(decrease) in reserves	(813)	289	(5)
Increase/(decrease) of investments	-	-	-
<b>Total applications of capital funding</b>	<b>15,824</b>	<b>7,017</b>	<b>14,131</b>
<b>Surplus/(deficit) of capital funding</b>	<b>(5,755)</b>	<b>(3,446)</b>	<b>(3,296)</b>
<b>Funding balance</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Rating Information

Details to be updated mid-June.

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# Disclosures Statements Prudential Reporting

## Annual Plan Disclosure Statement for the year ended 30 June 2027

The purpose of this statement is to disclose Council's planned financial performance in relation to various benchmarks to enable the assessment of whether Council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

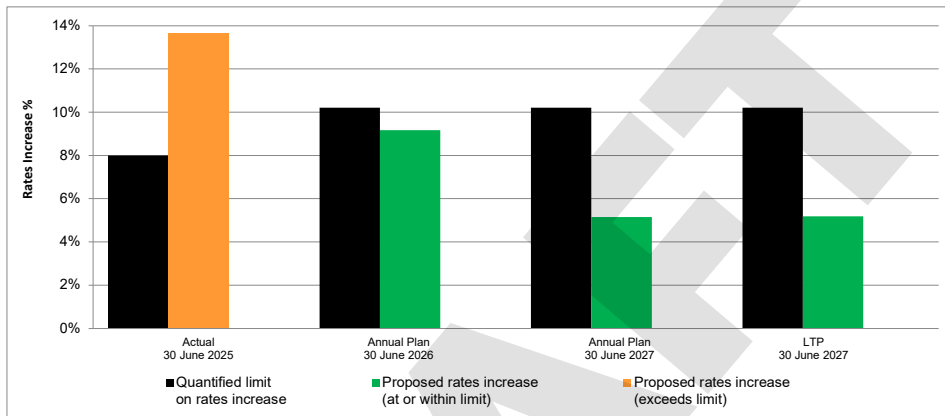
Council is required to include this statement in the Annual Plan in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014. Refer to the regulations for more information, including definitions of some of the terms used in this statement.

Benchmark	Measure	Planned	Met
Rates (increases) affordability benchmark	Rates increase no more than Local Government Cost Index (LGCI) - Other Operational Expenditure plus 7.0% annually (2027 10.2%)	5.2% (2027)	Yes
Debt affordability benchmark	Net debt does not exceed 175% of total annual revenue - \$46.391m	\$21.570m (2027)	Yes
Balanced budget benchmark	100%	94%	No
Essential services benchmark	100%	95%	No
Debt servicing benchmark	Net borrowing costs no more than 10% of total revenue	3.4%	Yes

### Disclosure Statement for the year ended 30 June 2027

#### Rates (increases) affordability

The following graph compares Council's planned rates income with the quantified limit on rates income contained in the Financial Strategy section within the Long Term Plan 2025-34. The quantified limit is the Local Government Cost Index (LGCI) - Other Operational Expenditure BERL rate plus 7.0% annually, being 10.2% for 2026 and 10.2% for 2027. The quantified limit for 2025 was 8.0%.

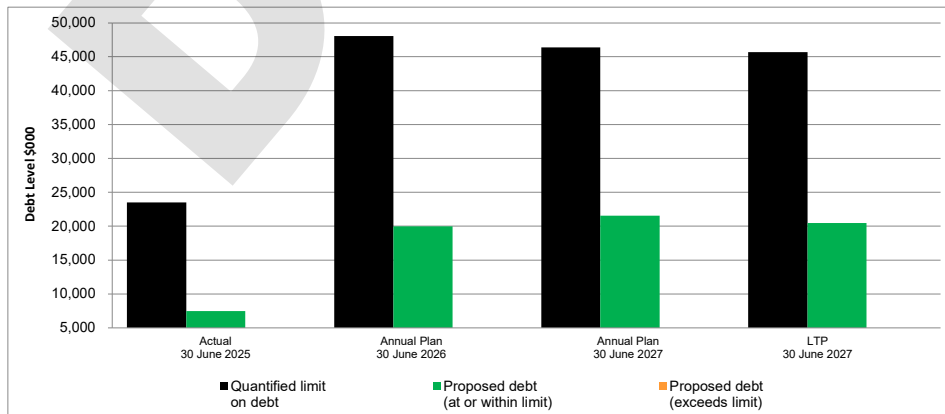


#### Debt affordability benchmark

The following graph compares Council's planned borrowing with the quantified limit on borrowing contained in the Financial Strategy section within the Long Term Plan 2025-34. The quantified limit on debt for 2026 and 2027 is net debt (external borrowings less cash and cash equivalents) will not exceed 175% of total revenue.

