

Agenda

**Notice is hereby given of
a Long Term Plan Workshop**

Tuesday 24 March 2026

to follow the Ordinary Council meeting

Council Chamber
Waimate District Council
125 Queen Street
Waimate

www.waimatedc.govt.nz

Order Of Business

Reports	4
1 General Business	4
1.1 Long Term Plan (LTP) 2027-2037 Workshop 1	4

Long Term Plan workshops are an informal public forum for staff to bring items to inform Councillors which if undertaken at a Council or Committee meeting could take a significant amount of time and therefore restrict other business from being transacted.

No decisions or resolutions will be made.

Brief agendas will be prepared and will be available on Council's website:

<https://www.waimatedc.govt.nz/council/meetings/agendas-and-minutes> and brief notes may be taken.

There are no legal requirements relating to a quorum.

Standing Orders do not apply.

Members of the public are welcome to attend, but do not have speaking rights.

REPORTS

1 GENERAL BUSINESS

1.1 LONG TERM PLAN (LTP) 2027-2037 WORKSHOP 1

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Authoriser: Nicole Timney, Community Services and Strategy Group Manager

Attachments:

1. Presentation - LTP 2027-2037 Workshop 1 [↓](#) 
2. What is a Long Term Plan - LTP 2027-2037 Workshop 1 [↓](#) 
3. LGA 2002 Schedule 10 - Contents of Long Term Plan [↓](#) 
4. Council Booklet - LTP 2027-2037 Workshop 1 [↓](#) 
5. LTP Performance Measures Review [↓](#) 

Agenda

INTRODUCTION TO LONG TERM PLAN 2027-2037 PROCESS – POWER POINT PRESENTATION

Discussion covering:

- a. Theme – “Core Services, Smart Choices – Future Proofing Waimate
- b. Timetable
- c. Setting the foundations and a strategic framework
- d. Legislative requirements
- e. Revisit the vision statement
- f. Vision and community outcomes and council activities
- g. Intended level of service
- h. Performance measures
- i. Climate change integration

LTP WORKSHOP 2

- a. Status at the conclusion of Workshop 1.
- b. What to expect for Workshop 2 on 21 April 2026.

For this workshop

1. Please familiarise yourself with the Long Term Plan 2025-34 and your LTP Workshop 1 Council Booklet, attachment 4.
2. Read the sections highlighted with a  and consider the questions posed in the booklet. By the end of the workshop, we will have completed these sections.
3. We have attached further background information covering what a Long Term Plan is, why Council must do one every three years and the legislation that guides the formation of a Long Term Plan. Attachment 2 further outlines what we will discuss and points to consider.
4. Attachment 3 is an extract from the Local Government Act 2002, Part 1, which outlines the information that must be included in a Long Term Plan.

5. Attachment 5 outlines Councils existing performance measures.

What is a Long Term Plan

Summary

6. The LTP process involves identifying issues that will be important for the Council and the Waimate District during the next 10 years and beyond. This process will include setting strategy through the development of a Financial Strategy and an Infrastructure Strategy, reviewing Council's Asset Management Plans and Activity Management Plans, engaging with the community around these issues, and publishing a 10 year plan.
7. The production of a LTP involves an extensive programme of work including every work stream of Council and requires input from Officers across the organisation.
8. Elected Member involvement, at each stage of the LTP process is critical. The LTP provides the opportunity for Elected Members, in consultation with the community, to set:
 - a. Council's overall strategic direction, including the vision for the community over the next 10 years, community outcomes, and strategic priorities.
 - b. Council's Financial Strategy, including setting limits on rates increases and debt levels.
 - c. Council's 30+ years Infrastructure Strategy for Council's core infrastructure, roading and community facilities.
 - d. Three Waters has now been removed and a strategy will come to Council via the Water Committee with a request to adopt a Water Strategy which will go through a similar process to the Long Term Plan but its focus will be on storm water, drinking water and wastewater.
 - e. Council's overall programme of activities, projects and services, including the level of service to which they are delivered and how much they cost for the period of the plan.

Review of Workshop 1 and what is to come for Workshop 2

9. At the conclusion of Workshop 1 Council will have confirmed the:
 - a. Proposed theme,
 - b. Reviewed and adapted the vision and outcomes
 - c. Given guidance to the organisation on the community outcome comments that the organisation can use to guide performance measures.
10. In Workshop 2 we will be bringing the organisations response to the community outcome comments by way of proposed performance measures. We will go through these measures with you for further guidance and comment.
11. In Workshop 2, we will discuss any key consultation themes at a high level as well as assumptions and risks at a high level as well.
12. We will also outline any updates on the LG Systems Improvement Bill and possible changes to legislation which may affect community outcomes and activities.

Long Term Plan 2027 - 2037

FOCUS ON **CORE SERVICES**

TO MAKE **SMART CHOICES**

ENSURING WE ARE **FUTURE-PROOFING WAIMATE**

WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

Long Term Plan 2027 - 2037

TIMELINE

INITIATION COMPLETE

Establishing the project timelines, aligning dates for meetings/workshops and audit windows.

2025

Oct - Dec



PLANNING COMPLETE

Detailed project plans created, including development of work breakdown structure.

2026

Jan - Feb



BUILDING BEGINNING

Project tasks are performed, and major supporting information documents are assembled.

2026

Feb - Dec



CONSULTING

Core documents complete for consultation with the public.

2027

Jan - May



FINALIZING

Incorporate consultation and decisions into LTP document for adoption.

2027

May - June



Long Term Plan 2027 - 2037

SETTING THE FOUNDATIONS

- Completed the initiation and planning phases
- Moving into the initial “Building” phase of LTP development
- Focus is on creating a shared understanding of strategic direction, not detailed decisions
- Strategic direction establishes guidelines for how we view and judge our activities

Note: Pending legislation may affect the development of this LTP

WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

Long Term Plan 2027 - 2037

SETTING THE FOUNDATIONS

Vision and Outcomes



"What should Waimate look like in the next 10 years?"

Council Activities



"Are our activities aligned with achieving these outcomes?"

Performance Measures



"How can we measure the success of our activities?"

WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

VISION AND COMMUNITY OUTCOMES



Local Government Act 2002 Schedule 10, Part 1, Section 1

A long-term plan must, to the extent determined appropriate by the local authority, describe the community outcomes for the local authority's district or region.

WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

VISION AND COMMUNITY OUTCOMES



Council's current Vision Statement – LTP 2025-2034

“Leading our communities towards a diverse, thriving, and sustainable future.”

Does this vision statement still...

- Reflect Council's goals for the future?
- Represent community expectations?
- Provide a clear direction for Council's activities?

WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

VISION AND COMMUNITY OUTCOMES



Thriving Community

- A district that promotes infrastructure for economic activity
- A district that encourages development
- A district that actively promotes itself and its businesses



Safe and Healthy People

- A place where people are safe in their homes, work, and public spaces
- Our services, infrastructure, and environment enhance quality of life
- A resilient and adaptive community in a changing environment



Sustainable District and Environment

- A district that is enhanced through sustainable and diverse development
- Our heritage is valued and protected
- We value the natural environment, biodiversity, and landscapes



Active, Diverse, and Supportive Community

- All people are encouraged to participate in our democratic processes
- District assets provide recreation and leisure choice
- We celebrate and support the good things about our community

WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

VISION AND COMMUNITY OUTCOMES



WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

COUNCIL ACTIVITIES



Community Services



Economic Development

Emergency Management

Library Services



Intended Level of Service

1. Support economic development in the district
2. Provide quality information and library services. Programs and material are accessible to district residents, schools and visitors
3. Civil Defense Emergency Management personnel appropriately trained and prepared to assist community in the event of an emergency.

COUNCIL ACTIVITIES



Intended Level of Service

1. Support economic development in the district
 - Provide up to date economic data to local businesses
 - Resident Survey: Positive perception of living in the Waimate District

2. Provide quality information and library services. Programs and material are accessible to district residents, schools and visitors
 - Resident Survey: User satisfaction with library services
 - Number of visits to Explore Waimate website
 - Number of exhibitions on display at the library

3. Civil Defense Emergency Management personnel appropriately trained and prepared to assist community in the event of an emergency.
 - Annual group exercise
 - Civil Defense Emergency Management personnel within the EOC offered training

WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

2025 RESIDENT COMMUNITY SURVEY



Most Satisfied

Parks, reserves and gardens	87%
Sewerage system and service	86%
Feeling safe at home	86%
Waste management services - collection services	85%
Overall quality of your life	85%
Public facilities - Cemeteries	84%
Waimate District is a great place to live	79%
Public facilities - Standard of public toilets	78%
Overall service received	77%
Public facilities - Overall	77%

Most Dissatisfied

The level of influence you have over Council's decision-making process	39%
Annual property rates being fair and reasonable	38%
Financial management	32%
Quality and level of the community engagement in the Waimate District	31%
Water rates are fair and reasonable	30%
Overall value for money	29%
Unsealed roads	29%
Trust	28%
Sealed roads	27%
Sufficiency of information supplied	24%

WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

PERFORMANCE MEASURES



- We recommend you don't change the resident survey-based performance measures
 - Valuable benchmarking information against 20 other councils
- We cannot change the mandatory measures
 - Roding
- We can adapt the remaining existing measures or introduce new ones to specifically target areas of interest or change. *Measure what matters...*

The groups will attend the LTP Workshop 2 on the 21st of April to discuss their responses to the vision and outcomes decisions made today.

We also ask that you think about any specific areas of Council that you would like quarterly reporting on.

Note: Refer to performance measure attachment

WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

CLIMATE CHANGE INTEGRATION



OAG Expectation

The LTP must demonstrate that all activities of Council have been considered through the lens of Climate Resilience

One pager - Council's Climate Strategy - demonstrate principles embedded in Council's activities

Climate Resilience Action Plans will be integrated into strategies and AMPs

- Decision making, principles, and alternative solutions
- Smart choices linked to our core services don't need to have a financial impact
- We will ask the teams to look at cost neutral adaptations to how and what we do every day

COUNCIL LTP 2027-2037 BOOKLET



Let's start building the LTP 2027-2037 and discuss the following:

- Councils vision statement
- Community outcomes
- Underlying supporting statements that drive the community outcomes and guide the organisations response with performance measures

Questions to think about:

- Future proofing includes resilience - how do we build resilience into this new plan?
- What is Waimate's identity? Now and in the future? We are a diverse district with urban and rural and lots of new people settling in the district. How do we capture these changes?

WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

VISION AND COMMUNITY OUTCOMES



Council's current Vision Statement

"Leading our communities towards a diverse, thriving, and sustainable future." *Let's review this statement*

Does this vision statement...

- Focus on core services?
- Will it guide Council to make smart choices?
- Will it future proof Waimate?

VISION AND COMMUNITY OUTCOMES



Thriving Community



Safe and Healthy People



Sustainable District and Environment



Active, Diverse, and Supportive Community

Core Services, Smart Choices - Future Proofing Waimate

- *A district that promotes infrastructure for economic activity*
- *A district that encourages development*
- *A district that actively promotes itself and its businesses*
- *A place where people are safe in their homes, work, and public spaces*
- *Our services, infrastructure, and environment enhance quality of life*
- *A resilient and adaptive community in a changing environment*
- *A district that is enhanced through sustainable and diverse development*
- *Our heritage is valued and protected*
- *We value the natural environment, biodiversity, and landscapes*
- *All people are encouraged to participate in our democratic processes*
- *District assets provide recreation and leisure choice*
- *We celebrate and support the good things about our community*

WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

PERFORMANCE MEASURES



Performance Measures attachment:

- *Measure what matters... The measures are a link back to your strategic direction, keeps things on track*

The groups will attend the LTP Workshop 2 on the 21st of April to discuss their responses to the vision and outcomes decisions made today.

We also ask that you think about any specific areas of Council that you would like quarterly reporting on.

Long Term Plan 2027 - 2037

SETTING THE FOUNDATIONS

Vision and Outcomes



"What should Waimate look like in the next 10 years?"

Council Activities



"Are our activities aligned with achieving these outcomes?"

Performance Measures



"How can we measure the success of our activities?"

WAIMATE DISTRICT COUNCIL | LONG TERM PLAN 2027 - 2037

Long Term Plan 2027-2037 – Workshop 1 Additional Material

What is a Long Term Plan

Summary

1. The LTP process involves identifying issues that will be important for the Council and the Waimate District during the next 10 years and beyond. This process will include setting strategy through the development of a Financial Strategy and an Infrastructure Strategy, reviewing Council's Asset Management Plans and Activity Management Plans, engaging with the community around these issues, and publishing a 10 year plan.
2. The production of a LTP involves an extensive programme of work including every work stream of Council and requires input from staff across the organisation.
3. Elected Member involvement, at each stage of the LTP process is critical. The LTP provides the opportunity for Elected Members, in consultation with the community, to set:
 - a. Council's overall strategic direction, including the vision for the community over the next 10 years, community outcomes, and strategic priorities.
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 - c. Council's 30+ years Infrastructure Strategy for Council's core infrastructure, roading and community facilities.
 - d. Three Waters has now been removed and a strategy will come to Council via the Water Committee with a request to adopt a Water Strategy which will go through a similar process to the Long Term Plan but its focus will be on storm water, drinking water and waste water.
 - e. Council's overall programme of activities, projects and services, including the level of service to which they are delivered and how much they cost for the period of the plan.

