

Agenda

**Notice is hereby given of
a Water Services Committee Meeting**

Wednesday 13 May 2026

10:00 am

Council Chamber
Waimate District Council
125 Queen Street
Waimate

www.waimatedc.govt.nz

Notice is hereby given that a meeting of the Water Services Committee will be held in the Council Chamber, Waimate District Council, 125 Queen Street, Waimate, on Wednesday 13 May 2026, 10:00 am.

Committee Membership

Craig Rowley	Mayor
Jakki Guilford	Councillor
Peter Paterson	Councillor
Vacant Te Runanga o Waihao Representative	
Ross Waugh	Chairperson

Quorum – no less than three members

Significance Consideration

Evaluation: Council officers, in preparing these reports have had regard to Council's Significance and Engagement Policy. Council and Committee members will make the final assessment on whether the subject under consideration is to be regarded as being significant or not. Unless Council or Committee explicitly determines that the subject under consideration is to be deemed significant then the subject will be deemed as not being significant.

Decision Making

The Council, in considering each matter, must be:

- i. Satisfied that it has sufficient information about the practicable options and their benefits, costs and impacts, bearing in mind the significance of the decision;
- ii. Satisfied that it knows enough about and will give adequate consideration to the views and preferences of affected and interested parties bearing in mind the significance of the decisions to be made.

Stuart Duncan
Chief Executive

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OPENING

1 APOLOGIES

2 VISITORS

3 CONFLICTS OF INTEREST

As per the Local Authorities (Members' Interests) Act 1968 (as below), the Chair will enquire if there are any Conflicts of Interest to be declared on any item on the agenda, and if so, for any member to declare this interest.

Local Authorities (Members' Interests) Act 1968

Councillors are reminded that if they have a pecuniary interest in any item on the agenda, then they must declare this interest and refrain from discussing or voting on this item and are advised to withdraw from the meeting table.

MINUTES**4 CONFIRMATION OF MINUTES****4.1 MINUTES OF THE WATER SERVICES COMMITTEE MEETING HELD ON 8 APRIL 2026**

Author: Carol Cross, Asset Group Administrator

Authoriser: Dan Mitchell, Asset Group Manager

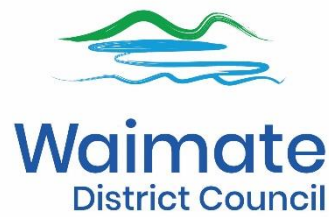
Attachments: 1. Minutes of the Water Services Committee Meeting held on 8 April 2026

PURPOSE

To present the unconfirmed minutes from the Water Services Committee Meeting held on the 08 April 2026 for confirmation.

RECOMMENDATION

That the Minutes of the Water Services Committee Meeting held on 8 April 2026 be adopted as a true and correct record



MINUTES

Waimate Water Services Committee Meeting

8 April 2026

**MINUTES OF WAIMATE DISTRICT COUNCIL
WAIMATE SERVICE COMMITTEE MEETING
HELD AT THE COUNCIL CHAMBER, WAIMATE DISTRICT COUNCIL, 125 QUEEN STREET,
WAIMATE
ON WEDNESDAY 8 APRIL 2026, COMMENCING AT 10:00am**

PRESENT: Chair Ross Waugh, Mayor Craig Rowley, Member Jakki Guilford, Member Peter Paterson.

APOLOGIES:

IN ATTENDANCE: Stuart Duncan (Chief Executive), Dave Inwood (Three Waters Manager), Melissa Thomson (Three Waters Finance and Data Analyst Lead), George Ingham (Three Waters Systems Lead), Carol Cross (Asset Administrator)

OPENING

1 APOLOGIES

Nil

2 VISITORS

Deputy Mayor Sandy McAlwee, Councillor Paul Harrison, members of the public

3 CONFLICTS OF INTEREST

Chair Ross Waugh declared a conflict of Interest as a director of Waugh Infrastructure Management Limited, who Council engage services from when required. The conflict of interest has been approved by the Office of the Auditor General under section 3 of the Local Authorities (Members' Interests) Act 1968.

REPORTS

4 GENERAL BUSINESS

4.1 MEMBERSHIP OF THE WATER SERVICES COMMITTEE

COMMITTEE RESOLUTION 2026/1

Moved: Mayor Craig Rowley

Seconded: Member Peter Paterson

That the Membership of the Water Services Committee report is accepted.

CARRIED

4.2 TERMS OF REFERENCE OF THE WATER SERVICES COMMITTEE**COMMITTEE RESOLUTION 2026/2**

Moved: Mayor Craig Rowley
Seconded: Member Jakki Guilford

1. That the Terms of Reference of the Water Services Committee report is accepted; and
2. That the Water Services Committee adopts the WDC Water Services Committee Terms of Reference as presented.

CARRIED**4.3 DRAFT ANNUAL WORK PLAN OF THE WATER SERVICES COMMITTEE****COMMITTEE RESOLUTION 2026/3**

Moved: Member Jakki Guilford
Seconded: Member Peter Paterson

1. That the Draft Annual Work Plan of the Water Services Committee is accepted.

CARRIED

Note: The Water Services Committee requested the Major Projects are reported to the Committee Quarterly, or as required.

4.4 PROPOSED 2026 WATER SERVICES COMMITTEE MEETING DATES**COMMITTEE RESOLUTION 2026/4**

Moved: Mayor Craig Rowley
Seconded: Member Jakki Guilford

1. That the Proposed 2026 Water Services Committee Meeting Dates report is accepted; and
2. That the Water Services Committee approves the draft meeting schedule as presented.

CARRIED

Note: Rural Water Scheme Committee and Chairs to gather to nominate a representative for this committee and that they undertake to feed information back to Rural Committees.

4.5 LOCAL WATER DONE WELL - PROGRESS REPORT**COMMITTEE RESOLUTION 2026/5**

Moved: Member Peter Paterson
Seconded: Member Jakki Guilford

1. That the Local Water Done Well – Progress report is accepted.

CARRIED

4.6 WATER SERVICES DELIVERY PLAN**COMMITTEE RESOLUTION 2026/6**

Moved: Mayor Craig Rowley

Seconded: Member Peter Paterson

1. That the Water Services Delivery Plan report is accepted.

CARRIED

Note: The Water Service Committee would like investigation into the options for volumetric billing to be undertaken, specifically around frequency of charge and possible payment pathways for customers with financial challenges. Discussion was made around Implementing a Water Wise campaign to educating people to look for and report leaks to increase resource protection and consumer accountability. It was noted that the Legislative requirements to report quarterly to Taumata Arowai and other stakeholders was well in hand and on schedule

4.7 WAIMATE DISTRICT COUNCIL RISK REGISTER REVIEW**COMMITTEE RESOLUTION 2026/7**

Moved: Member Jakki Guilford

Seconded: Member Peter Paterson

1. That the Waimate District Council Risk Register Review report is accepted; and
2. That the Water Services Committee recommends the Risk Register as presented be accepted by the Audit and Risk Committee, with modifications as discussed

CARRIED

Note: The Committee discussed the geopolitical risks associated with the war in the middle east and its likely impact on fuel and other materials specifically the pipe and fittings used in water supply and the effect on scheduled projects. It was discussed that if this worsened that the central government may look at timeframes for upgrades and that they may have to be amended.

4.8 DRINKING WATER QUALITY ASSURANCE RULES**COMMITTEE RESOLUTION 2026/8**

Moved: Member Peter Paterson

Seconded: Mayor Craig Rowley

1. That the Drinking Water Quality Assurance Rules report is accepted.

CARRIED

4.9 PROJECTS AND OPERATIONAL UPDATE

COMMITTEE RESOLUTION 2026/9

Moved: Member Peter Paterson
 Seconded: Member Jakki Guilford

That the Waimate District Council Projects and Operational Update report be received.

CARRIED

Note: It was requested a tour of the Rural Water Schemes be undertaken when the remaining Committee members are appointed

PUBLIC EXCLUDED

5 EXCLUSION OF THE PUBLIC REPORT

RESOLUTION TO EXCLUDE THE PUBLIC

COMMITTEE RESOLUTION 2026/10

Moved: Member Jakki Guilford
 Seconded: Member Peter Paterson

That the public be excluded from the following parts of the proceedings of this meeting.

The general subject matter of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48 of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48 for the passing of this resolution
5.1 - Continuation of the existing Rural Water Supply Committees	s7(2)(f)(i) - free and frank expression of opinions by or between or to members or officers or employees of any local authority	s48(1)(a)(i) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7

CARRIED

6 RE-ADMITTANCE OF THE PUBLIC REPORT

COMMITTEE RESOLUTION 2026/11

Moved: Member Jakki Guilford
 Seconded: Member Peter Paterson

That Council moves out of Closed Committee into Committee.

CARRIED

MEETING CLOSURE

There being no further business, the Chair closed the meeting at 12.40pm

The minutes of this meeting are to be confirmed at the Waimate Water Services Committee Meeting on 13 May 2026.

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CHAIRPERSON

REPORTS**5 FINANCIALS****5.1 THREE WATERS FINANCE REPORT FOR THE 9 MONTHS ENDED 31 MARCH 2026**

Author: Melissa Thomson, Three Waters Finance and Data Analyst Lead

Authoriser: Dan Mitchell, Asset Group Manager

Attachments: Nil

PURPOSE

1. To present the first Three Waters Business Unit finance report to 31 March 2026 to the Water Services Committee.

OVERVIEW

2. The financials presented include a Statement of Finance Performance for each of the Three Waters activities, and a consolidated Statement of Financial Performance for the Three Waters Business Unit. The Statement of Financial Position for the Three Waters Business Unit is included at consolidated level only.
3. At the date of writing this report there has been no internal peer review of balance sheet separation, therefore the financials may be subject to change.
4. In line with ring-fencing requirements, the separation of Three Waters financial information is largely complete, with work still progressing to ensure that costs associated with overheads between Council and the Three Waters Business Unit are fair and reasonable. This review will be completed for the Long Term Plan 2027-37 budgets.
5. Staff welcome any feedback on the financial reporting.
6. For the 9 months ended 31 March 2026, a surplus of \$0.761M was recorded compared to a budgeted deficit of \$0.196M; therefore, the unit is tracking \$0.956M favourable to budget.

**Waimate Three Waters Business Unit
Consolidated Statement of Financial Performance
For the 9 months ended 31 March 2026**

	Note	Actual \$000	Year to date		Variance %	Full Year Budget* \$000
			Budget \$000	Variance \$000		
Operating revenue						
Rates (net of remissions)		3,662	3,653	9	0%	5,413
Development and financial contributions	7	330	142	188	133%	189
Fees and charges	8	63	25	38	153%	48
Other revenue		72	59	13	22%	199
Total operating revenue		\$4,127	\$3,878	\$249	6%	\$5,849
Operating expenditure						
Depreciation and amortisation	9	985	1,232	(248)	(20%)	1,937
Finance costs	10	211	330	(119)	(36%)	559
Consultancy expenditure	11	27	164	(137)	(84%)	174
Insurance costs	12	60	148	(89)	(60%)	182
Other expenses	13	2,084	2,198	(114)	(5%)	3,130
Total operating expenditure		\$3,366	\$4,073	(\$707)	(17%)	\$5,983
Total surplus / (deficit)		\$761	(\$196)	\$956	(489%)	(\$134)

* Full Year budget includes carry forward budgets approved by Council on 16 December 2025.

Note: These financials were produced on 05 May 2026 for the period ended 31 March 2026. Due to the timing of receipt of invoices and payments, and month end processing, these financials may be subject to change.

ANALYSIS OF VARIANCES TO BUDGET

7. Development and financial contributions income is above budget, due to various connections and requests for water supply, as follows:
 - Water supply contributions above budget by \$77,000
 - Wastewater contributions above budget by \$89,000
 - Stormwater contributions above budget by \$23,000
8. Fees and charges are above budget mainly due to increased income from disposal charges for the Wastewater activity.
9. Depreciation and amortisation expenses are below budget mainly due to the timing of Three Waters capital expenditure and deferral of drinking water compliance upgrade projects. Please note that depreciation expenses for February and March have been estimated as these month end processes have not been completed.
10. Finance costs are less than budget due to the timing of capital projects, along with end of year reserves in a better position than forecast.
11. Consultancy expenditure is below budget due to the timing of the CCTV projects for Stormwater and Wastewater which are yet to be completed.
12. Insurance costs are below budget as they costs are yet to be analysed and processed.
13. Other expenses are below budget mainly due to lower spends for line, operational and pump maintenance along with Asset Management Plan expenditure.
14. The Three Waters Business Unit capital expenditure to 31 March 2026 is detailed below.