The quantified limit on debt for 2025 was 5% of budgeted property, plant and equipment compared to actual borrowings (including internal debt except where specifically borrowed externally).

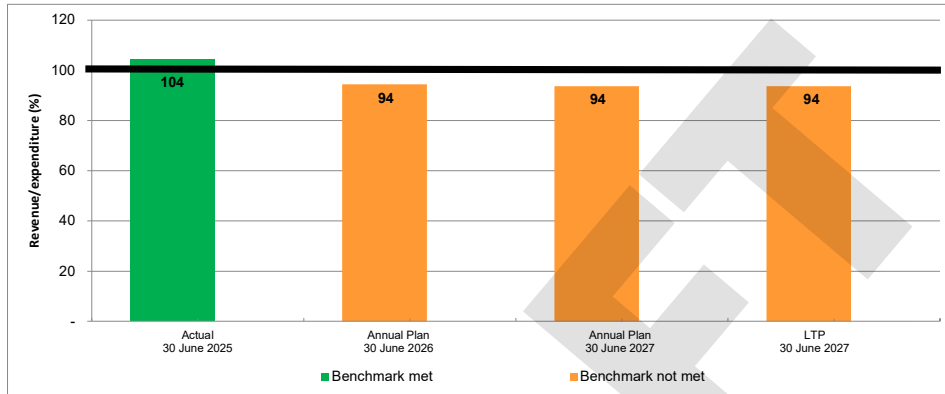
Council meets the debt affordability benchmark if planned borrowing is within each quantified limit on borrowing.



**Balanced budget benchmark**

The following graph displays Council's planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments and revaluations of property, plant, or equipment) as a proportion of planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).

Council meets the balanced budget benchmark if planned revenue is equal to or is greater than planned operating expenses.



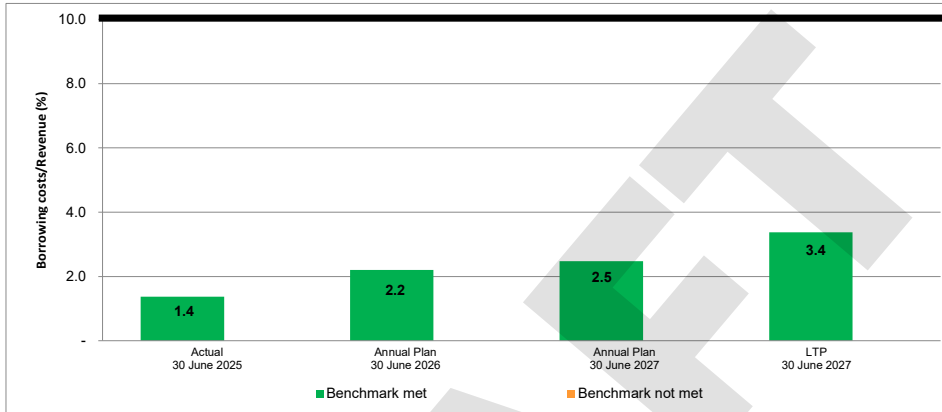
Council has decided not to fully fund the depreciation cost of specific assets. This may be for a number of different reasons: that Council has resolved not to replace the asset; that it is unfair to existing ratepayers to pay for a new asset and its replacement; that annual maintenance will maintain the service level; that Council can fundraise or borrow the funds in the future to replace the asset; that Council wishes to smooth the rate impact of revaluations.

The decisions around not fully funding depreciation have the largest impact on the deficit or surplus. There are a number of other items that may have an impact: Self funding activities that do not contribute to the rate or receive a rate allocation which may be funded from reserve funds; forestry activity where harvest revenue may be outside the period under review; rate funding for contributions to Reserve Funds for use at a time in the future; operating expenditure and grants funded by Reserve Funds; rates smoothing relative to the nature of the expenditure to spread the funding over more than one year to manage the rating impact.