Legislation

The Local Government Act 2002 (LGA) sets the legislative requirements for the Long Term Plan:

4. Section 93 of the LGA requires Council must, at all times, have a Long Term Plan. The plan must be reviewed every three years, covering a period of at least 10 financial years, and include an Infrastructure Strategy covering at least 30 years. The 2027-2037 LTP must be adopted on or before 30 June 2027.
5. The purpose of local government is to enable democratic local decision-making and action by, and on behalf of, communities and to promote the social, economic, environmental, and cultural well-being of communities in the present and for the future. (Local Government Act 2002, section 10 (1)).
6. The role of local authorities is to lead and represent their communities. They must engage with their communities and encourage community participation in decision-making, while considering the needs of people currently living in communities and those who will live there in the future.
7. The Local Government Act 2002, section 12(2), gives councils wide scope to do anything within the context of the purpose of local government. The Act requires all councils to –
 - a. Separate policy setting from operational functions as far as possible.
 - b. Prepare [long-term plans](#) (LTPs), [annual plans](#) and budgets in consultation with their communities, where required.
 - c. Report annually on performance in relation to their plans.

- d. Prepare long-term financial strategies including funding, financial management and investment policies.
8. The Local Government Act 2002 also makes it clear that councils have a variety of other statutory responsibilities. These are mostly in other Acts such as the Resource Management Act 1991 and the Building Act 2004.
9. It must be stressed that there are a number of legislative changes coming down the pipeline from Central Government and as each change is enacted in government, any implications or changes required to the Long Term Plan will be highlighted by Officers as the Long Term Plan is developed.
10. Territorial authorities' responsibilities (until legislative changes dictate) include:
 - a. Sustainable district well-being.
 - b. The provision of local infrastructure, including roads and community facilities. In the case of the Waimate District Council we will continue to manage the three water services inhouse though ringfenced operationally from Council operations, the Water Committee will still report to Council on this ringfenced activity.
 - c. Environmental safety and health, district emergency management and civil defence preparedness, building control, public health inspections and other environmental health matters.
 - d. Controlling the effects of land use (including hazardous substances, natural hazards and indigenous biodiversity), noise, and the effects of activities on the surface of lakes and rivers.
11. The powers and responsibilities of city and district councils are all the same - both are territorial authorities. The only difference is that city councils serve a population of more than 50,000 in a predominantly urban area
12. Resulting from a change of the LGA in 2012, the Mayor has an important role in the LTP process. Section 41A of the LGA states: "It is the role of a mayor to lead the development of the territorial authority's plans (including the long-term plan and the annual plan), policies, and budgets for consideration by the members of the territorial authority."
13. The major change directly impacting the 2027-37 LTP process is the removal of 3 waters activities in to a ringfenced department governed by a Water Committee that reports to Council.
14. Please also see additional information directly from the Department of Internal Affairs

Points to Consider

15. The LTP is one of the most important and complex processes Council will undertake during the triennium. It requires considerable resourcing, thorough research, careful sequencing of tasks and close project management.
16. Council's long term planning does not occur simply within the confines of the LTP timetable, it is a continuous process and needs to be considered in light of the 10 year plan produced in 2025, and the 30+ years covered by the Infrastructure Strategy.
17. The key objective of the LTP process is to ensure that we produce an integrated and well-informed plan based on sound and accurate information. A critical component will be ensuring that the strategic direction, priorities and projects to be included in the plan have been informed by the views and priorities of the community.
18. The role of Elected Members in contributing to the strategic direction and subsequently promoting the plan to the community is critical to its success.
19. Section 93 of the LGA requires the LTP to be audited. This provides assurance to the community and readers of the robustness of the process, information, assumptions and that Council has complied with the relevant legislation.

20. At the 30 June 2025 Council Meeting, Council adopted a vision for the Waimate District: *"Leading our communities towards a diverse, thriving and sustainable district"* when adopting the Long Term Plan 2025-2034.
21. Council should consider how this vision will be integrated into the LTP, and how the LTP can advance the vision with the theme of the LTP 2027-2037 being "Core Services, Smart Choices – Future Proofing Waimate.

Process

22. The Long Term Plan process is led by the Community and Strategy Group and assisted by Long Term Plan Project Team, primarily by staff in Finance, Assets and CE Department. Monthly and other regular meetings as required are scheduled to ensure all tasks and projects are tracking to deadline and to ensure integrated planning across all elements of the process.
23. An initial project plan has been prepared in alignment with the various workstreams required to complete the plan.
24. A series of LTP Councillor Workshops have been planned to ensure Councillors are fully informed and actively involved in setting the strategic priorities of the plan. Further workshops may be arranged as we move through the process.
25. S101's which are budget meetings, will be held with Council based on the Revenue and Financing Policy will outlined in Workshop 2.
26. Key milestone decisions, including the adoption of the Financial and Infrastructure Strategies, the adoption of policies included in the LTP and approval of consultation documents will be made by Council towards the end of 2026.
27. Moving forward Council officers are embarking on the review of their Activity Management Plans. These will be used to formulate budgets and work programmes applying to the next ten years.
28. Workshop 1 includes a review of Council Activities, discussing the rationale behind the activity provision, which will enable early input into the development of Activity Management Plans.

Review of Council Activities and Performance Measures

Points to Consider

29. The purpose of local government (as proscribed by the LGA) is to enable democratic local decision-making and action by, and on behalf of, communities; and to promote the social, economic, environmental, and cultural well-being of communities in the present and for the future. Please note that well-beings are still a part of the provision of this LTP until central government via an enactment of parliament, removes them. This will be indicated via any announcements pertaining to the LG Systems Improvement Bill currently set for 2nd reading in the last week of March 2026.
30. In pursuit of this purpose, local government has broad discretion and a reasonably broad set of powers, especially with regard to the provision of local public services.
31. It is for Council to set objectives for service delivery and turn these into a choice of activities carried out by Council.
32. It is necessary to provide a rationale for service delivery. This rationale for service delivery acts as the link between Council's strategic direction and its actual choice of activities.
33. Once we understand why Council carries out, or wishes to carry out, a particular activity, we can develop levels of service that the community can expect and describe how the community will know these have been achieved (i.e. performance measures and targets).
34. The three key questions to keep in mind for this part of the workshop are:

- a. “What does Council intend to do to make life better in the community”
 - b. “How does Council intend to do this?”
 - c. “Why does Council intend to do this?”
35. The answers to these questions are essential when addressing Community Outcomes, determining levels of service and setting the right type of performance measures (which will be covered in a future workshop).
36. The activities Council decides to carry out need to be determined early in the LTP process as they are the basic building blocks for the LTP and are essential for all financial planning.