Waimate Three Waters
Consolidated Statement of Capital Expenditure
For the 9 months ended 31 March 2026

	Actual March 2026 \$000	Full Year Budget* \$000	Remaining budget \$000
Note			
Rural Water Supply			
Cannington - Renewals	17	56	39
Cannington - Drinking water compliance upgrade	76	1,200	1,124
Cannington - Renewal maintenace of weir	-	28	28
Cannington - Pratts pumphouse power supply	-	19	19
Cannington - Pratts Turbidity meter	11	15	4
Hook / Waituna - Renewals	19	91	72
Hook / Waituna - Drinking water compliance upgrade	148	1,320	1,172
Hook / Waituna - Flow meter replacement	-	12	12
Hook / Waituna - Line renewal upper Nortons Reserve Rd	-	38	38
Hook / Waituna - Source / WTP generator	18	57	39
Hook / Waituna - PVC Tavistock Hook supply link	71	2,391	2,320
Lower Waihao - Renewals	-	37	37
Lower Waihao - Glenavy Township mains renewal	147	70	(77)
Lower Waihao - Glenavy Township restrictor renewal	-	10	10

	Actual March 2026 \$000	Full Year Budget* \$000	Remaining budget \$000
Rural Water Supply continued			
Lower Waihao - Boost pump 3 renewal	-	6	6
Lower Waihao - Telemetry - Boost renewal	-	-	()
Lower Waihao - Flow meter renewal	-	13	13
Lower Waihao - Glenavy line renewal	4	144	140
Lower Waihao - Denitrification	195	494	299
Lower Waihao - Source / WTP generator	49	70	21
Lower Waihao - Booster generator	21	34	13
Otaio / Makikihi - Renewals	2	13	11
Otaio / Makikihi - Makikihi Township mains renewal	14	135	121
Otaio / Makikihi - Makikihi Township restrictor renewal	-	10	10
Otaio / Makikihi - Flow Meter Replacement	-	6	6
Otaio / Makikihi - Source / WTP generator	26	85	59
Waihaorunga - Renewals	-	25	25
Waihaorunga - Pump replacements	-	25	25
Waihaorunga - Drinking water compliance upgrade	106	1,200	1,094
Waihaorunga - Source / WTP generator	-	47	47
Waihaorunga - Melford reservoir telemetry	-	17	17
Waikakahi - Renewals	2	22	20
Waikakahi - Drinking water compliance upgrade	134	2,900	2,766
Waikakahi - Pump renewals	-	13	13
Waikakahi - Flow meter renewals	-	4	4
Waikakahi - Source / WTP generator	22	79	57
Downlands Rural Water - Various capital	-	209	209
Total Rural Water Supply	1,083	10,894	9,812
Urban Water Supply			
Urban Water - Fencing	6	-	(6)
Urban Water - Main renewals	260	700	440
Urban Water - Lateral renewals	()	114	114
Urban Water - AC Water main renewals	-	-	()
Urban Water - Pressure management	4	77	73
Urban Water - Timaru Road pump renewals	12	43	31
Urban Water - Man Rd Plant - Treatment Filter & UV	4	-	(4)
Urban Water - Tim Rd Plant - Treatment Filter & UV	4	-	(4)
Urban Water - Waimate Reservoir cover replacement	-	100	100
Urban Water - Main line valve renewals	-	86	86
Urban Water - Booster Bakers/Court/Hunts/Fitzmaurice Roads	26	306	280
Urban Water - Extension Bakers/Court/Hunts/Fitzmaurice Roads	99	539	440
Urban Water - Te Kiteroa Main, Booster and Reservoir	617	2,030	1,413
Urban Water - Software and code upgrades	-	70	70
Total Urban Water Supply	1,031	4,064	3,033
Total Water Supply	2,114	14,959	12,845

	Actual March 2026 \$000	Full Year Budget* \$000	Remaining budget \$000
Wastewater			
Sewer - Waimate Urban renewals	364	727	362
Sewer - Pond bypass valves renewal	-	13	13
Sewer - Disposal field border dyke maintenance	-	9	9
Sewer - WWTP Electrical/control renewal	6	100	94
Sewer - WWTP various equipment	-	9	9
Sewer - Garlands Road low pressure sewer extension	-	74	74
Total Wastewater	370	930	560
Stormwater			
Stormwater - Land purchase	-	-	-
Stormwater - Building Park Road	-	-	-
Stormwater - Belt Street main renewal	-	-	-
Stormwater - Rapid soakage devices	-	50	50
Stormwater - Park Road catchment investigation	31	150	119
Stormwater - LGC overland flow renewal	5	100	95
Total Stormwater	37	300	263
Total Three Waters Business Unit capital expenditure	2,521	16,189	13,668

* Full Year budget includes carry forward budgets approved by Council on 16 December 2025.

15. Please refer to the Major Projects report for updates.

**Waimate Three Waters
Consolidated Statement of Financial Position
As at 31 March 2026**

	Note	Actual March 2026 \$000	Actual June 2025 \$000	Movement \$000
Assets				
Current Assets				
Cash and cash equivalents		5	270	(266)
Trade and other receivables		115	115	-
Inventories		228	228	-
Total Current Assets		348	614	(266)
Non Current Assets				
Property, plant and equipment - Infrastructural assets		64,081	62,551	1,530
Property, plant and equipment - Operational assets		568	561	6
Total Non Current Assets		64,649	63,112	1,536
Total Assets		64,997	63,726	1,271
Liabilities				
Current Liabilities				
Trade and other payables		349	349	-
Total Current Liabilities		349	349	-
Non Current Liabilities				
Borrowings		8,309	7,799	510
Total Non Current Liabilities		8,309	7,799	510
Equity				
Public Equity		18,483	17,723	761
Revaluation Reserves		37,855	37,855	-
Total Equity		56,339	55,578	761
Total Liabilities and Equity		64,997	63,726	1,271

Note: These financials were produced on draft balance sheet calculations, however at the date of this report these have not been internally peer reviewed and may be subject to change.

	Note	Actual March 2026 \$000	Actual June 2025 \$000
Financing sufficiency			
Three Waters Business Unit - Net Debt (debt less cash)		8,305	7,529
Three Waters Business Unit - Operating revenue		3,797	5,405
Net debt to operating revenue	16	219%	139%
Indicative benchmark		500%	500%

16. The Three Waters Business Unit maintains sufficient debt headroom relative to an indicative benchmark of 500% water debt to net operating revenue.
17. Following are each of the Three Waters Business Unit financials by Activity.

**Waimate Three Waters - Water Supply
Statement of Financial Performance
For the 9 months ended 31 March 2026**

	Actual	Year to date		Variance	Full Year
	\$000	Budget	Variance	%	Budget*
		\$000	\$000		\$000
Operating revenue					
Rates (net of remissions)	2,828	2,820	8	0%	4,303
Development and financial contributions	105	28	77	272%	37
Fees and charges	40	24	16	66%	22
Other revenue	57	36	22	60%	161
Total operating revenue	\$3,030	\$2,908	\$122	4%	\$4,524
Operating expenditure					
Depreciation and amortisation	658	896	(238)	(27%)	1,489
Finance costs	169	275	(106)	(38%)	486
Consultancy expenditure	0	8	(8)	(100%)	11
Insurance costs	39	103	(63)	(62%)	126
Other expenses	1,713	1,817	(104)	(6%)	2,628
Total operating expenditure	\$2,581	\$3,099	(\$518)	(17%)	\$4,739
Total surplus / (deficit)	\$449	(\$191)	\$640	(335%)	(\$215)

* Full Year budget includes carry forward budgets approved by Council on 16 December 2025.

Note: These financials were produced on 05 May 2026 for the period ended 31 March 2026. Due to the timing of receipt of invoices and payments, and month end processing, these financials may be subject to change.

**Waimate Three Waters - Wastewater
Statement of Financial Performance
For the 9 months ended 31 March 2026**

	Actual	Year to date		Variance	Full Year
	\$000	Budget	Variance	%	Budget*
		\$000	\$000		\$000
Operating revenue					
Rates (net of remissions)	667	666	1	0%	888
Development and financial contributions	102	13	89	685%	17
Fees and charges	22	1	22	4114%	26
Other revenue	14	23	(8)	(37%)	38
Total operating revenue	\$806	\$702	\$104	15%	\$969
Operating expenditure					
Depreciation and amortisation	282	282	(0)	(0%)	376
Finance costs	34	38	(4)	(10%)	50
Consultancy expenditure	27	36	(9)	(25%)	39
Insurance costs	17	41	(25)	(60%)	50
Other expenses	300	311	(11)	(3%)	406
Total operating expenditure	\$660	\$708	(\$49)	(7%)	\$921
Total surplus / (deficit)	\$146	(\$6)	\$152	(2482%)	49

* Full Year budget includes carry forward budgets approved by Council on 16 December 2025.

Note: These financials were produced on 05 May 2026 for the period ended 31 March 2026. Due to the timing of receipt of invoices and payments, and month end processing, these financials may be subject to change.

**Waimate Three Waters - Stormwater
Statement of Financial Performance
For the 9 months ended 31 March 2026**

	Actual	Year to date		Variance	Full Year
	\$000	Budget	Variance	%	Budget*
		\$000	\$000		\$000
Operating revenue					
Rates (net of remissions)	167	167	1	0%	222
Development and financial contributions	123	101	23	23%	134
Total operating revenue	\$291	\$267	\$23	9%	\$356
Operating expenditure					
Depreciation and amortisation	44	54	(10)	(19%)	72
Finance costs	8	18	(10)	(56%)	23
Consultancy expenditure	0	120	(120)	(100%)	125
Insurance costs	4	4	-	-	7
Other expenses	70	70	-	-	96
Total operating expenditure	\$126	\$266	(\$140)	(53%)	\$323
Total surplus / (deficit)	\$165	1	\$163	11767%	33

* Full Year budget includes carry forward budgets approved by Council on 16 December 2025.

Note: These financials were produced on 05 May 2026 for the period ended 31 March 2026. Due to the timing of receipt of invoices and payments, and month end processing, these financials may be subject to change.

RECOMMENDATION

That the Three Waters Business Unit Finance Report for the 9 months ended 31 March 2026 is accepted.

6 GENERAL BUSINESS

6.1 WAIMATE THREE WATERS - DRAFT ANNUAL PLAN 2026/27

Author: Melissa Thomson, Three Waters Finance and Data Analyst Lead

Authoriser: Dan Mitchell, Asset Group Manager

Attachments: 1. Three Waters budgets by Water Scheme and activity [↓](#) 

PURPOSE

- The draft Annual Plan 2026/27 Three Waters Business Unit budgets are presented for the Committee's information.

OVERVIEW

- Council were presented the draft Annual Plan 2026/27 budgets at an Open Workshop on 5 May 2026.
- The draft budget proposes a Three Waters Business Unit, which includes the Water Supply, Wastewater and Stormwater activities, a deficit of \$57,000, compared to the Long Term Plan 2025-34 forecast deficit of \$158,000.

Forecast Statement of Comprehensive Revenue and Expenditure for the year ended 30 June 2027 for Three Waters Business Unit

Year ended 30 June	Actual	Forecast	Proposed	LTP 25-34
	2025	2026	2027	2027
	\$000	\$000	\$000	\$000
Operating revenue				
Rates (net of remissions)	4,830	5,418	6,156	5,788
Development and financial contributions	136	311	84	61
Subsidies and grants	183	-	-	-
Fees and charges	82	59	64	49
Interest revenue	80	34	30	9
Other revenue	413	165	153	157
Total operating revenue	5,724	5,988	6,487	6,063
Operating expenditure				
Personnel costs	-	-	-	-
Depreciation and amortisation	1,526	1,937	1,898	1,888
Finance costs	424	559	640	945
Other expenses	3,209	3,487	4,006	3,388
Total operating expenditure	5,160	5,983	6,545	6,221
Operating surplus / (deficit) before taxation	564	5	(57)	(158)

- As presented to the Council Workshop on 5 May 2026, the draft Annual Plan 2026/27 proposed Council's overall rates increase at 5.5% which is analysed as follows:

	Actual 2025	LTP 2026	Proposed 2027	LTP 25-34 2027	Increase / (decrease)
General and Targeted Rates (Whole of Council)	16,041,615	17,541,788	18,514,294	18,453,623	60,671
Council (excluding Three Waters)			1.3%	3.1%	-1.8%
Three Waters Business Unit			4.2%	2.1%	2.1%
Overall % Increase	13.4%	9.2%	5.5%	5.2%	0.3%

5. When analysed separately, the Three Waters overall increase is proposed at 13.7% compared to the LTP prediction of 6.9%, and for the remainder of Council the proposed increase is 1.9% compared to the LTP prediction of 4.4%.

	Actual 2025	LTP 2026	Proposed 2027	LTP 25-34 2027	Increase / (decrease)
Three Waters - Rates	4,838,994	5,421,754	6,165,054	5,796,573	368,481
% Increase	13.6%	11.5%	13.7%	6.9%	6.8%
Council (excluding Three Waters) - Rates	11,202,620	12,120,034	12,349,240	12,657,049	(307,809)
% Increase	13.6%	8.2%	1.9%	4.4%	(2.5%)

6. Due to the separation of the Three Waters Business Unit activities, there has been a reallocation of internal resources which means that some costs have been redistributed between the Three Waters activities and the remainder of Council.
7. Expenditure has increased from the Long Term Plan forecasts due to increased staff resourcing for the Business Unit, along with Committee remuneration costs and other costs associated with compliance and reporting.
8. In line with the LTP approach of smoothing rates increases, the following depreciation expenses are proposed to be unfunded in this draft AP 2027 budget:

Year ended 30 June	2024/25 Actuals	2025/26 Budget	2026/27 Forecast	LTP 25-34 Year 2
Water Supply - Depreciation not funded				
Cannington/Motukaika	-	33,498	-	54,572
Cattle Creek	-	-	-	-
Hook/Waituna	-	659	85,000	100,672
Lower Waihao	149,954	99,095	124,906	44,218
Otaio/Makikihi	-	-	-	-
Waihaorunga	-	6,922	-	21,897
Waikakahi	-	-	-	37,329
Waimate Urban	-	70,447	-	(151)
	149,954	210,621	209,906	258,537

9. The Waimate Water Services Delivery Plan, as approved by the Department of Internal Affairs, supports the financially sustainable delivery of water services (page 6). The following assessments have been made for the draft Annual Plan 2026/27.
10. **Revenue sufficiency:** The draft Annual Plan 2026/27 Three Waters revenue is sufficient to meet all delivery costs, except for a small portion of un-funded Water Supply depreciation to alleviate the rates impacts from necessary drinking water compliance upgrades. The level of un-funded depreciation is in line with the 2025/26 budget, and slightly below the LTP 2027 forecast.
1. The LTP 2027-37 will continue to assess the impact on rates for drinking water compliance upgrades and ensure that depreciation is fully funded in the near future.
11. **Investment sufficiency:** The draft Annual Plan 2026/27 budgets for the Three Waters Business Unit continue to allow for capital projects to ensure compliance with Drinking Water Quality Assurance Rules.