**Debt servicing benchmark**

Because Statistics New Zealand projects the district's population will grow more slowly than the national population growth, Council meets the debt servicing benchmark if planned borrowing costs are equal to or are less than 10% of planned revenue.

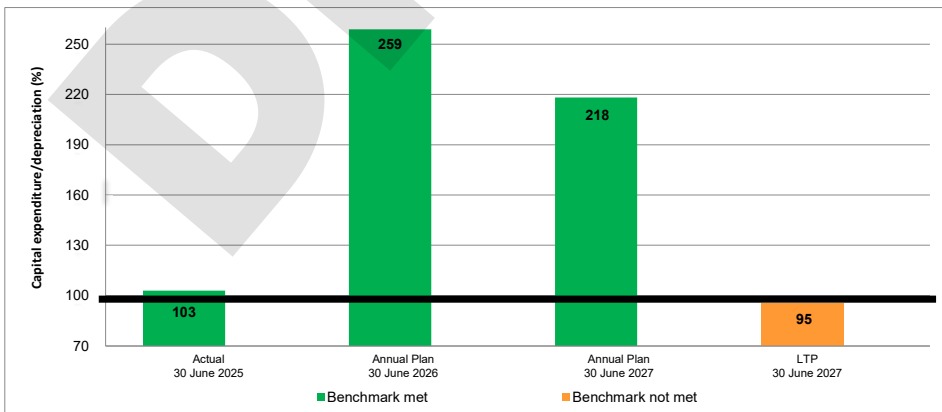
The following graph displays Council's planned borrowing costs as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments and revaluations of property, plant, or equipment).



**Essential services benchmark**

The following graph displays Council's planned capital expenditure on network services as a proportion of expected depreciation on those network services.

Council meets the essential services benchmark if planned capital expenditure on network services (infrastructure related to: water supply; sewerage and treatment and disposal of sewage; stormwater drainage; flood protection and control works; and provision of roads and footpaths) is equal to or is greater than depreciation on those network services.



**Three Waters Business Unit  
Financial Information**

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**Forecast Statement of Comprehensive Revenue and Expenditure  
for the year ended 30 June 2027  
for Three Waters Business Unit**

Year ended 30 June	Actual	Forecast	Annual Plan
	2025	2026	2027
	\$000	\$000	\$000
<b>Operating revenue</b>			
Rates (net of remissions)	4,830	5,418	6,156
Development and financial contributions	136	311	84
Subsidies and grants	183	-	-
Fees and charges	82	59	64
Interest revenue	80	34	30
Other revenue	413	165	153
<b>Total operating revenue</b>	<b>5,724</b>	<b>5,988</b>	<b>6,487</b>
<b>Operating expenditure</b>			
Personnel costs	-	-	-
Depreciation and amortisation	1,526	1,937	1,898
Finance costs	424	559	640
Other expenses	3,209	3,264	4,006
<b>Total operating expenditure</b>	<b>5,160</b>	<b>5,761</b>	<b>6,545</b>
<b>Operating surplus / (deficit) before taxation</b>	<b>564</b>	<b>227</b>	<b>(57)</b>
<b>Other comprehensive revenue and expenditure</b>			
Net increase / (decrease) in revaluation reserves	-	(1,093)	8,596
<b>Total other comprehensive revenue and expenditure</b>	<b>-</b>	<b>(1,093)</b>	<b>8,596</b>
<b>Total comprehensive revenue and expenditure</b>	<b>564</b>	<b>(866)</b>	<b>8,539</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