Current Activities



37. Mandatory Activities (Roading and Footpaths), no need to consider the rationale for provision as they are a legislative requirements.
38. We can take out the 3 mandatory activities – water supply, stormwater and sewerage, these will now come to Council via a Water Services Strategy from the newly established Water Committee. The Water Committee is required to deliver the Water Services Strategy to Council for approval and inclusion by way of an annexed section, to the Long Term Plan 2027-2037 before the adoption of Councils Long Term Plan.

Community Outcomes Review

39. Community Outcomes are the outcomes that Council aims to achieve in order to achieve for the district in the present and for the future, good quality local infrastructure, public services, performance and regulatory functions that are efficient, effective and appropriate for the present and anticipated future.
40. Outcomes should align with Council's strategic direction.

41. In line with the adopted Climate Resilience Strategy, the action plans of the strategy will be integrated with the activities where opportunities exist to implement new ways of operating that are cost neutral.

Current Community Outcomes



Thriving Community

- A district that promotes infrastructure for economic activity
- A district that encourages development
- A district that actively promotes itself and its businesses



Safe and Healthy People

- A place where people are safe in their homes, work, and public spaces
- Our services, infrastructure, and environment enhance quality of life
- A resilient and adaptive community in a changing environment



Sustainable District and Environment

- A district that is enhanced through sustainable and diverse development
- Our heritage is valued and protected
- We value the natural environment, biodiversity, and landscapes



Active, Diverse, and Supportive Community

- All people are encouraged to participate in our democratic processes
- District assets provide recreation and leisure choice
- We celebrate and support the good things about our community

Community Well-Beings

Social

42. Involves individuals, their families, whanau, hapu, iwi, and a range of communities being able to set goals and achieve them, such as education, health, the strength of community networks, financial and personal security, equity of opportunity, and rights and freedoms.

Economic

43. Looks at whether the economy can generate the employment and wealth necessary to provide many of the requirements that make for social well-being, such as health, financial security, and equity of opportunity.

Environmental

44. Considers whether the natural environment can sustainably support the activities that constitute healthy community life, such as air quality, fresh water, uncontaminated land, and control of pollution.

Cultural

45. Looks at the shared beliefs, values, customs, behaviours and identities reflected through language, stories, visual and performing arts, ceremonies and heritage that make up our communities.

Review of Council's Vision

“Leading our communities towards a diverse, thriving and sustainable district”

46. Council's vision was reviewed in June 2017 in preparedness for LTP 2018-28. It was reviewed again for the LTP 2021-31 will no changes and it is now time to consider the vision – is it appropriate? Is it meaningful?
47. It was suggested by the LTP team to add resilient to the vision.

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Part 1		
Information to be included in long-term plans		
1	Community outcomes	
	A long-term plan must, to the extent determined appropriate by the local authority, describe the community outcomes for the local authority's district or region.	
1A	Implementation of regional spatial strategy	
	<i>[Repealed]</i>	
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Version as at
15 January 2026

Local Government Act 2002

Schedule 10

Schedule 10 clause 1A: repealed, on 23 December 2023, by section 6 of the Resource Management (Natural and Built Environment and Spatial Planning Repeal and Interim Fast-track Consenting) Act 2023 (2023 No 68).

2 Groups of activities

- (1) A long-term plan must, in relation to each group of activities of the local authority,—
- (a) identify the activities within the group of activities;
 - (b) identify the rationale for delivery of the group of activities (including the community outcomes to which the group of activities primarily contributes);
 - (c) outline any significant negative effects that any activity within the group of activities may have on the social, economic, environmental, or cultural well-being of the local community;
 - (d) include the information specified in clauses 4 and 5—
 - (i) in detail in relation to each of the first 3 financial years covered by the plan; and
 - (ii) in outline in relation to each of the subsequent financial years covered by the plan.
- (2) In this schedule, each of the following activities is a group of activities:
- (a) *[Repealed]*
 - (b) *[Repealed]*
 - (c) *[Repealed]*
 - (d) flood protection and control works;
 - (e) the provision of roads and footpaths.
- (3) Despite subclause (2), a local authority may treat any other activities as a group of activities, other than activities related to providing water services under the Local Government (Water Services) Act 2025.
- (4) To avoid doubt, a territorial authority may include information about targeted rates for activities, or a group of activities, relating to water services in a funding impact statement that is included in—
- (a) a long-term plan under clause 15; or
 - (b) an annual plan under clause 20.

Schedule 10 clause 2(2)(a): repealed, on 27 August 2025, by section 172 of the Local Government (Water Services) (Repeals and Amendments) Act 2025 (2025 No 43).

Schedule 10 clause 2(2)(b): repealed, on 27 August 2025, by section 172 of the Local Government (Water Services) (Repeals and Amendments) Act 2025 (2025 No 43).

Schedule 10 clause 2(2)(c): repealed, on 27 August 2025, by section 172 of the Local Government (Water Services) (Repeals and Amendments) Act 2025 (2025 No 43).

Schedule 10 clause 2(3): amended, on 27 August 2025, by section 172 of the Local Government (Water Services) (Repeals and Amendments) Act 2025 (2025 No 43).

Schedule 10

Local Government Act 2002

Version as at
15 January 2026

Schedule 10 clause 2(4): inserted, on 27 August 2025, by section 172 of the Local Government (Water Services) (Repeals and Amendments) Act 2025 (2025 No 43).

3 Capital expenditure for groups of activities

- (1) A long-term plan must, in relation to each group of activities of the local authority and for each financial year covered by the plan, include a statement of the amount of capital expenditure that the authority has budgeted to—
 - (a) meet additional demand for an activity; and
 - (b) improve the level of service; and
 - (c) replace existing assets.
- (2) For the purpose of this clause, capital expenditure budgeted for 2 or all of the purposes in subclause (1) may be treated as if it were made solely in relation to the primary purpose of the expenditure.

Schedule 10 clause 3(2): amended, on 8 August 2014, by section 72 of the Local Government Act 2002 Amendment Act 2014 (2014 No 55).