12. **Financing sufficiency:** Waimate District Council continues to have adequate borrowing capability to fund proposed investments.
- | | |
|------------------------------------------------------|--------------|
| 2. Forecast revenue 2027 (all of Council) | \$26,427,000 |
| 3. Forecast external net debt 2027* (all of Council) | \$21,467,000 |
| 4. Net debt-to-revenue ratio (benchmark LGFA 175%) | 81% |
5. * Net debt is external borrowings less cash and cash equivalents

Forecast Statement of Financial Position for the year ended 30 June 2027 for Three Waters Business Unit

Year ended 30 June	Actual 2025 \$000	Forecast 2026 \$000	Proposed 2027 \$000
Assets			
Current assets			
Cash and cash equivalents	270	304	252
Receivables	115	114	112
Inventories	228	228	228
Total current assets	614	646	591
Non-current assets			
Property, plant and equipment	63,112	72,080	88,787
Intangible assets	-	53	39
Total non-current assets	63,112	72,133	88,827
Total assets	63,726	72,779	89,418
Liabilities			
Current liabilities			
Payables and deferred revenue	349	277	277
Borrowings	-	420	-
Total current liabilities	349	697	277
Non-current liabilities			
Borrowings	7,799	16,499	25,019
Total non-current liabilities	7,799	16,499	25,019
Equity			
Public Equity	17,723	17,727	17,670
Special separate and trust funds	155	155	155
Asset revaluation reserve	37,700	37,700	46,296
Total equity	55,578	55,583	64,122
Total liabilities and equity	63,726	72,779	89,418
Financing sufficiency			
Three Waters Business Unit - Net Debt (debt less cash)	7,529	16,195	24,768
Three Waters Business Unit - Operating revenue	5,405	5,677	6,403
Net debt to operating revenue	139%	285%	387%
Indicative benchmark	500%	500%	500%

13. The Waimate Water Services Delivery Plan noted an indicative benchmark of 500% water debt to net operating revenue (page 65), with the Draft Annual Plan 2026/27 indicating 384% which is within the benchmark.
14. The capital expenditure programme is as follows:

Forecast Statement of Capital Expenditure for the year ended 30 June 2027

Year ended 30 June	REN LOS AD	LTP 2026 \$000	Proposed 2027 \$000	LTP 25-34 2027 \$000
Water Supply Group				
Rural Water				
Cannington - Renewals	REN	48	11	11
Cannington - Drinking water compliance upgrade	REN/LOS	4,200		-
Rebudgeted from 2026			600	
Cannington - Pratts Pumphouse pump renewal	REN	-	4	4
Cannington - Renewal maintenance of weir	REN	14	-	-
Cannington - Pratts Turbidity meter	LOS	15	-	-
Hook / Waituna - Renewals	REN/LOS	63	32	32
Hook / Waituna - Drinking water compliance upgrade	REN/LOS	1,320	-	-
Hook / Waituna - Simmons Pumphouse pump renewal	REN	-	4	4
Hook / Waituna - Flow meter replacement	REN	6	-	-
Hook / Waituna - Line renewal upper Nortons Reserve Rd	REN/LOS	38	39	39
Hook / Waituna - Source / WTP generator	LOS	6	-	-
Hook / Waituna - PVC Tavistock Hook supply link	LOS	2,391	400	-
Lower Waihao - Renewals	REN/LOS	13	14	14
Lower Waihao - Glenavy township mains renewal	REN/LOS	70	-	-
Lower Waihao - Glenavy township restrictor renewal	REN/LOS	10	-	-
Lower Waihao - Drinking water compliance upgrade	LOS	-	3,500	-
Lower Waihao - Lower Waihao boost pump 3 renewal	REN	6	-	-
Lower Waihao - Flow meter renewal	REN	6	-	-
Lower Waihao - Source / WTP generator	LOS	70	-	-
Lower Waihao - Distribution FAC pH online analysers	LOS	-	20	-
Lower Waihao - Booster generator	REN	34	-	-
Otaio / Makikihi - Renewals	REN/LOS	13	8	8
Otaio / Makikihi - Makikihi township mains renewal	REN/LOS	135	67	67
Otaio / Makikihi - Makikihi township restrictor renewal	REN/LOS	10	-	-
Otaio / Makikihi - Flow meter replacement	REN	1	-	-
Otaio / Makikihi - Consent volume review	REN	-	15	15
Otaio / Makikihi - Source / WTP generator	LOS	34	-	-
Waihaorunga - Renewals	REN/LOS	25	24	24
Waihaorunga - Drinking water compliance upgrade	REN/LOS	4,200		-
Rebudgeted from 2026			600	
Waihaorunga - New board and telemetry	REN/LOS	-	46	46
Waihaorunga - Chlorine and turbidity analyser	LOS	-	31	31
Waihaorunga - Source / WTP generator	LOS	47	-	-
Waihaorunga - Melford reservoir telemetry	LOS	17	-	-

6.

Year ended 30 June	REN LOS AD	LTP 2026 \$000	Proposed 2027 \$000	LTP 25-34 2027 \$000
Rural water continued				
Waikakahi - Renewals	REN/LOS	22	31	31
Waikakahi - Drinking water compliance upgrade	REN/LOS	2,900	-	-
			1,600	
Waikakahi - Pump renewals	REN	13	18	18
Waikakahi - Flow meter renewals	REN/LOS	4	-	-
Waikakahi - Source / WTP generator	LOS	79	-	-
Waikakahi - Distribution FAC pH online analysers	LOS	-	20	-
Downlands - Various capital projects	REN	209	189	609
Rural Water Total		10,019	7,274	955
Urban Water				
Urban Water - Main renewals	REN/LOS	358	383	383
Urban Water - Rising main renewals Queen Street	LOS	165	-	-
Urban Water - AC water main renewals	REN	-	1	1
Urban Water - Te Kiteroa Main, Booster and Reservoir	AD	708	-	-
Urban Water - Pressure management High Street rising main	LOS	-	10	10
Urban Water - Turbidity analyser	LOS	-	15	-
Urban Water - Network pressure monitoring (Rural to Urban)	LOS	-	80	-
Urban Water - Software and code upgrades	REN/LOS	70	-	-
Urban Water Total		1,301	490	395
Water Supply Group Total		11,320	7,764	1,350
Stormwater Group				
Stormwater - Rapid soakage devices	LOS/AD	-	51	51
Stormwater - Rapid soakage devices Park Road	LOS	150	-	-
Stormwater - LGC overland flow renewal	LOS	100	-	-
Stormwater - Racecourse Road pipeline	LOS/AD	-	575	-
Stormwater Group Total		250	626	51
Sewerage Group				
Sewer - Waimate Urban renewals	REN	727	909	909
Sewer - Aerator renewal	REN	-	120	-
Sewer - WWTP out flow meter renewal	REN	-	6	6
Sewer - WWTP Electrical/control renewal	REN	100	-	-
Sewer - WWTP various equipment	REN	9	-	-
Sewer - Septic waste receival unit	REN	-	93	93
Sewerage Group Total		835	1,127	1,007

REN = Renewal LOS = Levels of Service AD = Additional Demand

15. More detailed information on the Three Waters proposed 2027 budgets by Water Scheme and activity are attached for your information.

RECOMMENDATION

That the Water Services Committee accept the Waimate Three Waters – Draft Annual Plan 2026/27 report.

5110 - Cannington

	Actual 2023 \$	Actual 2024 \$	Actual 2025 \$	Forecast 2026 \$	Proposed 2027 \$	LTP 25-34 2027 \$
Operating Revenue						
Targeted Rates (less Remissions)	89,182	98,003	111,011	141,334	160,924	176,667
Financial Contributions	-	13,820	-	-	-	-
Other Subsidies and Grants	16,573	-	-	-	-	-
Fees and Licences	174	217	-	-	-	-
All Other Revenue	553	19,934	-	-	-	-
Dividend Revenue	32	-	-	63	-	65
Internal Income	1,409	2,920	3,342	-	-	-
Total Operating Revenue	107,923	134,893	114,353	141,397	160,924	176,732
Operating Expenditure						
Depreciation and Amortisation	21,181	26,644	15,063	54,018	31,300	54,018
Works Expenditure	10,188	12,862	11,909	24,811	20,535	25,609
Consultancy Expenditure	1,564	808	-	1,000	500	1,028
Insurance	1,191	4,132	4,553	5,686	3,704	5,845
All Other Expenditure	40,846	33,953	33,673	46,981	35,862	47,980
Internal Expenditure	29,794	32,910	41,764	42,398	69,023	96,821
Total Operating Expenditure	104,763	111,309	106,962	174,894	160,924	231,301
Operating Surplus / (Deficit)	3,160	23,584	7,392	(33,497)	-	(54,569)
<i>Total Rate Requirement including GST</i>	\$ 102,560	\$ 112,705	\$ 130,027	\$ 162,534	\$ 185,063	\$ 203,167
<i>Litres sold (Factor 17)</i>	399,375	399,375	397,919	394,283	394,283	397,919
<i>Unit rate per litre</i>	0.2568	0.2822	0.3268	0.4122	0.4694	0.5106
<i>% increase in unit rate</i>	7.3%	9.9%	15.8%	26.1%	13.9%	23.9%
BANK ACCOUNT:						
Opening	85,376	65,610	84,606	98,360	1,450	(1,220,581)
Surplus / (Deficit) - excluding any non cash	3,160	6,485	7,392	(33,497)	-	(54,569)
Plus Depreciation	21,181	26,644	15,063	54,018	31,300	54,018
Less Capital Exp.	(44,107)	(14,134)	(8,700)	(117,431)	(615,728)	(15,728)
Equals Closing Bank Balance	65,610	84,606	98,360	1,450	(582,978)	(1,236,861)

5130 - Hook/Waituna

	Actual 2023 \$	Actual 2024 \$	Actual 2025 \$	Forecast 2026 \$	Proposed 2027 \$	LTP 25-34 2027 \$
Operating Revenue						
Targeted Rates (less Remissions)	355,294	393,560	448,253	508,225	596,184	569,211
Financial Contributions	60,389	10,826	-	37,000	20,000	10,280
Other Subsidies and Grants	2,883	-	-	-	-	-
Fees and Licences	2,348	2,130	1,922	2,000	3,000	2,056
All Other Revenue	7,198	34,409	48,241	6,000	6,000	6,168
Dividend Revenue	61	-	-	401	-	412
Internal Income	7,172	25,196	19,328	-	-	-
Total Operating Revenue	435,345	466,122	517,744	553,626	625,184	588,128
Operating Expenditure						
Depreciation and Amortisation	92,509	93,571	98,018	151,775	141,758	152,330
Works Expenditure	20,137	29,665	30,193	35,295	38,868	33,903
Consultancy Expenditure	1,384	2,027	-	2,000	6,000	2,056
Repairs and Maintenance	761	-	70	-	-	-
Insurance	7,808	19,351	19,661	23,880	15,556	24,549
All Other Expenditure	113,027	213,141	110,399	144,098	128,930	147,230
Internal Expenditure	126,288	149,606	190,267	170,238	379,072	328,729
Total Operating Expenditure	361,913	507,360	448,606	527,286	710,184	688,798
Operating Surplus / (Deficit)	73,432	(41,238)	69,137	26,340	(85,000)	(100,670)
<i>Total Rate Requirement including GST</i>	\$ 408,588	\$ 452,594	\$ 515,491	\$ 584,458	\$ 685,612	\$ 654,593
<i>Litres sold (Factor 10 & 11)</i>	1,583,446	1,586,356	1,621,446	1,609,947	1,604,128	1,621,446
<i>Unit rate per litre - Domestic</i>	0.2604	0.2856	0.3218	0.3630	0.4274	0.4037
<i>% increase in unit rate</i>	3.7%	9.7%	12.7%	12.8%	17.7%	11.2%
BANK ACCOUNT:						
Opening	434,681	566,212	489,323	513,636	(3,223,519)	(3,327,925)
Surplus / (Deficit) - excluding any non cash	73,432	(4,568)	121,424	26,340	(85,000)	(100,670)
Plus Depreciation	92,509	93,571	98,018	151,775	141,758	152,330
Less Capital Exp.	(34,409)	(165,892)	(195,129)	(3,915,270)	(475,044)	(75,044)
Equals Closing Bank Balance	566,212	489,323	513,636	(3,223,519)	(3,641,805)	(3,351,309)