### Forecast Statement of Cash Flows for the year ended 30 June 2027 for Three Waters Business Unit

Year ended 30 June	Actual 2025 \$000	Forecast 2026 \$000	Annual Plan 2027 \$000
<b>Cash flows from operating activities</b>			
<b>Cash was received from:</b>			
Receipts from rates revenue	4,830	5,418	5,893
Interest received	80	33	5
Dividends received	-	4	4
Receipts from other revenue	640	410	350
	<b>5,551</b>	<b>5,866</b>	<b>6,252</b>
<b>Cash was applied to:</b>			
Payments to suppliers and employees	3,131	2,109	3,547
Interest paid	424	559	920
	<b>3,555</b>	<b>2,669</b>	<b>4,466</b>
<b>Net cash flow from operating activities</b>	<b>1,995</b>	<b>3,197</b>	<b>1,785</b>
<b>Cash flows from investing activities</b>			
<b>Cash was received from:</b>			
Proceeds from sale of property, plant and equipment	-	-	-
	-	-	-
<b>Cash was applied to:</b>			
Purchase of property, plant and equipment	2,400	12,289	9,517
Purchase of intangible assets	-	70	-
	<b>2,400</b>	<b>12,359</b>	<b>9,517</b>
<b>Net cash flow from investing activities</b>	<b>(2,400)</b>	<b>(12,359)</b>	<b>(9,517)</b>
<b>Cash flows from financing activities</b>			
<b>Cash was received from:</b>			
Proceeds from borrowings	-	9,120	7,820
	-	9,120	7,820
<b>Cash was applied to:</b>			
Repayment of borrowings	-	-	-
	-	-	-
<b>Net cash flow from financing activities</b>	<b>-</b>	<b>9,120</b>	<b>7,820</b>
Net increase / (decrease) in cash held	(404)	(42)	88
Add cash at start of year (1 July)	674	270	228
<b>Balance at end of year (30 June)</b>	<b>270</b>	<b>228</b>	<b>316</b>
<b>Represented by:</b>			
Cash, cash equivalents and bank overdrafts	270	228	316
	<b>270</b>	<b>228</b>	<b>316</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

**Forecast Statement of Financial Position  
as at 30 June 2027  
for Three Waters Business Unit**

Year ended 30 June	Actual 2025 \$000	Forecast 2026 \$000	Annual Plan 2027 \$000
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	270	228	316
Receivables	115	225	223
Inventories	228	228	228
<b>Total current assets</b>	<b>614</b>	<b>681</b>	<b>767</b>
<b>Non-current assets</b>			
Property, plant and equipment	63,112	72,400	88,686
Intangible assets	-	53	39
<b>Total non-current assets</b>	<b>63,112</b>	<b>72,453</b>	<b>88,726</b>
<b>Total assets</b>	<b>63,726</b>	<b>73,135</b>	<b>89,493</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Payables and deferred revenue	349	1,504	1,504
Borrowings	-	420	-
<b>Total current liabilities</b>	<b>349</b>	<b>1,924</b>	<b>1,504</b>
<b>Non-current liabilities</b>			
Borrowings	7,799	16,499	24,739
<b>Total non-current liabilities</b>	<b>7,799</b>	<b>16,499</b>	<b>24,739</b>
<b>Equity</b>			
Public Equity	17,723	17,950	17,892
Special separate and trust funds	155	155	155
Asset revaluation reserve	37,700	36,607	45,203
<b>Total equity</b>	<b>55,578</b>	<b>54,712</b>	<b>63,250</b>
<b>Total liabilities and equity</b>	<b>63,726</b>	<b>73,135</b>	<b>89,493</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

### Forecast Statement of Comprehensive Revenue and Expenditure for the year ended 30 June 2027 for Water Supply

Year ended 30 June	Note	Actual	Forecast	Annual Plan
		2025	2026	2027
		\$000	\$000	\$000
<b>Operating revenue</b>				
Rates (net of remissions)		3,751	4,308	4,886
Development and financial contributions		66	74	50
Subsidies and grants		-	-	-
Fees and charges		35	22	38
Interest revenue		68	26	26
Other revenue		320	135	131
<b>Total operating revenue</b>		<b>4,239</b>	<b>4,566</b>	<b>5,130</b>
<b>Operating expenditure</b>				
Personnel costs		-	-	-
Depreciation and amortisation		1,093	1,489	1,444
Finance costs		355	486	571
Other expenses		2,656	2,542	3,256
<b>Total operating expenditure</b>		<b>4,104</b>	<b>4,517</b>	<b>5,271</b>
<b>Operating surplus / (deficit) before taxation</b>		<b>135</b>	<b>49</b>	<b>(140)</b>
<b>Other comprehensive revenue and expenditure</b>				
Net increase / (decrease) in revaluation reserves		-	(1,093)	5,582
<b>Total other comprehensive revenue and expenditure</b>		<b>-</b>	<b>(1,093)</b>	<b>5,582</b>
<b>Total comprehensive revenue and expenditure</b>		<b>135</b>	<b>(1,045)</b>	<b>5,442</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