4 Statement of service provision

A long-term plan must, in relation to each group of activities of the local authority, include a statement of the intended levels of service provision that specifies—

- (a) any performance measures specified in a rule made under section 261B for a group of activities described in clause 2(2); and
- (b) the performance measures that the local authority considers will enable the public to assess the level of service for major aspects of groups of activities for which performance measures have not been specified under paragraph (a); and
- (c) the performance target or targets set by the local authority for each performance measure; and
- (d) any intended changes to the level of service that was provided in the year before the first year covered by the plan and the reasons for the changes; and
- (e) the reason for any material change to the cost of a service.

5 Funding impact statement for groups of activities

- (1) A long-term plan must, in relation to each year covered by the plan, include a funding impact statement in relation to each group of activities of the local authority.
- (2) The funding impact statement must be in the prescribed form and must identify—
 - (a) the sources of funding to be used by the local authority; and
 - (b) the amount of funds expected to be produced from each source; and

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(c) how the funds are to be applied.

6 Variation between territorial authority's long-term plan and assessment of water and sanitary services and waste management plans

A long-term plan for a territorial authority must identify and explain any significant variation between the proposals outlined in the long-term plan and the territorial authority's—

- (a) assessment of certain sanitary services under section 128;
- (b) waste management and minimisation plans adopted under section 43 of the Waste Minimisation Act 2008.

Schedule 10 clause 6(a): replaced, on 27 August 2025, by section 172 of the Local Government (Water Services) (Repeals and Amendments) Act 2025 (2025 No 43).

7 Council-controlled organisations

A long-term plan must, in relation to each council-controlled organisation in which the local authority is a shareholder,—

- (a) name the council-controlled organisation and any subsidiary of the council-controlled organisation; and
- (b) identify—
 - (i) the local authority's significant policies and objectives in relation to ownership and control of the organisation; and
 - (ii) the nature and scope of the activities to be provided by the council-controlled organisation; and
 - (iii) the key performance targets and other measures by which performance is to be judged.

Schedule 10 clause 7: amended, on 22 October 2019, by section 36 of the Local Government Act 2002 Amendment Act 2019 (2019 No 54).

8 Development of Māori capacity to contribute to decision-making processes

A long-term plan must set out any steps that the local authority intends to take, having undertaken the consideration required by section 81(1)(b), to foster the development of Māori capacity to contribute to the decision-making processes of the local authority over the period covered by that plan.

9 Financial strategy and infrastructure strategy

A long-term plan must include a local authority's financial strategy described under section 101A and infrastructure strategy described under section 101B.

Schedule 10 clause 9: replaced, on 8 August 2014, by section 72 of the Local Government Act 2002 Amendment Act 2014 (2014 No 55).

10 Revenue and financing policy

A long-term plan must include a local authority's revenue and financing policy already adopted under section 102(1).

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Schedule 10 clause 10: amended, on 8 August 2014, by section 72 of the Local Government Act 2002 Amendment Act 2014 (2014 No 55).

11 Significance and engagement policy

A long-term plan must contain—

- (a) a summary (or other description) of the local authority's significance and engagement policy under section 76AA; and
- (b) a reference to where the full policy can be found, which may be done by providing a link to the relevant document on the local authority's Internet site.

Schedule 10 clause 11: replaced, on 8 August 2014, by section 72 of the Local Government Act 2002 Amendment Act 2014 (2014 No 55).

Schedule 10 clause 11(b): amended, on 21 March 2019, by section 27 of the Local Government Regulatory Systems Amendment Act 2019 (2019 No 6).

12 Forecast financial statements

- (1) A long-term plan must include, for each of the financial years covered by the plan, forecast financial statements for the local authority.
- (2) A long-term plan may include, for each of the financial years covered by the plan, or for any of those years, forecast financial statements for any council-controlled organisation or any other entity under the local authority's control.

13 Financial statements for previous year

- (1) A long-term plan must include the numerical information from the forecast financial statements referred to in clause 12(1) that were prepared for the financial year that is the year before the first year covered by the plan.
- (2) The numerical information must be presented in a way that allows the public to compare the information with the numerical information contained in the forecast financial statements for each of the financial years covered by the plan.

14 Statement concerning balancing of budget

If the local authority has resolved, under section 100(2), not to balance its operating budget in any year covered by the long-term plan, the plan must include—

- (a) a statement of the reasons for the resolution and any other matters taken into account; and
- (b) a statement of the implications of the decision.

15 Funding impact statement

- (1) A long-term plan must include a funding impact statement in relation to each year covered by the plan.
- (2) The funding impact statement must be in the prescribed form and must identify—

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- (a) the sources of funding to be used by the local authority; and
 - (b) the amount of funds expected to be produced from each source; and
 - (c) how the funds are to be applied.
- (3) If the sources of funding include a general rate, the funding impact statement must—
- (a) include particulars of the valuation system on which the general rate is to be assessed; and
 - (b) state whether a uniform annual general charge is to be included and, if so,—
 - (i) how the charge is to be calculated; and
 - (ii) the local authority's definition of a separately used or inhabited part of a rating unit, if the charge is to be calculated on that basis; and
 - (c) state whether the general rate is to be set differentially and, if so,—
 - (i) the categories of rateable land, within the meaning of section 14 of the Local Government (Rating) Act 2002, to be used; and
 - (ii) the objectives of the differential rate, in terms of the total revenue sought from each category of rateable land or the relationship between the rates set on rateable land in each category.
- (4) If the sources of funding include a targeted rate, the funding impact statement must—
- (a) specify the activities or groups of activities for which the targeted rate is to be set; and
 - (b) include particulars of the category, or categories, of rateable land, within the meaning of section 17 of the Local Government (Rating) Act 2002, to be used; and
 - (c) for each category, state—
 - (i) how liability for the targeted rate is to be calculated; and
 - (ii) the local authority's definition of a separately used or inhabited part of a rating unit, if the rate is to be calculated on that basis; and
 - (d) if the targeted rate is set differentially, state the total revenue sought from each category of rateable land or the relationship between the rates set on rateable land in each category; and
 - (da) specify whether the targeted rate is set to collect revenue that—
 - (i) relates to 1 or more groups of water services activities; and
 - (ii) is being collected as an agent of a water organisation, as provided in a transfer agreement under clause 6 of Schedule 2 of the Local Government (Water Services) Act 2025; and

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- (e) state whether lump sum contributions will be invited in respect of the targeted rate.
- (5) If the sources of funding include a general rate or a targeted rate, the funding impact statement must, for the first year covered by the long-term plan, include examples of the impact of the rating proposals in subclauses (3) and (4) on the rates assessed on different categories of rateable land with a range of property values.
- (6) If the same source of funding is to be used in more than 1 of the years covered by the long-term plan, in order to comply with subclauses (2)(a), (3), and (4) with respect to that source, it is sufficient—
 - (a) to comply with those subclauses in relation to 1 of those years; and
 - (b) for the funding impact statement to specify the other years in respect of which that source is to be used.
- (7) In subclause (4)(da), **group of water services activities and transfer agreement** have the meanings given in section 4 of the Local Government (Water Services) Act 2025.