5140 - Lower Waihao

	Actual 2023 \$	Actual 2024 \$	Actual 2025 \$	Forecast 2026 \$	Proposed 2027 \$	LTP 25-34 2027 \$
Operating Revenue						
Targeted Rates (less Remissions)	313,402	341,149	417,286	505,770	592,839	575,885
Financial Contributions	-	3,000	34,589	4,884	10,000	5,021
Fees and Licences	348	7,657	361	1,302	700	1,338
All Other Revenue	14,750	756,703	10,008	5,426	5,426	5,578
Dividend Revenue	33	-	-	560	-	576
Internal Income	59,267	71,430	65,211	70,500	85,000	72,474
Total Operating Revenue	387,799	1,179,938	527,455	588,442	693,965	660,872
Operating Expenditure						
Depreciation and Amortisation	62,711	93,878	124,015	159,497	192,269	159,536
Works Expenditure	28,411	30,679	25,545	40,403	34,060	42,048
Consultancy Expenditure	1,564	1,218	-	1,034	1,034	1,063
Repairs and Maintenance	-	-	1,017	-	-	-
Insurance	4,187	16,410	17,460	20,869	13,254	21,453
All Other Expenditure	193,026	225,634	308,405	234,205	278,719	239,103
Internal Expenditure	89,840	177,023	198,716	226,530	299,535	241,887
Total Operating Expenditure	379,740	544,842	675,158	682,538	818,871	705,090
Operating Surplus / (Deficit)	8,059	635,096	(147,703)	(94,096)	(124,906)	(44,218)
<i>Total Rate Requirement including GST</i>	\$ 360,412	\$ 392,321	\$ 479,879	\$ 581,635	\$ 681,765	\$ 662,268
<i>Litres sold (Factor 19)</i>	960,707	962,753	951,846	957,352	971,815	953,265
<i>Unit rate per litre</i>	0.3781	0.4147	0.5042	0.6015	0.7015	0.6947
<i>% increase in unit rate</i>	6.6%	9.7%	21.6%	19.3%	16.6%	15.5%
BANK ACCOUNT:						
Opening	91,422	(1,324,554)	(1,446,385)	(1,760,353)	(2,609,251)	(2,562,303)
Surplus / (Deficit) - excluding any non cash	8,059	(117,936)	(149,954)	(94,096)	(124,906)	(44,218)
Plus Depreciation	62,711	93,878	124,015	159,497	192,269	159,536
Less Capital Exp.	(1,486,746)	(97,774)	(288,029)	(914,299)	(3,533,878)	(13,878)
Equals Closing Bank Balance	(1,324,554)	(1,446,385)	(1,760,353)	(2,609,251)	(6,075,766)	(2,460,863)

5150 - Otaio/Makikihi

	Actual 2023 \$	Actual 2024 \$	Actual 2025 \$	Forecast 2026 \$	Proposed 2027 \$	LTP 25-34 2027 \$
Operating Revenue						
Targeted Rates (less Remissions)	290,053	319,822	366,058	400,601	438,171	414,142
Financial Contributions	13,913	26,435	17,813	10,000	3,000	10,280
Other Subsidies and Grants	16,086	-	-	-	-	-
Fees and Licences	783	1,630	478	1,000	2,000	1,028
All Other Revenue	15,641	82,185	13,040	4,000	4,000	4,112
Dividend Revenue	51	-	-	475	-	488
Internal Income	2,357	8,049	3,336	890	255	(1,921)
Total Operating Revenue	338,884	438,121	400,725	416,966	447,426	428,129
Operating Expenditure						
Depreciation and Amortisation	105,444	110,262	102,834	119,071	110,540	119,484
Works Expenditure	15,819	20,865	17,771	32,398	27,500	33,614
Consultancy Expenditure	1,384	1,434	-	1,551	800	1,594
Repairs and Maintenance	-	-	105	-	-	-
Insurance	9,106	15,891	14,541	16,703	11,076	17,171
All Other Expenditure	113,915	128,983	133,173	143,234	146,307	146,673
Internal Expenditure	70,636	82,900	106,303	104,009	151,203	109,593
Total Operating Expenditure	316,305	360,334	374,728	416,966	447,426	428,129
Operating Surplus / (Deficit)	22,579	77,786	25,997	-	-	-
<i>Total Rate Requirement including GST</i>	\$ 333,561	\$ 367,795	\$ 420,966	\$ 460,691	\$ 503,897	\$ 476,263
<i>Litres sold (Factor 14)</i>	1,005,375	1,002,975	1,021,475	1,028,975	1,026,383	1,026,475
<i>Unit rate per litre</i>	0.3335	0.3667	0.4181	0.4477	0.4909	0.4640
<i>% increase in unit rate</i>	7.5%	10.0%	14.0%	7.1%	9.7%	3.6%
BANK ACCOUNT:						
Opening	142,856	180,872	84,462	140,385	9,805	(45,854)
Surplus / (Deficit) - excluding any non cash	22,579	480	25,997	-	-	-
Plus Depreciation	105,444	110,262	102,834	119,071	110,540	119,484
Less Capital Exp.	(90,007)	(207,152)	(72,908)	(249,650)	(90,721)	(90,721)
Equals Closing Bank Balance	180,872	84,462	140,385	9,805	29,624	(17,091)

5160 - Waihaorunga

	Actual 2023 \$	Actual 2024 \$	Actual 2025 \$	Forecast 2026 \$	Proposed 2027 \$	LTP 25-34 2027 \$
Operating Revenue						
Targeted Rates (less Remissions)	152,064	168,385	193,670	232,390	257,479	278,868
Financial Contributions	4,111	-	-	-	-	-
Other Subsidies and Grants	19,099	-	-	-	-	-
Fees and Licences	522	435	239	-	-	-
All Other Revenue	1,103	91,890	2,480	-	-	-
Dividend Revenue	63	-	-	253	-	260
Total Operating Revenue	176,962	260,710	196,389	232,643	257,479	279,129
Operating Expenditure						
Depreciation and Amortisation	22,463	26,454	21,136	59,739	37,014	62,956
Works Expenditure	16,606	17,477	13,457	23,782	19,065	24,551
Consultancy Expenditure	1,564	917	-	1,135	500	1,167
Insurance	1,945	5,784	5,951	7,283	4,570	7,487
All Other Expenditure	70,907	77,617	59,616	73,396	75,874	75,029
Internal Expenditure	51,414	60,106	73,550	74,229	120,456	129,837
Total Operating Expenditure	164,898	188,355	173,709	239,565	257,479	301,026
Operating Surplus / (Deficit)	12,064	72,355	22,680	(6,922)	-	(21,897)
<i>Total Rate Requirement including GST</i>	\$ 174,874	\$ 193,643	\$ 222,721	\$ 267,248	\$ 296,101	\$ 320,699
<i>Litres sold (Factor 15)</i>	322,229	305,985	308,349	308,349	304,713	308,349
<i>Unit rate per litre</i>	0.5427	0.6280	0.7223	0.8667	0.9717	1.0401
<i>% increase in unit rate</i>	9.6%	15.7%	15.0%	20.0%	12.1%	20.0%
BANK ACCOUNT:						
Opening	(97,945)	(117,829)	(116,138)	(89,010)	(150,140)	(1,373,175)
Surplus / (Deficit) - excluding any non cash	12,064	(8,456)	22,681	(6,922)	-	(21,897)
Plus Depreciation	22,463	26,454	21,136	59,739	37,014	62,956
Less Capital Exp.	(54,411)	(16,306)	(16,690)	(113,947)	(700,744)	(100,744)
Equals Closing Bank Balance	(117,829)	(116,138)	(89,010)	(150,140)	(813,870)	(1,432,860)

5170 - Waikakahi

	Actual 2023 \$	Actual 2024 \$	Actual 2025 \$	Forecast 2026 \$	Proposed 2027 \$	LTP 25-34 2027 \$
Operating Revenue						
Targeted Rates (less Remissions)	433,034	487,075	545,668	600,260	627,105	660,286
Financial Contributions	-	-	-	651	1,500	669
Other Subsidies and Grants	68,661	-	-	-	-	-
Fees and Licences	957	543	722	325	600	334
All Other Revenue	3,434	375,612	1,027	3,000	3,000	3,084
Dividend Revenue	60	-	-	813	-	836
Internal Income	8,310	26,851	27,314	23,045	24,486	565
Total Operating Revenue	514,456	890,081	574,731	628,095	656,691	665,774
Operating Expenditure						
Depreciation and Amortisation	71,298	81,518	77,942	174,021	132,829	174,088
Works Expenditure	27,550	19,967	15,907	25,720	24,720	26,749
Consultancy Expenditure	2,464	1,269	-	1,063	4,063	1,093
Insurance	5,725	13,957	14,133	17,154	11,264	17,634
All Other Expenditure	160,317	154,709	122,437	183,492	165,871	177,668
Internal Expenditure	151,153	180,877	210,368	208,746	287,944	305,873
Total Operating Expenditure	418,507	452,297	440,787	610,197	626,691	703,103
Operating Surplus / (Deficit)	95,949	437,784	133,944	17,898	30,000	(37,329)
<i>Total Rate Requirement including GST</i>	\$ 497,989	\$ 560,136	\$ 627,519	\$ 690,299	\$ 721,171	\$ 759,329
<i>Litres sold (Factor 20)</i>	1,133,369	1,116,969	1,097,060	1,090,015	1,093,823	1,097,060
<i>Unit rate per litre</i>	0.4390	0.5106	0.5720	0.6333	0.6593	0.6921
<i>% increase in unit rate</i>	14.8%	16.3%	12.0%	10.7%	4.1%	9.3%
BANK ACCOUNT:						
Opening	503,665	603,390	691,481	867,443	941,762	(2,072,284)
Surplus / (Deficit) - excluding any non cash	98,867	64,337	133,944	17,898	30,000	(37,329)
Plus Depreciation	71,298	81,518	77,942	174,021	132,829	174,088
Less Capital Exp.	(70,440)	(57,764)	(35,924)	(117,600)	(1,669,344)	(49,344)
Equals Closing Bank Balance	603,390	691,481	867,443	941,762	(564,753)	(1,984,869)

5310 - Waimate Urban

	Actual 2023 \$	Actual 2024 \$	Actual 2025 \$	Forecast 2026 \$	Proposed 2027 \$	LTP 25-34 2027 \$
Operating Revenue						
Targeted Rates (less Remissions)	952,470	1,084,863	1,251,724	1,375,268	1,619,233	1,512,837
Financial Contributions	24,252	64,535	13,539	21,942	15,000	12,276
Other Subsidies and Grants	121,698	-	-	-	-	-
Fees and Licences	18,320	44,004	31,165	17,364	31,500	17,850
All Other Revenue	33,067	200,474	67,013	-	-	-
Dividend Revenue	115	-	-	1,499	-	1,541
Internal Income	31,588	29,204	37,514	28,000	36,300	28,784
Total Operating Revenue	1,181,509	1,423,079	1,400,955	1,444,073	1,702,033	1,573,289
Operating Expenditure						
Depreciation and Amortisation	339,235	370,168	411,387	475,570	486,677	472,074
Works Expenditure	38,563	51,149	29,148	51,841	47,662	53,909
Consultancy Expenditure	4,691	2,090	4,725	3,000	7,000	3,084
Repairs and Maintenance	-	-	158	-	490	-
Insurance	25,040	32,201	30,060	33,949	27,869	34,900
All Other Expenditure	267,094	283,245	249,543	353,999	334,125	342,892
Internal Expenditure	318,096	451,452	516,461	605,645	798,210	666,277
Total Operating Expenditure	992,719	1,190,305	1,241,481	1,524,004	1,702,033	1,573,137
Operating Surplus / (Deficit)	188,790	232,775	159,473	(79,931)	-	152
<i>Total Rate Requirement including GST</i>	<i>\$ 1,095,340</i>	<i>\$ 1,247,592</i>	<i>\$ 1,439,483</i>	<i>\$ 1,581,559</i>	<i>\$ 1,862,118</i>	<i>\$ 1,739,763</i>
<i>Connections (Factor 42 & 43V)</i>	<i>2,022</i>	<i>2,065</i>	<i>2,082</i>	<i>2,104</i>	<i>2,109</i>	<i>2,086</i>
<i>Full Connection charge</i>	<i>\$ 536.80</i>	<i>\$ 604.60</i>	<i>\$ 690.90</i>	<i>\$ 752.00</i>	<i>\$ 882.90</i>	<i>\$ 834.00</i>
<i>% increase in unit rate</i>	<i>5.9%</i>	<i>12.6%</i>	<i>14.3%</i>	<i>8.8%</i>	<i>17.4%</i>	<i>10.9%</i>
BANK ACCOUNT:						
Opening	(3,064,690)	(3,312,559)	(3,434,985)	(3,715,282)	(7,397,752)	(7,572,349)
Surplus / (Deficit) - excluding any non cash	188,790	41,923	96,202	(79,931)	-	152
Plus Depreciation	339,235	370,168	411,387	475,570	486,677	472,074
Less Capital Exp.	(775,894)	(534,517)	(787,886)	(4,078,110)	(489,752)	(394,752)
Equals Closing Bank Balance	(3,312,559)	(3,434,985)	(3,715,282)	(7,397,752)	(7,400,827)	(7,494,875)