### Forecast Statement of Cash Flows for the year ended 30 June 2027 for Water Supply

Year ended 30 June	Actual 2025 \$000	Forecast 2026 \$000	Annual Plan 2027 \$000
<b>Cash flows from operating activities</b>			
<b>Cash was received from:</b>			
Receipts from rates revenue	3,751	4,308	4,623
Interest received	68	26	1
Dividends received	-	4	4
Receipts from other revenue	318	104	265
	<b>4,137</b>	<b>4,442</b>	<b>4,893</b>
<b>Cash was applied to:</b>			
Payments to suppliers and employees	2,578	1,349	2,796
Interest paid	355	486	850
	<b>2,932</b>	<b>1,835</b>	<b>3,646</b>
<b>Net cash flow from operating activities</b>	<b>1,204</b>	<b>2,607</b>	<b>1,246</b>
<b>Cash flows from investing activities</b>			
<b>Cash was received from:</b>			
Proceeds from sale of property, plant and equipment	-	-	-
	-	-	-
<b>Cash was applied to:</b>			
Purchase of property, plant and equipment	1,571	11,059	7,764
Purchase of intangible assets	-	70	-
	<b>1,571</b>	<b>11,129</b>	<b>7,764</b>
<b>Net cash flow from investing activities</b>	<b>(1,571)</b>	<b>(11,129)</b>	<b>(7,764)</b>
<b>Cash flows from financing activities</b>			
<b>Cash was received from:</b>			
Proceeds from borrowings	-	8,500	6,600
	-	8,500	6,600
<b>Cash was applied to:</b>			
Repayment of borrowings	-	-	-
	-	-	-
<b>Net cash flow from financing activities</b>	<b>-</b>	<b>8,500</b>	<b>6,600</b>
Net increase / (decrease) in cash held	(367)	(22)	83
Add cash at start of year (1 July)	602	235	214
<b>Balance at end of year (30 June)</b>	<b>235</b>	<b>214</b>	<b>296</b>
<b>Represented by:</b>			
Cash, cash equivalents and bank overdrafts	235	214	296
	<b>235</b>	<b>214</b>	<b>296</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

**Forecast Statement of Financial Position  
as at 30 June 2027  
for Water Supply**

Year ended 30 June	Actual 2025 \$000	Forecast 2026 \$000	Annual Plan 2027 \$000
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	235	214	296
Receivables	110	222	222
Inventories	228	228	228
<b>Total current assets</b>	<b>574</b>	<b>663</b>	<b>746</b>
<b>Non-current assets</b>			
Property, plant and equipment	41,466	49,972	61,945
Intangible assets	-	53	39
<b>Total non-current assets</b>	<b>41,466</b>	<b>50,025</b>	<b>61,985</b>
<b>Total assets</b>	<b>42,040</b>	<b>50,689</b>	<b>62,730</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Payables and deferred revenue	310	1,504	1,504
Borrowings	-	420	-
<b>Total current liabilities</b>	<b>310</b>	<b>1,924</b>	<b>1,504</b>
<b>Non-current liabilities</b>			
Borrowings	6,489	14,569	21,589
<b>Total non-current liabilities</b>	<b>6,489</b>	<b>14,569</b>	<b>21,589</b>
<b>Equity</b>			
Public Equity	12,275	12,324	12,183
Special separate and trust funds	155	155	155
Asset revaluation reserve	22,810	21,717	27,299
<b>Total equity</b>	<b>35,240</b>	<b>34,196</b>	<b>39,637</b>
<b>Total liabilities and equity</b>	<b>42,040</b>	<b>50,689</b>	<b>62,730</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

### Forecast Statement of Comprehensive Revenue and Expenditure for the year ended 30 June 2027 for Wastewater

	Year ended 30 June	Note	Actual	Forecast	Annual Plan
			2025	2026	2027
			\$000	\$000	\$000
<b>Operating revenue</b>					
Rates (net of remissions)			852	888	1,005
Development and financial contributions			66	102	30
Subsidies and grants			-	-	-
Fees and charges			47	37	27
Interest revenue			12	8	4
Other revenue			23	30	22
<b>Total operating revenue</b>			<b>999</b>	<b>1,066</b>	<b>1,087</b>
<b>Operating expenditure</b>					
Personnel costs			-	-	-
Depreciation and amortisation			374	376	378
Finance costs			49	50	53
Other expenses			463	494	587
<b>Total operating expenditure</b>			<b>885</b>	<b>921</b>	<b>1,018</b>
<b>Operating surplus / (deficit) before taxation</b>			<b>113</b>	<b>145</b>	<b>69</b>
<b>Other comprehensive revenue and expenditure</b>					
Net increase / (decrease) in revaluation reserves			-	-	2,454
<b>Total other comprehensive revenue and expenditure</b>			<b>-</b>	<b>-</b>	<b>2,454</b>
<b>Total comprehensive revenue and expenditure</b>			<b>113</b>	<b>145</b>	<b>2,524</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