Schedule 10 clause 15(4)(da): inserted, on 27 August 2025, by section 172 of the Local Government (Water Services) (Repeals and Amendments) Act 2025 (2025 No 43).

Schedule 10 clause 15(7): inserted, on 27 August 2025, by section 172 of the Local Government (Water Services) (Repeals and Amendments) Act 2025 (2025 No 43).

15A Rating base information

A long-term plan must state, for each year covered by the plan, the projected number of rating units within the district or region of the local authority at the end of the preceding financial year.

Schedule 10 clause 15A: inserted, on 8 August 2014, by section 72 of the Local Government Act 2002 Amendment Act 2014 (2014 No 55).

16 Reserve funds

A long-term plan must identify each reserve fund set aside by the local authority and, in relation to each fund, specify—

- (a) the purpose of the fund; and
- (b) the activities to which the fund relates; and
- (c) the amount expected to be in the fund at—
 - (i) the commencement of the first year to which the long-term plan relates; and
 - (ii) the end of the last year to which the long-term plan relates; and
- (d) the amount expected to be deposited in the fund in the period to which the long-term plan relates; and
- (e) the amount expected to be withdrawn from the fund in the period to which the long-term plan relates.

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17 Significant forecasting assumptions

A long-term plan must clearly identify—

- (a) all the significant forecasting assumptions and risks underlying the financial estimates:
- (b) without limiting the generality of paragraph (a), the following assumptions on which the financial estimates are based:
 - (i) the assumptions of the local authority concerning the life cycle of significant assets; and
 - (ii) the assumptions of the local authority concerning sources of funds for the future replacement of significant assets:
- (c) in any case where significant forecasting assumptions involve a high level of uncertainty,—
 - (i) the fact of that uncertainty; and
 - (ii) an estimate of the potential effects of that uncertainty on the financial estimates provided.

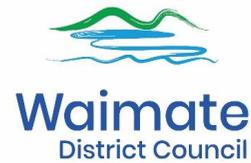
Schedule 10 clause 17(b)(i): amended, on 8 August 2014, by section 72 of the Local Government Act 2002 Amendment Act 2014 (2014 No 55).

17A Additional information to be included in long-term plan for unitary authority with local boards

In the case of a unitary authority for a district that includes 1 or more local board areas, a long-term plan must also—

- (a) identify the non-regulatory activities of the unitary authority for which decision-making responsibility is allocated to 1 or more local boards under section 48L or under section 17 of the Local Government (Auckland Council) Act 2009:
- (b) group the activities to which paragraph (a) relates separately from any other activity or group of activities of the unitary authority (there may be 1 or more groups, but each group of activities specified in clause 2(2) must be separately identified):
- (c) include the estimated local board funding allocation for each local board for each year to which the long-term plan relates:
- (d) include the local board agreement for each local board area for the first year to which the long-term plan relates.

Schedule 10 clause 17A: inserted, on 8 August 2014, by section 72 of the Local Government Act 2002 Amendment Act 2014 (2014 No 55).



Long Term Plan 2027-2037

*“Core Services, Smart Choices - Future
Proofing Waimate”*

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Strategic Framework	Strategy	✓
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On the Horizon

Climate Change

We will address the initiatives that have been implemented to date, including the Climate Change Strategy and notes from Audit New Zealand and the need to disclose our climate change initiatives.

This will include a section in the “On the Horizon” outlining the journey from the last Long Term Plan 2025-2034 and changes that may come from Central Government about the Climate Adaption Bill and possible connections to the Emergency Management Bill.

We intend to ask teams to look at ways of integrating climate resilience action plans from the Climate Change Strategy adopted by Council into their activities and AMPs but think about ways to make them financially neutral.

CLIMATE CHANGE INTEGRATION



OAG Expectation

The LTP must demonstrate that all activities of Council have been considered through the lens of Climate Resilience

One pager – Council’s Climate Strategy, Demonstrate principles embedded in Council’s activities

Climate Resilience Action Plans will be integrated into strategies and AMPs

- Decision making, principles, and alternative solutions
- Smart choices linked to our core services don’t need to have a financial impact
- Example: Parks swapping out exotics for natives

Strategic Overview

What is the Long Term Plan?

STRATEGIC OVERVIEW

What is the Long Term Plan?

The Long Term Plan, or LTP for short, is a detailed planning document prepared every three years by Council which sets out Council's direction for the next 9 years.

It details how we plan to pay for Council's activities and key projects, how we plan to manage all of our assets and infrastructure and how we intend to achieve our vision and community wellbeing. Two other key documents sit alongside and inform the LTP, these are:

- Financial Strategy
- 30-year Infrastructure Strategy

Council is required to prepare a Long Term Plan every 3 years. However, this LTP is a little different from previous years. In 2024, Council was given the option to defer the adoption of an LTP in favour of an enhanced Annual Plan. The decision to defer was chosen due to significant uncertainty surrounding the direction of central government reforms regarding the 3 waters.

To get us back on track, this LTP will only cover a 9 year period instead of the usual 10.

Long Term Plan
Lets you know what the Council is doing and why
Reviewed every three years

Annual Plan
Lets you know what Council work is going to be paid for each year, and identifies variances from Long Term Plan
Produced every non-Long Term Plan year

Annual Report
Lets you know if the Council did what it said it would do and at what cost
Produced yearly

Community outcomes
Knowing the environment in which people live
Knowing what the community and people want

The Planning Cycle

How does the LTP affect me?

The LTP affects everyone in the Waimate District, not just ratepayers. Whether it's water supply, sewage treatment, rubbish and recycling, roads, footpaths, parks and reserves, the library, building control or animal management – to name just a few, we need to work together to achieve common ground and deliver on what's best for the wider district and the communities that reside within.

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Long Term Plan 2025-2034

1. Does the content of this page from the LTP 2025-2034 need updating?

Please make some notes for guidance and any change if required.

Strategic Framework



2. Does the content of this page from the LTP 2025-2034 need updating?

Please make some notes for guidance and any change if required.