5520 - Sewer Maintenance

	Actual 2023 \$	Actual 2024 \$	Actual 2025 \$	Forecast 2026 \$	Proposed 2027 \$	LTP 25-34 2027 \$
Operating Revenue						
Targeted Rates (less Remissions)	675,875	758,326	851,764	888,183	1,004,523	924,798
Financial Contributions	122,712	198,415	65,546	102,360	30,000	17,846
Other Subsidies and Grants	185,000	-	-	-	-	-
Fees and Licences	21,489	24,309	46,683	37,428	26,500	26,369
All Other Revenue	56,516	170,814	22,411	30,000	22,000	30,840
Dividend Revenue	43	-	-	486	-	500
Internal Income	4,526	23,982	3,157	-	-	-
Total Operating Revenue	1,066,162	1,175,846	989,562	1,058,457	1,083,023	1,000,353
Operating Expenditure						
Depreciation and Amortisation	328,611	347,977	373,986	376,226	377,660	376,093
Works Expenditure	28,347	43,755	46,988	55,445	51,445	57,717
Consultancy Expenditure	52,710	-	26,491	3,500	3,500	3,598
Repairs and Maintenance	19,088	612	788	-	1,243	-
Insurance	36,120	49,861	44,633	50,284	36,046	51,692
All Other Expenditure	154,723	147,816	133,707	164,542	114,900	117,312
Internal Expenditure	184,527	215,136	258,700	270,593	432,604	298,685
Total Operating Expenditure	804,126	805,155	885,292	920,590	1,017,398	905,098
Operating Surplus / (Deficit)	262,036	370,691	104,269	137,867	65,625	95,255
<i>Total Rate Requirement including GST</i>	\$ 777,257	\$ 872,075	\$ 979,529	\$ 1,021,411	\$ 1,155,201	\$ 1,063,517
<i>Connections (Factor 53 & 52V & 54x0.8/55x0.6)</i>	2,018	2,058	2,082	2,117	2,115	2,087
<i>Full Connection charge</i>	\$ 380.90	\$ 422.90	\$ 469.10	\$ 479.60	\$ 546.20	\$ 509.60
<i>% increase in unit rate</i>	10.5%	11.0%	10.9%	2.2%	13.9%	6.3%
BANK ACCOUNT:						
Opening	(583,522)	(280,902)	(904,958)	(1,051,700)	(1,467,462)	(1,587,602)
Surplus / (Deficit) - excluding any non cash	262,036	216,183	104,269	137,867	65,625	95,255
Plus Depreciation	328,611	347,977	373,986	376,226	377,660	376,093
Less Capital Exp.	(288,027)	(1,188,215)	(624,997)	(929,855)	(1,126,774)	(1,006,774)
Equals Closing Bank Balance	(280,902)	(904,958)	(1,051,700)	(1,467,462)	(2,150,951)	(2,123,027)

5530 - Stormwater

	Actual 2023 \$	Actual 2024 \$	Actual 2025 \$	Forecast 2026 \$	Proposed 2027 \$	LTP 25-34 2027 \$
Operating Revenue						
General Rates (less Remissions)	140,319	197,470	227,952	222,123	265,451	239,932
Financial Contributions	-	1,835	4,383	134,016	4,200	4,128
Other Subsidies and Grants	-	-	183,100	-	-	-
Fees and Licences	174	87	-	-	250	-
All Other Revenue	-	296,200	70,318	-	-	-
Internal Income	-	-	-	72	(75)	(313)
Total Operating Revenue	140,493	495,592	485,752	356,211	269,826	243,748
Operating Expenditure						
Depreciation and Amortisation	62,661	64,925	58,689	72,287	76,324	72,801
Works Expenditure	17,776	29,135	30,691	24,239	32,323	32,422
Consultancy Expenditure	1,063	-	-	85,000	20,000	20,560
Insurance	5,321	5,358	5,674	6,506	6,339	6,688
All Other Expenditure	8,245	12,260	13,699	61,178	13,870	16,993
Internal Expenditure	48,423	59,251	61,636	74,095	107,450	80,764
Total Operating Expenditure	143,488	170,930	170,389	323,304	256,306	230,228
Operating Surplus / (Deficit)	(2,996)	324,662	315,364	32,907	13,520	13,520
					19.5%	
BANK ACCOUNT:						
Opening	(341,660)	(450,626)	(425,490)	(257,262)	(452,069)	(667,468)
Surplus / (Deficit) - excluding any non cash	(2,996)	28,462	245,045	32,907	13,520	13,520
Plus Depreciation	62,661	64,925	58,689	72,287	76,324	72,801
Less Capital Exp.	(168,631)	(68,251)	(135,506)	(300,000)	(626,400)	(51,400)
Equals Closing Bank Balance	(450,626)	(425,490)	(257,262)	(452,069)	(988,625)	(632,547)

6.2 MAJOR PROJECTS AND OPERATIONAL UPDATE

Author: Dave Inwood, Three Waters Manager
Authoriser: Dan Mitchell, Asset Group Manager
Attachments: Nil

PURPOSE

1. To update the Committee about current operational matters and project delivery for the Three Waters department.
2. Urban Water - Contract 21-33 physical works have been completed for the watermain installation on both Garlands Road, Point Bush Road and Te Huruhuru Road. Practical Completion has been awarded on both the Garlands Road and Point Bush Road watermain installation. This related to new urban watermain installation of 1.4 km and 2.0 km respectively. This will enable customers, over time, to be taken off the Hook Rural scheme and connected onto the Urban Supply as they are within this boundary definition.
3. Contract 21-34 for Hunts Road watermain installation is being prepared for tender through Councils Tender Waters Panel.
4. Lower Waihao - Contract 25-02 for a new raw water pipeline and fibre cabling from Bells Pond to the existing Lower Waihao bore site is now complete. There has been a slight delay with the completion of the intake and associated water meter.
5. Contract 21-34 for a new watermain within Fitzmaurice Rd, Courts Rd and Hunts Rd is being prepared ready for tendering. Design drawings are underway with the support of an external consultant and will be completed internally for documentation.
6. Otaio / Hook Compliance Upgrade - Contract 25-05 and 25-03 relating to the Otaio (Hook) water treatment plant and new watermain are progressing well. Council recently confirmed the award of the WTP design and build to FILTEC and this is being scheduled for materials and timing of construction. The pipeline options have been further reviewed and an alternative alignment has been selected, so further survey and design input is required. This project will result in the current Hook WTP being decommissioned and water fed from the new Otaio bore. This will make it compliant with the required standards.
7. Cannington and Waihaorunga Compliance Upgrade - Contract 25-09 and 25-10 for Mixed Use Rural Water Scheme water treatment solutions has progressed to Stage 2 for Cannington and Waihaorunga supplies and is being evaluated. The preferred solution has been identified as installation of UV and cartridge filters at each private residence or any alternative building that requires safe drinking water. The Waikakahi scheme Contract 25-11 has been placed on hold while further analysis is carried out to determine if there could be some properties readily connected to the Lower Waihao scheme with minor pumping requirements
8. Otaio / Makikihi Contract 25-08 for Makikihi watermain design is complete and construction work will be carried out by internal workforce with some external contractor support.
9. Urban Water - Contract 25-04 for High Street urban dedicated pressure main is currently under design. This is a major project that will be programmed over multiple years and part of the pressure and delivery programme. As the pipe is dedicated it will not have any service laterals.
10. Wastewater - Future wastewater pipeline renewal projects are being investigated as there are significant budgets in the immediate future. The condition of some assets is very poor especially with ageing infrastructure more than 100 years of age. Some of these pipes are critical assets and pose significant risk of failure. There is also increased maintenance costs to attend to blockages or overflows that will likely result in increased complaints and reduction in levels of customer satisfaction, possibly detrimental impacts on the environment.

11. Stormwater reviews have been completed for Park Road catchment and Queen Street flooding issues in the vicinity of the District Council office. We await the design criteria for soakhole storage in the vicinity of Belt Street.
12. The stormwater projects are directly related to requirements of the global urban resource consent CRC210042 and various condition requirements relating to flow reduction and water treatment quality.
13. Future prioritisation of resource is required to address several specific matters relating to the new Local Government (Water Services) Act 2025, including Backflow Prevention, Trade Waste Discharge Plan and Permits, Stormwater network risk management plan, Fire hydrants, Bylaw reviews, Land Access and various Funding mechanisms. Each of these has their own reportable timelines and review periods.
14. A review of treatment plant telemetry and SCADA is underway with a focus to replace and renew our dated systems as some parts are no longer supported by external parties

RECOMMENDATION

That the Major Projects and Operational Update report be received.

6.3 RISK REGISTER - WATER SERVICES COMMITTEE

Author: Dan Mitchell, Asset Group Manager

Authoriser: Dan Mitchell, Asset Group Manager

Attachments:

1. Letter from the Minister for Local Government  
2. Risk Register May 2026  

PURPOSE

1. For the Water Services Committee to consider Council's Risk Register for any new items.

Risk Register

2. In accordance with the Water Services Committee Annual Work Plan, the Committee is to 'monitor Three Waters risk' at each meeting.
3. Council's Risk Register is provided to the Water Services Committee to consider any new items that should be recommended to Council.
4. The Water Services Committee should consider the impact related to recent announcements from central government (attached). The Head Start pathway and backstop provisions are likely to have a material impact on the delivery of the three waters activity in the future.

RECOMMENDATION

That the Risk Register Report has been reviewed, and new items are recommended to the Audit and Risk Committee.

Hon Simon Watts

Minister of Climate Change
Minister of Local Government
Minister of Revenue
Minister for Auckland



5 May 2026

Dear Mayors

ANNOUNCEMENT OF HEAD START PATHWAY FOR SIMPLIFYING LOCAL GOVERNMENT

We are writing to provide you with early notice of the Government's decision to introduce a Head Start pathway to enable fast progress on proposals for Simplifying Local Government.

We appreciate that your council may wish to be involved in submitting an outline proposal for the Head Start. We wanted to give your organisation an indication of what will be announced and where further information can be found, to support swift proposal development.

Head Start pathway

Submissions on the Simplifying Local Government proposal highlighted a desire from councils for greater flexibility, including the opportunity to move quickly where ready. We have listened to your feedback, and today we are announcing the new Head Start pathway for Simplifying Local Government.

The Head Start pathway is a voluntary, streamlined option for councils that are ready to progress regional reorganisation now. The pathway will be open to territorial and/or unitary authorities that want to come together to form new unitary authorities. The Head Start is designed for those local authorities that are ready and willing to move immediately, rather than waiting for wider, compulsory reform after the 2028 local elections.

Whether councils apply to use the Head Start pathway or not, delivering the new planning system will remain core business. This pathway is about removing uncertainty and giving your council the confidence to plan and deliver now.

Instead of developing a regional reorganisation plan, councils will submit an outline proposal focused on structural change. Proposals can cover all or part of a region, and may include the formation of one, or a small number of, unitary authorities. Successful proposals will be implemented ahead of the 2028 local elections.

Proposals will be due by 9 August 2026. The Government will decide by September 2026 which proposals will proceed to detailed design before making final decisions in 2027. Detailed information on the Head Start pathway—including proposal requirements and assessment criteria—will be available on the Department of Internal Affairs website: dia.govt.nz/simplifying-local-government.

Backstop and broader reform

Councils that do not progress through Head Start will continue to focus on delivering the new planning system, including developing the first generation of plans. Reform for those councils will not occur until after the 2028 local elections, through the compulsory backstop process. Regional councillors will remain in their roles until the 2028 local elections.

This gives councils more time to concentrate on planning system implementation before any mandatory changes take effect, while still providing a strong indication of when and where future reform will occur. The Government will make final decisions on the detail of the backstop approach in 2027.

Get in touch

Local government partnership directors at the Department of Internal Affairs are your primary points of contact on the Head Start pathway. Alternatively, you can email simplifyinglocalgovernment@dia.govt.nz.

Thank you for your engagement so far on Simplifying Local Government. We look forward to receiving outline proposals and working with your council to ensure local government is simpler and more effective in delivering for communities and ratepayers.