### Forecast Statement of Cash Flows for the year ended 30 June 2027 for Wastewater

Year ended 30 June	Actual 2025 \$000	Forecast 2026 \$000	Annual Plan 2027 \$000
<b>Cash flows from operating activities</b>			
<b>Cash was received from:</b>			
Receipts from rates revenue	852	888	1,005
Interest received	12	8	4
Dividends received	-	-	-
Receipts from other revenue	135	172	80
	<b>999</b>	<b>1,068</b>	<b>1,089</b>
<b>Cash was applied to:</b>			
Payments to suppliers and employees	463	533	587
Interest paid	49	50	53
	<b>511</b>	<b>583</b>	<b>640</b>
<b>Net cash flow from operating activities</b>	<b>487</b>	<b>485</b>	<b>449</b>
<b>Cash flows from investing activities</b>			
<b>Cash was received from:</b>			
Proceeds from sale of property, plant and equipment	-	-	-
	-	-	-
<b>Cash was applied to:</b>			
Purchase of property, plant and equipment	625	930	1,127
Purchase of intangible assets	-	-	-
	625	930	1,127
<b>Net cash flow from investing activities</b>	<b>(625)</b>	<b>(930)</b>	<b>(1,127)</b>
<b>Cash flows from financing activities</b>			
<b>Cash was received from:</b>			
Proceeds from borrowings	-	420	680
	-	420	680
<b>Cash was applied to:</b>			
Repayment of borrowings	-	-	-
	-	-	-
<b>Net cash flow from financing activities</b>	<b>-</b>	<b>420</b>	<b>680</b>
Net increase / (decrease) in cash held	(138)	(25)	2
Add cash at start of year (1 July)	170	32	7
<b>Balance at end of year (30 June)</b>	<b>32</b>	<b>7</b>	<b>9</b>
<b>Represented by:</b>			
Cash, cash equivalents and bank overdrafts	32	7	9
	<b>32</b>	<b>7</b>	<b>9</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

**Forecast Statement of Financial Position  
as at 30 June 2027  
for Wastewater**

Year ended 30 June	Actual 2025 \$000	Forecast 2026 \$000	Annual Plan 2027 \$000
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	32	7	9
Receivables	5	3	1
Inventories	-	-	-
<b>Total current assets</b>	<b>37</b>	<b>10</b>	<b>10</b>
<b>Non-current assets</b>			
Property, plant and equipment	16,805	17,359	20,562
Intangible assets	-	-	-
<b>Total non-current assets</b>	<b>16,805</b>	<b>17,359</b>	<b>20,562</b>
<b>Total assets</b>	<b>16,842</b>	<b>17,369</b>	<b>20,573</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Payables and deferred revenue	(39)	-	-
Borrowings	-	-	-
<b>Total current liabilities</b>	<b>(39)</b>	<b>-</b>	<b>-</b>
<b>Non-current liabilities</b>			
Borrowings	1,050	1,470	2,150
<b>Total non-current liabilities</b>	<b>1,050</b>	<b>1,470</b>	<b>2,150</b>
<b>Equity</b>			
Public Equity	3,733	3,878	3,948
Special separate and trust funds	-	-	-
Asset revaluation reserve	12,021	12,021	14,475
<b>Total equity</b>	<b>15,754</b>	<b>15,899</b>	<b>18,423</b>
<b>Total liabilities and equity</b>	<b>16,842</b>	<b>17,369</b>	<b>20,573</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