Community Outcomes

Community Outcomes



Thriving Community

- A district that promotes infrastructure for economic activity
- A district that encourages development
- A district that actively promotes itself and its businesses



Safe and Healthy People

- A place where people are safe in their homes, work, and public spaces
- Our services, infrastructure, and environment enhance quality of life
- A resilient and adaptive community in a changing environment



Sustainable District and Environment

- A district that is enhanced through sustainable and diverse development
- Our heritage is valued and protected
- We value the natural environment, biodiversity, and landscapes



Active, Diverse, and Supportive Community

- All people are encouraged to participate in our democratic processes
- District assets provide recreation and leisure choice
- We celebrate and support the good things about our community

3. Does the content of this page from the LTP 2025-2034 need updating?

We need to keep the headings, Thriving Community, Safe and Healthy People, Sustainable District and Environment, Active, Diverse and Support Community but look at the three statements below each category. Do we need to update these twelve comments?

Please make some notes.

Wellbeing Assessment Indicators

Wellbeing Assessment Indicators



Economic

Looks at whether the economy can generate the employment and wealth necessary to provide many of the requirements that make for social wellbeing, such as health, financial security, and equity of opportunity

- Gross domestic product (GDP) per capita
- Major road traffic accidents
- Number of building consents issued
- Dollar figure spent by visitors in the district
- Export growth (Annual % Change)



Environmental

Considers whether the natural environment can sustainably support the activities that constitute healthy community life, such as air quality, fresh water, uncontaminated land, and control of pollution.

- Water quality of monitored lakes, rivers, and swimming spots
- Number of drinking water supplies that comply with water standards
- Landfill waste - kilograms per capita
- Rate of transition of WDC-owned vehicles to hybrid/electric engines
- Estimated Council Co2 Emissions



Social

Involves individuals, their families, whanau, hapu, iwi, and a range of communities being able to set goals and achieve them, such as education, health, strength of community networks, financial and personal security, equity of opportunity, and rights and freedoms.

- Percentage of school leavers by NCEA level 1
- Unemployment Rate
- Mean household income
- Housing affordability (Home Value to Income Ratio)
- Housing Affordability (Mortgage payment proportion of income)
- Rent Affordability (Rent to Income Proportion)
- Crime rate (victimisation of unlawful entry with intend/burglary)



Cultural

Looks at the shared beliefs, values, customs, behaviours and identities reflected through language, stories, visual and performing arts, ceremonies and heritage that make up our communities

- Percentage of Te Reo Maori speakers
- Ethnic diversity
- Number of creative and cultural activities receiving grants administered by Council
- Library Membership (Active)

4. We need to wait for guidance and the outcome of the LG Systems Improvements Bill from Central Government.

- Do we need to think about any of these outcomes that are valuable to the Waimate Community and integrate them into the Community Outcomes?

Legislative change seeks to remove the requirement for councils to focus on the four well-beings (social, economic, environmental and cultural) and instead refocus on core services and infrastructure.

Please make some notes of any changes you would like to make to this section or incorporate into Community Outcomes.

Note: The passage of the systems improvement bill may change this section. (Second reading expected late March 2026).

Service Performance

Service Performance

Summary

An important function of the Long Term Plan is for Council to set the key performance indicators that will track the impact of the proposed projects and activities over the next two years. This tracking is done through a system of performance measures that cover all of Council's activities. These measures help us to ensure that we are delivering our services in an effective and cost-efficient manner. We track and report on these measures every year in our Annual Report for transparency and accountability. There are generally two types of performance measures, local authority measures and mandatory measures.

<h3 style="margin: 0;">Local Authority Measures</h3> <p style="font-size: small; margin: 0;">These are measures that Council has developed to both judge how well a service is being delivered and set aspirational goals for service improvement. They help us to identify whether our projects are producing the positive outcomes we intended or if we need to re-evaluate our approach in the next Long Term Plan. The Mayor and Elected Members shape and develop these targets every three years to meet the unique and changing needs of our district. The measures included in this LTP will be reviewed in only two years due to the deferral of the LTP 2024.</p>	<h3 style="margin: 0;">Mandatory Measures</h3> <p style="font-size: small; margin: 0;">These are measures that central government agencies require Council to report on. They typically establish a measurable standard for safety in the delivery of critically important services. These standards include things like road safety measures, drinking water compliance, flood protection, and animal control enforcement. Reporting this data helps central government agencies identify common trends and hold local authorities accountable in providing key services.</p>
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Performance Measures and Targets

Reviewing our Performance Measures

As a part of developing the Long Term Plan 2025-2034, Council reviews its performance against the targets set out in the previous Long Term Plan 2021-2031 adopted four years ago. In most cases, we meet our expectations, but there are times when we do not. This review allows us to assess Council's performance, refine our processes, and remain accountable for the decisions made over the past four years.

Through this process, we determine whether certain performance measures remain relevant and meaningful. Measures that no longer provide useful insights may be removed, while new measures may be introduced to better reflect our priorities and responsibilities. In some cases, we also have mandatory measures that are set by regulatory agencies, which can change over time and must be incorporated into our reporting. These mandatory measures are indicated by a (M) in the measure's description.

Once the measures are reviewed, we re-evaluate the targets for each one and consider them through several factors. If a target was not met, we examine the reasons behind it, including external challenges, operational decisions, or changing circumstances. If a target was exceeded, we assess whether it was set too conservatively or if previous changes from the last Long Term Plan have performed beyond our expectations. Additionally, we must take into account how we expect planned changes could impact our ability to meet targets in the future.

Our targets are also influenced by the financial framework of the Long Term Plan. Our plan has been guided by a maintenance directive that has produced a fiscally conservative approach, with most spending focused on maintaining existing levels of service rather than expanding

them. While improvements may occur in areas where they are required or deemed financially responsible, many performance targets remain unchanged over the nine-year plan.

Some of our targets are informed by our biennial community survey, which provides direct feedback on how residents perceive Council's services. These measures help ensure our goals remain aligned with community expectations. The new targets we have proposed for these measures are set in direct relation to the results we receive from our survey. In addition to local feedback, we also benchmark our results against councils across the country. This allows us to identify national trends in community satisfaction and compare our performance with similar councils. By analysing both local and national data, we can set more accurate and meaningful targets that balance both our community's priorities and Council's intended services.

Service Performance continued.....

There are three types of performance measures, Residents Survey, Mandatory and Local Authority Measures (those set by staff and governance). We need to keep all the Residents Survey measures, but we can tweak the %. We need to keep the Mandatory measures and keep the %. We can add or delete any of the Local Authority Measures, these are the ones that Council can “measure what matters” and are reported back on a quarterly basis.

The Long Term Plan 2027-2037 will not include any performance measures for Water. The newly formed Water Committee will need to work with the team to produce any mandatory performance measures and any further internal measures that the Water Committee feel would be relevant to tracking how certain activities or projects are going.