Yours sincerely,



Hon Chris Bishop
Minister Responsible for RMA Reform



Hon Simon Watts
Minister of Local Government

Risk Register | Waimate District Council

Last update: March 2026

Risk Name	Risk and Impact Description	Risk Drivers (Existing and Potential Causes)	Risk Owner	Inherent Consequence	Inherent Likelihood	Inherent Risk Rating	Current Mitigations (Existing Controls)	Residual Consequence	Residual Likelihood	Residual Risk Rating	Mitigations Required/ Actions
Human Resources	<p>There is a risk that workforce capacity and capability are impacted as the Council responds to organisational and sector change.</p> <p>This includes the establishment of the water services unit (planned to be in place by July 2026 with full implementation by 1 July 2027), ongoing legislative and regulatory change, and sector-wide recruitment and retention pressures, particularly for specialist roles.</p> <p>If not effectively managed, these factors may place additional pressure on staff and HR resources, affect retention, and reduce organisational capacity, potentially impacting the Council's ability to support staff and deliver planned activities.</p> <p>Impact to staff: Increased workload during periods of organisational change, with potential impacts on engagement and retention.</p> <p>Impact to the Council: Reduced organisational capacity if critical roles are difficult to recruit or retain, or if workforce impacts are not effectively managed during transition.</p> <p>Impact to service delivery: Delays or reduced efficiency in recruitment, workforce planning, or implementation of organisational change.</p>	<p>Causes:</p> <ul style="list-style-type: none"> Ongoing sector and organisational change requiring workforce adaptation Establishment and transition of the water services unit Evolving legislative and regulatory requirements affecting workforce capability Recruitment and retention challenges, particularly for specialist roles Increased demand on HR resources during periods of change 	Chief Executive	Moderate <i>(If not effectively managed, workforce pressures could impact service delivery, staff wellbeing, and organisational capability)</i>	Possible (Sector-wide conditions and planned organisational change make this risk reasonably foreseeable.)	Moderate Risk	<ul style="list-style-type: none"> Workforce planning aligned to organisational priorities Structured consultation and engagement processes Ongoing communication and leadership support HR support for role changes and organisational transitions Recruitment, development, and succession planning initiatives 	Moderate	Possible	Moderate Risk	<p>Ongoing monitoring of workforce capacity and workload</p> <p>Continued focus on retention and internal development</p> <p>Continued emphasis on staff wellbeing and engagement</p> <p>Regular review of capability requirements as reforms progress</p> <p>Support for managers in leading teams through change</p>
3 Waters (a)	<p>Risk associated with central government reforms: (1) risk of a poor reform strategy that results in negative/ unintended consequences to Waimate community, and (2) risk of excessive staff time to Transition to the new delivery model.</p> <p>Impact:</p> <ul style="list-style-type: none"> To the public: receive a lower standard of community services. To staff: workload pressure on staff (and staff leave); To staff: our staff may leave the organisation for a new water entity (impacting our resourcing) 	<p>Causes:</p> <ul style="list-style-type: none"> Central government, inadequate reform strategy; and/ or poor implementation of reforms creates issues Insufficient planning resources internally within WDC for the change Flow on impact to Council: reduction in staff results in insufficient resources to deliver services Responding to legislative uncertainty takes staff time away from core service delivery (BAU) Complexity associated with timing of implementation and the 2027-37 Long Term Plan process. Potential delay of the 2027/37 LTP 	Chief Executive	Major/ Catastrophic (clearly threatens operations over an extended period)	Likely 100%	Extreme Risk	<ul style="list-style-type: none"> Information & communication flow from DIA to Council: CEO, Councillors receive updates from DIA. Transition reporting to DIA Monitor staff workloads Use of remaining Transition Support Funding to assist with ring-fencing / planning requirements. Utilise consultancy support to enable the business unit to be live by 1 July 2026. Stand up water services committee to ensure strategic and planning framework is complete by 1 July 2027. 	Major/ Catastrophic	Likely	Extreme/ Significant	<p>Ensure a detailed transition plan is produced and alignment with the 2026/27 Annual Plan and 2027 2037 Long Term Plan in maintained.</p>

Risk Register | Waimate District Council

Risk Name	Risk and Impact Description	Risk Drivers (Existing and Potential Causes)	Risk Owner	Inherent Consequence	Inherent Likelihood	Inherent Risk Rating	Current Mitigations (Existing Controls)	Residual Consequence	Residual Likelihood	Residual Risk Rating	Mitigations Required/ Actions
3 Waters (b)	<p>Nitrate Contamination</p> <p>Lower Waihao is experiencing fluctuations in Nitrate concentrations within the groundwater. After significant rainfall elevated nitrates persist and have exceeded to maximum acceptable value (MAV) of 50mg/l NO³</p> <p>Impact:</p> <ul style="list-style-type: none"> To consumers: Health concerns, having to seek alternate drinking water source To staff: Significant workload associated with managing the risks, liaison with stakeholders, Taumata Arowai and the Ministry of health. To Council: Significant scrutiny and public sentiment issues 	<ul style="list-style-type: none"> Likely related to historic land use and unlikely to change within the medium term. Compounded by sustainable water use policy. Reputational risk remains 	Chief Executive	Major (Significant impact on the provision of potable water)	Likely (Council is unable to control / influence source water quality within the catchment)	Extreme Risk	<ul style="list-style-type: none"> Online monitoring of nitrate concentration Provision of supply point for consumers not connected to the Lower Waihao supply Initial options report for denitrification options and associated consent challenges complete. Alternate supply point consented. Awarded Tender for new source intake and pipework with physical works well underway.. <p>Investigation into possible connection to the Waikakahi RWS underway.</p>	Major (Without denitrification and / or an alternate supply source, the risk remains)	Likely (In the shorter term it is highly likely that spikes in nitrate concentration will continue to occur)	Extreme Risk	<ul style="list-style-type: none"> Continue to liaise with Ecan, MGI, Taumata Arowai and Te Runanga o Waihao. Continue with an intensive communications programme to inform consumers of current status and alternate supply point. Ensure decisions relating to the future are fully informed through technical reports and supporting data.
Unintended (or intended) consequences of Central Government Reforms For example, the Local Water Done Well (LW/DW) and Simplifying Local Government (draft proposal) may question the relevance of the council.	Risk associated with central government reforms: (1) risk of a poor reform strategy that results in negative/ unintended consequences to the local government as a sector and in particular attracting new employees. and (2) risk of excessive staff time to address Government reform requests, takes time away from delivering on WDC core activities.	<ul style="list-style-type: none"> Possible extensive amalgamations Loss of local democracy Central government, inadequate reform strategy; and/ or poor implementation of reforms creates issues Complexity associated with timing of legislative changes and the 2024-34 Long Term Plan process Shifting the centre of power and decision making away from the very communities that receive them (centralisation) 	Chief Executive	Moderate (Threatens the future of WDC with the intention to “preferred option” establish 15 Unitary councils)	Possible Should all 17 recommendations of the Report be nationally adopted, Significant Risk	Significant Risk	Waimate District Council acts now and examines several areas of well-reasoned, practical, affordable and community-oriented approaches to local democratic reform with its local government neighbours in advance of the national election.	Moderate risk of National adoption	Possible	Significant Risk	To examine and fully understand the total impact of any reform agendas. If necessary, seek third-party advice and monitor the movement of draft legislation from repeal of legislation and its incoming replacement and pivot to ensure legislative compliance is maintained.
Health & Safety & Wellbeing	<p>Not ensuring the safety, health and wellbeing of staff, contractors, and the community</p> <p>Impact to bodily harm, loss of life; breach of statutory obligations; loss of staff time</p>	<p>Causes:</p> <ul style="list-style-type: none"> Inadequate assessment and management of H&S risks across all areas of Council delivery. Staff culture towards H&S External events (e.g. covid impacting wellbeing) and external sources (e.g. government reforms impacting staff workload) Staff continuing to transition in and out of the organisation impacting workload and causing stress. The current coalition government is beginning to focus on the application of health and safety legislation, in the first instance by refocusing WorkSafe from a 	Chief Executive	Catastrophic (loss of life is possible)	Likely (likely without sufficient controls in place)	Extreme Risk	<ul style="list-style-type: none"> H&S policy H&S Governance/ Council Committee Contractor prequalification (SiteWise), and through procurement process H&S staff committee continues to meet at least bi-monthly. Terms of Reference has been reviewed with amended version adopted. H&S officer role responsibilities Divisions incorporate H&S into their work plans Public places H&S risks identified & managed 	Major (Serious harm can still occur even with controls in place)	Possible (“not likely but don’t be surprised”)	Significant Risk	<p>H&S Advisor position filled and in play as of late February 2026. 0.5FTE will be dedicated to Water Services as it evolves.</p> <p>Consideration for an external H&S management system review being made, post initial assessment by new H&S Advisor.</p> <p>A review of internal forms (including the H&S</p>

Risk Register | Waimate District Council

Risk Name	Risk and Impact Description	Risk Drivers (Existing and Potential Causes)	Risk Owner	Inherent Consequence	Inherent Likelihood	Inherent Risk Rating	Current Mitigations (Existing Controls)	Residual Consequence	Residual Likelihood	Residual Risk Rating	Mitigations Required/ Actions
		regulatory compliance space to an advisory focus.									Manual), software, and process to take place.
Regulatory and Compliance	A risk where the Council does not perform a regulatory or compliance function correctly: <ul style="list-style-type: none"> Building Consent Authority, IANZ (risk of loss of accreditation) Enforcement responsibilities – risk of staff not using their powers responsibility within the limits of statute District Plan – specifically RMA reforms and impact on delivering updated District Plan in 2024. Water quality standards compliance 	Causes: <ul style="list-style-type: none"> Conduct a regulatory function subsequently found in proceedings to be in error or ultra vires (done beyond one's legal power or authority). Staff error/ incorrect assessment Insufficient staff resource; insufficient staff training 	Regulatory & Compliance Manager	Catastrophic	Almost Certain	Extreme Risk	<ul style="list-style-type: none"> Follow enforcement policy guidance Training to staff Management oversight of work Seek legal advice where appropriate The 3 yearly review of Enforcement Policy was completed in Dec 2022 Compliance Officer role implemented in September 2019. Constant monitoring of IANZ assessments. To be reviewed by CE and Audit Committee Legislation/LGNZ newsletters regularly Published timelines Working to due process and prescribed timelines Liaise with Audit NZ Keep a close watching brief on the development (phase two and three of the reform to replace the RMA during 2024) 	Moderate	Possible	Moderate Risk	RMA replacement legislation (Planning Bill and Natural Environment Bill) creates uncertainty and additional work, risking re-scope, delays, and increased costs due to potential rework and transitional requirements. Significant work pending in relation to providing data for regional spatial planning. Additional (Graduate) Planner is in the recruitment phase to assist with resourcing. BCA accreditation is current. Enforcement Policy reviewed and approved in November 2025.
Climate mitigation and adaptation	Changing climate, increased weather events. Impact on Council strategic planning: adaption for roading, water infrastructure; impact to finances of this. Council has employed a Climate Change Officer in partnership with Ecan (50/50) The intention is to have completed several rounds of stakeholder and public engagement and have Councils draft Climate Change Strategy ready for adoption by mid-2025.	Causes: <ul style="list-style-type: none"> Higher proportion of extreme weather events Financial (from disaster mitigation and recovery and transitioning to low carbon economy) Legal - Planning provisions need to recognise for the management of significant risks from natural hazards. Central government has announced that the cost of climate change adaption will need to be shared by all stakeholders	Chief Executive	Major (risk of unexpected overspend of \$500k to \$1m)	Likely (expected to occur at least once in next 5 years: more extreme weather events)	Significant Risk	<ul style="list-style-type: none"> Following national adaptation plan Asset management plans Update planning and GIS provisions including possible prohibition of building in certain areas or restricted designs. Liaise with Ecan, LGNZ and other TA's Showing leadership through action 	Major (risk of unexpected overspend of \$500k to \$1m)	Likely (expected to occur at least once in next 5 years: more extreme weather events, flood damage etc)	Significant Risk	Climate Resilience Strategy for WDC adopted by Council. Climate Change Officer finished contract on 24 September 2025. WDC remains part of and has provided funds for the Climate Change Working

Risk Register | Waimate District Council

Risk Name	Risk and Impact Description	Risk Drivers (Existing and Potential Causes)	Risk Owner	Inherent Consequence	Inherent Likelihood	Inherent Risk Rating	Current Mitigations (Existing Controls)	Residual Consequence	Residual Likelihood	Residual Risk Rating	Mitigations Required/ Actions
	Managed retreated; extends into roofing standards Potentially significant land use change. Biosecurity risk associated with changing weather (pest introduction). Coastal setback.										Group run by Environment Canterbury
Funding & Investments	There is a risk of inadequate delivery of community services arising from a negative shock to our finances. This may come from an external event (economic downturn), or from an internal event (e.g. inadequate planning to fund asset replacements).	Causes: <ul style="list-style-type: none"> International or NZ economic downturn Alpine Energy financial performance and ability to provide shareholder dividends Forestry investment reduction in income Government funding changes (NZTA or similar) Interest rate risk, impacting debt payments and returns on cash investments Inadequate planning internally Not operating within budget Financial pressure resulting from navigating Government Reforms 	Corporate Services Group Manager	Major (unexpected failure to deliver key community services)	Likely (negative external economic event: 60% to 90% chance of occurring in next 12 months)	Significant Risk	<ul style="list-style-type: none"> Monitor drivers: interest rate and Alpine Energy dividends – and impact of reduction/ strategies to mitigate Treasury Advisors engaged to provide economic forecasts and investment and debt management advice Report income and expenditure against budget periodically and annually Performance reporting quarterly and annually Follow our Investment and Liability Management Policies Monitoring returns on investments Participation in Shareholder, company and board represented meetings for Alpine Energy Limited to ensure District’s wishes are heard. Shareholder meetings provide for a collective view to be communicated to the Company. Engaged Forestry Consultants to provide advice Budget variation reports provided to Council on a quarterly basis. Council’s Long Term Plan 2025-34 was prepared on the assumption that no Alpine Energy dividends are anticipated in line with the company’s Statement of Corporate Intent 2026-2028, to minimise Council’s exposure to risk. The draft 2026-27 Annual Plan is also being prepared on the basis that no dividends are expected. 	Moderate	Likely (60% to 90% chance of occurring in next 12 months)	Significant Risk	
Natural Hazards	A significant external event causes damage to public infrastructure and buildings, preventing the community from receiving core services (from roading to water and access to council buildings). The event requires both an immediate emergency response from Council as well as medium-term recovery back to normal service levels.	Causes: <ul style="list-style-type: none"> Flooding is the highest risk/impact - we need to be prepared. Wind secondary. Extreme weather events Black Swan events (unknown large scale, large impact events) AF8 earthquake 	Chief Executive	Major (threatens operations or ability to deliver objectives, major financial overspend \$500k to \$1m)	Possible (not likely, but don’t be surprised)	Significant Risk	<ul style="list-style-type: none"> Policies Asset Management Plans Civil Defence Phone-In Facilities Insurance Cover Secondary Ops centre (Gorge Road) IT Information recovery (off-site back-ups) CDEM Flood protection including redirection of overland flows and redesign. Urban modelling to inform future land-use planning and direction of overland flows. 	Moderate (failure of an operation or financial overspend of \$100k to \$500k)	Possible (not likely, but don’t be surprised)	Significant Risk	Availability of Waimate Event Centre, Gorge Road Office and Works yard as secondary operational centres. Fund a study into overland flood pathways as part of the built environment / urban catchment management Flood mitigation including a lift in Urban Catchment Management practices includes negotiation with