### Forecast Statement of Comprehensive Revenue and Expenditure for the year ended 30 June 2027 for Stormwater

	Year ended 30 June	Note	Actual	Forecast	Annual Plan
			2025	2026	2027
			\$000	\$000	\$000
<b>Operating revenue</b>					
Rates (net of remissions)			228	222	265
Development and financial contributions			4	134	4
Subsidies and grants			183	-	-
Fees and charges			-	-	-
Interest revenue			-	-	-
Other revenue			70	-	-
<b>Total operating revenue</b>			<b>486</b>	<b>356</b>	<b>270</b>
<b>Operating expenditure</b>					
Personnel costs			-	-	-
Depreciation and amortisation			59	72	76
Finance costs			21	23	16
Other expenses			91	228	164
<b>Total operating expenditure</b>			<b>170</b>	<b>323</b>	<b>256</b>
<b>Operating surplus / (deficit) before taxation</b>			<b>315</b>	<b>33</b>	<b>14</b>
<b>Other comprehensive revenue and expenditure</b>					
Net increase / (decrease) in revaluation reserves			-	-	560
<b>Total other comprehensive revenue and expenditure</b>			<b>-</b>	<b>-</b>	<b>560</b>
<b>Total comprehensive revenue and expenditure</b>			<b>315</b>	<b>33</b>	<b>573</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

### Forecast Statement of Cash Flows for the year ended 30 June 2027 for Stormwater

Year ended 30 June	Actual	Forecast	Annual Plan
	2025	2026	2027
	\$000	\$000	\$000
<b>Cash flows from operating activities</b>			
<b>Cash was received from:</b>			
Receipts from rates revenue	228	222	265
Interest received	-	-	-
Dividends received	-	-	-
Receipts from other revenue	187	134	4
	<b>415</b>	<b>356</b>	<b>270</b>
<b>Cash was applied to:</b>			
Payments to suppliers and employees	91	228	164
Interest paid	21	23	16
	<b>112</b>	<b>251</b>	<b>180</b>
<b>Net cash flow from operating activities</b>	<b>304</b>	<b>105</b>	<b>90</b>
<b>Cash flows from investing activities</b>			
<b>Cash was received from:</b>			
Proceeds from sale of property, plant and equipment	-	-	-
	-	-	-
<b>Cash was applied to:</b>			
Purchase of property, plant and equipment	204	300	626
Purchase of intangible assets	-	-	-
	<b>204</b>	<b>300</b>	<b>626</b>
<b>Net cash flow from investing activities</b>	<b>(204)</b>	<b>(300)</b>	<b>(626)</b>
<b>Cash flows from financing activities</b>			
<b>Cash was received from:</b>			
Proceeds from borrowings	-	200	540
	-	200	540
<b>Cash was applied to:</b>			
Repayment of borrowings	-	-	-
	-	-	-
<b>Net cash flow from financing activities</b>	<b>-</b>	<b>200</b>	<b>540</b>
Net increase / (decrease) in cash held	100	5	3
Add cash at start of year (1 July)	(97)	3	8
<b>Balance at end of year (30 June)</b>	<b>3</b>	<b>8</b>	<b>11</b>
<b>Represented by:</b>			
Cash, cash equivalents and bank overdrafts	3	8	11
	<b>3</b>	<b>8</b>	<b>11</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.

**Forecast Statement of Financial Position  
as at 30 June 2027  
for Stormwater**

Year ended 30 June	Actual 2025 \$000	Forecast 2026 \$000	Annual Plan 2027 \$000
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	3	8	11
Receivables	-	-	-
Inventories	-	-	-
<b>Total current assets</b>	<b>3</b>	<b>8</b>	<b>11</b>
<b>Non-current assets</b>			
Property, plant and equipment	4,841	5,069	6,179
Intangible assets	-	-	-
<b>Total non-current assets</b>	<b>4,841</b>	<b>5,069</b>	<b>6,179</b>
<b>Total assets</b>	<b>4,844</b>	<b>5,077</b>	<b>6,190</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Payables and deferred revenue	-	-	-
Borrowings	-	-	-
<b>Total current liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-current liabilities</b>			
Borrowings	260	460	1,000
<b>Total non-current liabilities</b>	<b>260</b>	<b>460</b>	<b>1,000</b>
<b>Equity</b>			
Public Equity	1,715	1,748	1,761
Special separate and trust funds	-	-	-
Asset revaluation reserve	2,870	2,870	3,429
<b>Total equity</b>	<b>4,584</b>	<b>4,617</b>	<b>5,190</b>
<b>Total liabilities and equity</b>	<b>4,844</b>	<b>5,077</b>	<b>6,190</b>

The accompanying accounting policies and notes should be read in conjunction with the forecast financial statements.



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