Risk Register | Waimate District Council

Risk Name	Risk and Impact Description	Risk Drivers (Existing and Potential Causes)	Risk Owner	Inherent Consequence	Inherent Likelihood	Inherent Risk Rating	Current Mitigations (Existing Controls)	Residual Consequence	Residual Likelihood	Residual Risk Rating	Mitigations Required/ Actions
											Waka Kotahi (around road profiles and road height). Will take time and funding to assess, design solutions and implement. This work is underway with capital budgets proposed to reduce flood flows in one catchment and the reinstatement of a necessary overland flow path adjacent to the Local Government Centre.
Performance & Delivery	Council not delivering on its commitments/ Annual Plan, which results in services not delivered to the community expectations. Across all council services: Water, roading, property, parks, solid waste, and others	Causes: <ul style="list-style-type: none"> Without adequate additional resourcing or a significant reduction in the pace/volume of reform, this pressure poses a substantial risk to the Council's ability to maintain existing performance levels, achieve strategic objectives, and effectively respond to the needs of the community. Internal delivery constraints: lack of sufficient resource; poor project management Reprioritisation of commitments by Council, without appropriate recognition of impact on previous public commitments Financing – insufficient funds set aside Insufficient Asset management plans National unemployment rate too low resulting in low job vacancy applicant pools 	Chief Executive	Major (Significant dissatisfaction expressed by stakeholders)	Likely (without controls in place, "will occur more often than not")	Significant Risk	<ul style="list-style-type: none"> Project management Performance measurement framework; KPI monitoring against annual plan Planning and budgeting process (LTP & Annual Planning) Asset Management Plans Additional resources (internal and external) to deliver on the Water Services Delivery Plan and subsequent planning framework. 	Minor (residual risk is localised to isolated failure to meet stakeholder requirements)	Unlikely	Moderate Risk	Internal audits to ensure our controls are in place.
Governance Roles and Responsibilities	Councillors not following the principles of good governance. Resulting in poor decision making, ignoring statute, confidentiality leaks. Non-functional Council (Council unable to make resolutions due to irreconcilable differences)	Causes: <ul style="list-style-type: none"> Prolonged periods of intense government reform carry a strategic risk of undermining elected member effectiveness. The constant requirement to react to external mandates can detract from proactive, community-focused strategic planning and policy development. This may result in a more reactive council, less able to anticipate and address local needs, and potentially eroding public confidence in local governance. Lack of awareness, knowledge, and training in good governance practices Elected Members not informed timely of key decisions (a 'no surprises approach'). Elected Members not being fully engaged in their role by not engaging in all available information to increase their Local Government education. 	Chief Executive	Major (Unexpected failure to meet key community outcomes)	Possible (not likely, but don't be surprised)	Significant Risk	<ul style="list-style-type: none"> Workshop topics Publications (Auditor General) Email to Councillors via Council network Education Professional Advice LGNZ Advice Members handbook Legal opinions Identify conflicts of interest Use of Council facilities Mayor reinforcing the expectations of the elected members and their obligation to be informed and follow good governance principles. The Akona learning and development programme, specifically designed for elected members, available through LGNZ. 	Moderate (risk of failure of project or an operation)	Possible/Unlikely (a surprise but not beyond the bounds of imagination)	Moderate Risk	<p>Targeted Training & Briefings: Provide timely, concise, and highly relevant training and briefings on upcoming and implemented reforms, focusing on practical implications for the council and community, include access to expert advice where necessary.</p> <p>Develop and maintain a clear, consistent communication strategy for reforms, ensuring elected members are well-briefed to effectively communicate with their constituents.</p>

Risk Register | Waimate District Council

Risk Name	Risk and Impact Description	Risk Drivers (Existing and Potential Causes)	Risk Owner	Inherent Consequence	Inherent Likelihood	Inherent Risk Rating	Current Mitigations (Existing Controls)	Residual Consequence	Residual Likelihood	Residual Risk Rating	Mitigations Required/ Actions
		<ul style="list-style-type: none"> Triennial elections can result in a proportion of Elected Members with no previous Local Government experience, requiring increased initial education of these new members. 									
Cyber security and IT	A risk eventuates from our IT systems which prevents us from delivering our core community services; or sensitive information is taken from our systems.	<p>Causes</p> <ul style="list-style-type: none"> Cyber threats; locked out of systems Compromised availability of systems Sensitive information exposed/ stolen from our systems Complacency of staff and elected members, including potential reluctance to complete training System implementation without IT's knowledge (Shadow IT) 	Corporate Services Group Manager	Major	Possible	Significant Risk	<ul style="list-style-type: none"> IT Compliance Audit Analysis of the results of the SAM for compliance baseline assessment. Ongoing Cyber Security training of staff and Elected Members Computers Systems Use Policy prohibits personal use of any council computer or device. Responsiveness and availability for assistance of Council IT staff. Ongoing conformance to the ALGIM framework. 	Major	Possible	Significant Risk	<ul style="list-style-type: none"> Ongoing implementation of prioritised actions identified through the IT Compliance Audit Continued training of users of Council devices and reinforcement of the requirement to complete. Ongoing planning to reduce cyber security risk.
Community Engagement	<p>The risk that the community is not aligned with the Council's objectives, initiatives, or projects. Risk of Council conflict with the community.</p> <p>Acknowledge that the Council sometimes needs to make decisions in the long term interest of the District, which might conflict with some people's near-term views.</p>	<ul style="list-style-type: none"> Not identifying who needs to be engaged with and nature of engagement to be effective Communication with community not delivering right level of engagement and understanding of strategic priorities Not sharing what we are doing with the community Community not wanting to engage 	Chief Executive	Moderate	Possible	Moderate Risk	<ul style="list-style-type: none"> Community consultation process Mayor and Councillor availability to the public Councillor led meetings in respective wards. Live streaming of Council meetings and workshops to encourage community participation. 	Minor	Unlikely	Moderate Risk	<ul style="list-style-type: none">
Māori engagement	Risk that Council is not aligned with local Iwi. Risk of conflict with local Iwi. This can lead to reputational damage/ media attention. Council has an opportunity to ensure Māori are involved in the decision-making process (beyond environmental and cultural matters).	<ul style="list-style-type: none"> Not collaborating with Iwi in all appropriate places and stages of developing and implementing strategy and actions Adequate funding to collaborate properly 	Chief Executive	Moderate	Possible	Moderate Risk	<ul style="list-style-type: none"> Meet with representatives of Te Runanga o Waihao at least once a year, to discuss current issues and the progress of the Long Term Plan. These meetings are in addition to other contact as part of the consultation process. Ongoing operational liaison with representatives occurs at a staff level e.g. consenting Ensure representation on the new water services committee is attained. 	Minor	Possible	Moderate Risk	

6.4 WATER SERVICES DELIVERY PLAN IMPLEMENTATION - MONTHLY UPDATE

Author: Dan Mitchell, Asset Group Manager

Authoriser: Dan Mitchell, Asset Group Manager

Attachments: Nil

PURPOSE

1. To report monthly progress on the Water Services Delivery Plan implementation.
2. The following table of Water Services Delivery Plan action items is consistent with the reporting required on a quarterly basis to the Department of Internal Affairs. A monthly update is provided where appropriate.

Activity / milestone / deliverable	Expected completion date	On track Yes/No	Issues, risks and mitigations (if any)
Financial separation: Ring-fencing of Water Services financials, along with separate balance sheets for each	30 June 2026	Yes	<p>8 April 2026: Finance to ensure the correct level of detail is required before implementing – Separation of Three Waters financial statements to be incorporated into the Waimate District Council Annual Plan 2027 as an appendix.</p> <p>13 May 2026: Separate financial statements have been drafted for internal peer review prior to being incorporated into the Annual Plan 2027.</p>
Appropriate allocation of internal support costs and overheads between Council and the internal Business Unit	30 June 2026 30 June 2027	Yes	<p>8 April 2026: Review of the internal allocations is currently being progressed with the Leadership Team. Integration of this review will be included in the Annual Plan 2027 and LTP 2027-37. The overhead model has been reviewed in conjunction with Martin Jenkins, with the leadership team now refining the application and methodology. The methodology will form part of the Information Disclosures.</p> <p>13 May 2026: Work is still progressing, with some minor amendments incorporated into the Annual Plan 2027. This project will require completion before fully implementing into the Long Term Plan 2027-37 financials.</p>
Debt financing for IBU clearly identifiable	30 June 2026	Yes	<p>8 April 2026: Separation of financial statements to be incorporated into the Annual Plan 2027.</p> <p>13 May 2026: Separate financial statements have been drafted for internal peer review prior to being incorporated into the Annual Plan 2027.</p>

Activity / milestone / deliverable	Expected completion date	On track Yes/No	Issues, risks and mitigations (if any)
Efficiency workstream (FieldForce 4)	31 August 2026	Yes	8 April 2026: Project is being progressed and is scheduled for implementation in August 2026
Integrated service delivery – Service level agreements between Council and IBU	30 June 2027	Yes	8 April 2026: Work is scheduled to start in April / May 2026 via an initial workshop. 13 May 2026: Work is yet to begin on this workstream.
Revenue workstream – modelling can commence for rural and urban water supplies	01 July 2027	Yes	8 April 2026: Work is due to commence in Q2 2026, with implementation from the 1 July 2027 to 30 June 2028 rating year to align with the Long Term Plan 2027-37 process. There is an intention to consult on the proposed changes prior to consulting on the Water services Strategy.
Development of the Water Services Strategy	30 June 2027	Yes	8 April 2026: Waugh Infrastructure has been engaged to assist the IBU with developing the Water Services Strategy and supporting documents. Work is currently underway on the draft WSS with a Council review currently scheduled for November / December 2026. 13 May 2026: Waugh Infrastructure continue to support staff in developing the Water Services Strategy.
Assessment of communities' access to drinking water Section 69 prior to 1 July 2026	30 June 2026	Yes	8 April 2026: Work is underway and we expect to meet the required timeframe. Matt Malloy Consulting have been commissioned to assist the team in achieving this.
Staff resourcing: Appoint Procurement Administrator (new role)	30 June 2026	Yes	The Procurement Administrator (now Asset Group Administrator) to be filled internally once other Council vacancies filled.
Waiver of charges – consideration of any remissions	30 June 2027	Yes	8 April 2026: Work streams have begun and will be completed in line with the Long Term Plan 2027-37 process.
Development contributions Policy review	30 June 2027	Yes	8 April 2026: Work stream due to commence in line with the Long Term Plan 2027-37 process.

Activity / milestone / deliverable	Expected completion date	On track Yes/No	Issues, risks and mitigations (if any)
Water Service Bylaws review	30 June 2027	Yes	8 April 2026: Work stream due to commence in line with the Long Term Plan 2027-37 process. Wastewater and trade waste bylaw review proposed to be completed in collaboration with Timaru, Waitaki, Ashburton and Mackenzie District Councils
Revenue forecasts incorporate staged increases in water rates to maintain affordability and support required investment	Ongoing	Yes	8 April 2026: This remains a focus for the Annual Plan 2027 and the Long Term Plan 2027-37.
Projected borrowings remain within LGFA covenants	Ongoing	Yes	8 April 2026: This remains a focus for the Annual Plan 2027 and the Long Term Plan 2027-37.
Compliance upgrades - Investment in the capital programme during 2026 and 2027 to ensure that rural drinking water supplies are compliant with Drinking Water Quality Assurance Rules. Please refer to the Major Projects report for further updates.			

Items complete:	
Governance will be provided through a Water Services Committee – to be formed in Q1 2026	The Water Services Committee has appointed an independent chair. The first meeting with the Water Services Committee was held on 8 April 2026.
Staff resourcing: Appoint Finance Lead (new role)	The Finance Lead has been appointed and started on 3 March 2026.
Staff resourcing: Appoint Asset Manager (new role)	The Asset Manager role (now Asset Management Data Specialist) filled internally, commences April 2026
Staff resourcing: Appoint Health and Safety Advisor (new role – 0.5 FTE)	The Health and Safety Advisor has been appointed and started on 25 February 2026.

RECOMMENDATION

That the Water Services Delivery Plan implementation - Monthly update report is accepted.

6.5 WATER SERVICES STRATEGY - MONTHLY UPDATE**Author:** Dan Mitchell, Asset Group Manager**Authoriser:** Dan Mitchell, Asset Group Manager**Attachments:** Nil**PURPOSE**

- To report monthly progress on the Water Services Strategy document and supporting information.
- The following table is a summary of the Water Services Strategy content from Schedule 3 of the Local Government (Water Services) Act 2025, with a monthly update provided where appropriate.

Content	Expected completion date	On track Yes / No	Update on progress
Groups of Water Services activities			
Identify the water services activities within the Group, and community outcomes relevant to providing those services	30 June 2027	Yes	13 May 2026:
Strategic matters			
Strategy priorities, objectives, outcomes and expectations	30 June 2027	Yes	13 May 2026:
Intention to achieve objective of managing and providing water services in a financially sustainable manner	30 June 2027	Yes	13 May 2026:
Overview of regulatory requirements and how the Strategy intends to meet these	30 June 2027	Yes	13 May 2026:
Performance measures and targets to assess performance	30 June 2027	Yes	13 May 2026:
Significant impact factors, ie population, land use, capital and operational costs	30 June 2027	Yes	13 May 2026: Growth projections underway.
Growth and maintaining levels of service	30 June 2027	Yes	13 May 2026: Growth projections underway
Stormwater service zones	30 June 2027	Yes	13 May 2026:
Likely scenario for managing infrastructure for 30 years	30 June 2027	Yes	13 May 2026:
Estimates of operational and capital expenditure for 30 years	30 June 2027	Yes	13 May 2026:
Any significant decisions required, including costs, over the 30 years	30 June 2027	Yes	13 May 2026:
Operational matters			
The nature and scope of the main water services activities	30 June 2027	Yes	13 May 2026:
Any significant work proposed	30 June 2027	Yes	13 May 2026:

Content	Expected completion date	On track Yes / No	Update on progress
A statement of the intended levels of service including performance measures	30 June 2027	Yes	13 May 2026:
Intended levels of service, performance measures and targets as required by the Local Government Act 2002 and Commerce Act 1986 relevant to the water services activities.	30 June 2027	Yes	13 May 2026:
Any intended changes to the level of service and reasons for any material change to the cost of water services	30 June 2027	Yes	13 May 2026:
Consumer feedback			
Information about how feedback from consumers in relation to the water services provided will be sought	30 June 2027	Yes	13 May 2026:
Financial matters			
Forecast financial statements for each group of activities	30 June 2027	Yes	13 May 2026: GL separation is in progress. Forecast financial statements will be completed after budget inputs from various managers scheduled for later this calendar year.
Funding and revenue approach – Pricing and charging in detail for first 3 years including methodologies	30 June 2027	Yes	13 May 2026: This will be progressed along with the Revenue and Financing Policy review.
Intended sources of funding and revenue including the reasons for selecting each source, the amount or level of funding expected and an explanation of the intended funding mechanism and reason for each source	30 June 2027	Yes	13 May 2026: As above.
Capital expenditure for 10 years, including identifying improving levels of service, meeting additional demand and replacing existing assets	30 June 2027	Yes	13 May 2026: Will be completed within the Long Term Plan timeline.
Significant forecasting assumptions	30 June 2027	Yes	13 May 2026: Will be completed within the Long Term Plan timeline.
Additional matters			
A policy on giving security for borrowing	30 June 2027	Yes	13 May 2026:
Objectives for holding and managing financial investments and equity securities including any targets on returns for those investments	30 June 2027	Yes	13 May 2026:
A definition of separately used or inhabited parts of a property if those charges are set	30 June 2027	Yes	13 May 2026:

Items completed:	

RECOMMENDATION





That the Water Services Strategy - Monthly update report is accepted.

6.6 COMPLIANCE STATUS REPORT

Author: Dan Mitchell, Asset Group Manager

Authoriser: Dan Mitchell, Asset Group Manager

Attachments:

1. **Drinking Water Quality Assurance Reporting** [↓](#) 
2. **Water Supply Compliance Status** [↓](#) 
3. **Stormwater Compliance Status** [↓](#) 
4. **Wastewater Compliance Status** [↓](#) 

PURPOSE

For the Water Services Committee to receive an update on the current compliance status associated with the Three Waters activity. Attachments relate to compliance with the Drinking Water Quality Assurance Rules, Resource Consents and Response Times.

At the time of writing there is currently no engagement with WorkSafe relating to compliance with the Health and Safety at Work Act 2015 and associated secondary legislation.

RECOMMENDATION

1. That the Water Services Committee accepts the Compliance Status Report as presented.

Water Supply	Size of Supply (based on DWQAR definition)	Performance measure rules that compliance is assessed against	Q3 2025-26 3 months to end March 2026			
			Treatment Plant		Distribution Zone	Key Reasons for Not Meeting Compliance
			Bacterial	Protozoal	Microbiological	
Cannington-Motukaika Rural	Small (26-100 people)	(a) 4.4 T1 Treatment Rules (b) 4.5 D1.1 Distribution System Rule	All Met 100%	All Met 100%	All Met 100%	
Waihaorunga Rural	Small (26-100 people)	(a) 4.4 T1 Treatment Rules (b) 4.5 D1.1 Distribution System Rule	All Met 100%	All Met 100%	All Met 100%	
Waikakahi Rural	Medium (101-499 people)	(c) 4.7.1 T2 Treatment Monitoring Rules (d) 4.7.2 T2 Filtration Rules (e) 4.7.3 T2 UV Rules (f) 4.7.4 T2 Chlorine Rules (g) 4.8 D2.1 Distribution System Rule	Partially Met 87.5%	Partially Met 41.7%	All Met 100%	Lack of filtration and protozoa barrier
Hook-Waituna Rural	Large (>500 people)	(h) 4.10.1 T3 Bacterial Rules (Chlorine) (i) 4.10.2 T3 Protozoal Rules (j) 4.11.5 D3.29 Microbiological Monitoring Rule	Almost Met 88%	Not Met 0%	All Met 100%	Lack of protozoa barrier. Issues with disinfection Ct. Weather events
Lower Waihao Rural	Large (>500 people)	(h) 4.10.1 T3 Bacterial Rules (UV) (i) 4.10.2 T3 Protozoal Rules (UV) (j) 4.11.5 D3.29 Microbiological Monitoring Rule	All Met 100%	All Met 100%	All Met 100%	
Otaio-Makikihi Rural	Large (>500 people)	(h) 4.10.1 T3 Bacterial Rules (UV) (i) 4.10.2 T3 Protozoal Rules (UV) (j) 4.11.5 D3.29 Microbiological Monitoring Rule	All Met 100%	All Met 100%	All Met 100%	
Waimate	Large (>500 people)	(h) 4.10.1 T3 Bacterial Rules (UV) (i) 4.10.2 T3 Protozoal Rules (UV) (j) 4.11.5 D3.29 Microbiological Monitoring Rule	All Met 100%	All Met 100%	All Met 100%	

WDC Performance Measure Reporting 2025-26							
Water Supply Group Q3							
Performance Measure M = Mandatory	Target (Year 1 LTP 2025-2034)	2024/25 Result	2025/26 Q1 Result July - Sept	2025/26 Q2 Result Oct - Dec	2025/26 Q3 Result Jan - Mar	Variance Comments Required +/- 5%	Benchmarked National Average (2025)
Provide a continuous, appropriate and safe water system throughout the district with excellent customer service							
Median attendance and resolution times for urgent and non-urgent callouts for water supply faults or unplanned interruptions to the urban network (M) ¹							
Attendance to urgent callout	≤ 1 hour	0:14 (h:m)	0:29	0:31	0:39		
Resolution for urgent callout	≤ 24 hours	2:06 (h:m)	14:27	28:21	1:41		
Attendance to non-urgent callout	≤ 24 hours	21:38 (h:m)	22:40	19:55	21:16		
Resolution for non-urgent callout	≤ 72 hours	27:53 (h:m)	49:13:00	42:15	48:02		
Total number of complaints received about: Drinking water clarity, drinking water taste, drinking water odour, drinking water pressure or flow, continuity of supply, Council's response to these issues (M)							
Urban water supply	≤ 10 complaints per 1,000 connections	5.3	0.48	0.48	0.48		
Rural water supply	≤ 40 complaints per 1,000 connections	60.1	14	12	15		
Percentage of residents receiving the service satisfied with water supply services	≥ 70%	70%	Next Resident Survey in 2027	Next Resident Survey in 2027	Next Resident Survey in 2027		66%
Provide reliable, efficient and well planned water infrastructure and services that meets the needs of the community							
The average consumption of drinking water per day per resident within the Waimate District (M)	≤300 litres per person per day	462.7	488.6	410.7	415		
Percentage of real water loss from Council's network reticulation systems (M)	≤ 25%	17.49%	16.57%	19.64%	19.58%		
Estimated assumed water loss per connection per day ²	Estimated assumed water loss < 150L per connection per day	N/A	164.63L	164.04L	165.48		
Reactive maintenance (system failure) or programmed work in the Waimate urban area that exceed 8 hours of not supplying drinking water to the community or a consumer	< 1 per year	0	0	0	0		
Reactive maintenance (system failure) or programmed work in the Rural Water Supplies that exceed 3 days of not supplying drinking water to the community or a consumer	< 1 per year	0	0	0	0		
<p>¹ Attendance - from the time Council receives notification to the time that service personnel reach site. Resolution - from the time Council receives notification to the time that service personnel confirm resolution of the fault or interruption.</p> <p>Urgent attendance and resolution time - urgent performance measures require 1 hour attendance, 24 hours resolution for loss of supply of drinking water. Council has 4 hours attendance, 48 hours resolution for loss of drinking water supply in the rural areas for practical reasons, due to geospatial distance and 96 hours onsite storage policy. The rural consumers of the Waimate District are not at risk of having no drinking water because of the greater attendance and resolution times, as they are required to have 96 hours onsite storage.</p> <p>² Estimated assumed water loss per litre per second on minimum night flow methodology. Estimated assumed water loss per connection per day based on minimum night flow methodology. At present Council only has meters at the Timaru Road and Manchesters Road plants. Meters have been installed throughout the urban supply which will be monitored through automated reading. Future reporting will utilise data from the new meters which will allow for a more robust estimate of real water loss. The reported results do not include the rural network, as the supply is not metered.</p> <p>Note: Reporting on mandatory water supply performance measures is governed by Taumata Arowai. Performance measures have been updated to comply with changes to the Drinking Water Quality Assurance Rules that came into effect 1 January 2025.</p>							

WDC Performance Measure Reporting 2025-26 Stormwater Q3							
Performance Measure M = Mandatory	Target (Year 1 LTP 2025-2034)	2024/25 Result	2025/26 Q1 Result July - Sept	2025/26 Q2 Result Oct - Dec	2025/26 Q3 Result Jan - Mar	Variance Comments Required +/- 5%	Benchmarked National Average (2025)
Maintain reliable stormwater network services							
Number of flooding events that occur in our systems (M)	0	0	0	0	0		
Number of habitable floors affected in flooding events in the district per 1,000 properties connected (M)	0	0	0	0	0		
Deliver stormwater services according to required environmental standards							
Compliance with resource consents for discharge from stormwater system (M)	No abatement notices, infringement notices, enforcement orders and convictions	0	0	0	0		
Maintain excellent customer service for stormwater systems							
Median response time to attend a flooding event (M) ¹	≤ 120 minutes	0:00(h:m)	n/a	n/a	n/a		
Number of complaints received about the performance of the stormwater system (M)	≤ 1.5 per 1,000 properties	2.1	0	0.54	0		
¹ Flooding event means an event where stormwater enters a habitable floor. Measured from the time of notification to the time service personnel reach the site. If there are no flooding events the response times will be zero.							

WDC Performance Measure Reporting 2025-26 Sewerage Q3							
Performance Measure M = Mandatory	Target (Year 1 LTP 2025-2034)	2024/25 Result	2025/26 Q1 Result July - Sept	2025/26 Q2 Result Oct - Dec	2025/26 Q3 Result Jan - Mar	Variance Comments Required +/- 5%	Benchmarked National Average (2025)
Maintain reliable sewerage network services							
Number of dry weather overflows from the sewerage system (M)	≤ 2 per 1,000 connections	1	1	0	0		
Deliver sewer services according to required environmental standards							
Compliance with Resource Consents for discharge from sewerage system (M)	No abatement notices, infringement notices, enforcement orders and convictions	0	0	0	0		
Maintain excellent customer service for sewerage system							
Median attendance and resolution times to sewerage overflows resulting from blockages or other faults: (M)							
Attendance	Median attendance time ≤ 60 minutes	0:08 (h:m)	0:38	N/A	N/A		
Resolution	Median resolution time ≤ 12 hours	52:25 (h:m)	7:13	N/A	N/A		
Total complaints received about: Sewer odour, sewerage system faults, sewerage system blockages, the WDC response to sewerage system issues (M)	≤ 3 complaints per 1,000 connections	4.3	1.08	0	0		
People receiving the service are satisfied with sewerage services	≥ 90%	86%	Next Resident Survey in 2027	Next Resident Survey in 2027	Next Resident Survey in 2027		73%

PUBLIC EXCLUDED

7 EXCLUSION OF THE PUBLIC REPORT

RESOLUTION TO EXCLUDE THE PUBLIC

RECOMMENDATION

That the public be excluded from the following parts of the proceedings of this meeting.

The general subject matter of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48 of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48 for the passing of this resolution
7.1 - Public Excluded Minutes of the Water Services Committee Meeting held on 8 April 2026	s6(a) - the making available of the information would be likely to prejudice the maintenance of the law, including the prevention, investigation, and detection of offences, and the right to a fair trial	s48(1)(a)(i) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7
7.2 - Downlands Water Scheme - Future Options	s7(2)(f)(i) - free and frank expression of opinions by or between or to members or officers or employees of any local authority	s48(1)(a)(i) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7

**8 RE-ADMITTANCE OF THE PUBLIC REPORT
MEETING CLOSURES**