There will be a deeper dive into performance measures in LTP Workshop 2 on Tuesday 21 April 2026. Before then, take some time to review the measures that you can set. You have a copy of the performance measure tables that have been sent out to the various departments.

We will continue to track Waste Management, Roding and Footpaths, District Planning and Regulatory, Organisation and Governance, Community Services and Community Facilities.

Example from the booklet below. Anything in pink or red writing in the performance measures columns cannot be change. All others can.

WDC Performance Measure Reporting Review - Long Term Plan 2027 - 2037							
Community Facilities							
Performance Measure	Previous Target LTP 2025-2034	2024/25 Result	2025/26 Q1 Result July - Sept	2025/26 Q2 Result Oct - Dec	Proposed Target for LTP 2027-2037	Manager Comments	Target Recommendation
Provide high quality community facilities that meet the expectations of the community							
Resident Survey - Resident satisfaction with public toilets	≥ 70%	78%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ x%		Hold Target
Resident Survey - User satisfaction with camping facilities	≥ 80%	76%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ x%		Hold Target
Resident Survey - Resident satisfaction with cemetery facilities and services	≥ 80%	84%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ x%		Hold Target
Resident Survey - Resident satisfaction with parks and public spaces	≥ 80%	87%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ x%		Hold Target
Resident Survey - User satisfaction with swimming pool facilities	≥ 73%	77%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ x%		Hold Target
Resident Survey - User satisfaction with Event Centre facilities	≥ 75%	75%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ x%		Hold Target
Provide safe community facilities for the community and visitors							
Community facilities meet legislative safety requirements (Local Government Centre, Library, Regent Theatre, Event Centre)	Building Warrant of Fitness (WOF), Fire Regulations and Licence requirements are current	Yes	Yes	Yes	Building Warrant of Fitness (WOF), Fire Regulations and Licence requirements are current		Hold Target
All Council playgrounds are inspected by an external agency	1 inspection every two years	N/A	No	no	1 inspection every two years		Team to explain/suggest alternative measure or target
Maintain Pool Safe accreditation	Accreditation maintained	Yes	Yes	Yes	Accreditation maintained		Hold Target
Community housing units are tenanted and well managed							
Occupancy rate of 27 community housing units	90% or greater occupancy	99.50%	92.20%	99.85%	90% or greater occupancy		Hold Target suggest alternative measure or target

WDC Performance Measure Reporting Review - Long Term Plan 2027 - 2037														
Waste Management														
Performance Measure	Target (Year 1 LTP 2025-2034)	2024/25 Result	Current Result as at Q2 2025/26	Proposed Target for LTP 2027-2037	Manager Comments	Target Recommendation								
Convenient and accessible waste management services														
Resident Survey - Residents receiving the service are satisfied with waste management services	≥ 77%	75%	N/A	≥ X%		Keep target at 77%								
Receptacles for kerbside recycling and refuse collection are picked up as per service contract	≤20 receptacles per collection day deemed as missed collections	N/A	0.18 missed collections per collection day 0.69 missed collections per collection week	≤X receptacles per collection day deemed as missed collections		Maintain existing target								
Council manages the waste management services wisely														
Compliance with resource consent conditions	Full compliance	Not compliant	Not compliant	Full compliance		Team to explain/suggest alternative measure or target								
Reduction in waste generation – Total kerbside material	≤ 431kg per capita	N/A	86.96 kg per capita	≤ Xkg per capita		Measure appropriate								
Reduction in material for final disposal – Kerbside refuse collection	≤112kg per capita	N/A	22.66 kg per capita	≤Xkg per capita		Measure appropriate								
Reduction of biogenic methane emissions - % total organics in kerbside rubbish collection	≤40%	N/A	61%	≤X%		Measure appropriate								
Public information and programmes promote waste minimisation and appropriate sorting of waste														
<table border="1"> <thead> <tr> <th>Question</th> <th>Change (2023-2025)</th> </tr> </thead> <tbody> <tr> <td>Waste management services - Council's recycling services</td> <td>-7%</td> </tr> <tr> <td>Overall waste management</td> <td>-2%</td> </tr> <tr> <td>Waste management services - Regular rubbish collection se</td> <td>0%</td> </tr> </tbody> </table>		Question	Change (2023-2025)	Waste management services - Council's recycling services	-7%	Overall waste management	-2%	Waste management services - Regular rubbish collection se	0%					
Question	Change (2023-2025)													
Waste management services - Council's recycling services	-7%													
Overall waste management	-2%													
Waste management services - Regular rubbish collection se	0%													
Percentage of organics and recyclables in refuse collection bin:						Based on community survey feedback there may be an opportunity to create a measure/target that demonstrate education/promotion of this intended level of service								
Organics	≤ 22%	No Solid Waste Analysis Protocol audit this year	Solid Waste Analysis Protocol undertaken in November/December 2025. Report expected by February 2026.	≤X%										
Recyclables	≤ 22%			≤X%										

WDC Performance Measure Reporting Review - Long Term Plan 2027 - 2037							
Rooding and Footpaths							
Performance Measure M = Mandatory	Target (Year 1 LTP 2025-2034)	2024/25 Result	2025/26 Q1 Result July - Sept	2025/26 Q2 Result Oct - Dec	Proposed Target for LTP 2027-2037	Manager Comments	Target Recommendation
Provide quality roads and footpaths							
Resident Survey - Resident satisfaction with sealed roads	≥ 50%	42%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ X%		Adjust to 40%
Resident Survey - Resident satisfaction with unsealed roads	≥ 50%	38%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ X%		Adjust to 38%
Average quality of ride on sealed local roads (M)	Smooth travel exposure ≥ 93%	93%	N/A	N/A	Smooth travel exposure ≥ 93%	Consider 92% due to ageing Pavements and no major seal maintenance expenditure allocated to improving ride quality	Team to explain/suggest alternative measure or target
Respond to customer complaints and requests in a timely manner							
Percentage of customer service requests relating to roads and footpaths responded to within 10 working days (M)	≥ 95%	100.00%	100.00%	100%	≥ 95%		Hold Target
Provide a safe transport environment							
The change from the previous year in the number of fatalities and serious injury crashes on local road network (M)	Number of fatalities and serious injury crashes is less than the previous year on an annual basis	4	1	0	Number of fatalities and serious injury crashes is less than the previous year on an annual basis	Number of fatalities and serious injury crashes is not increase more than one from the previous year. Road re-marking is not a good Safety performance measure. Provision of traffic Services could be but would be very expensive to record and measure	Change to static number Team to suggest # Suggest additional measure for this LOS that demonstrates effort to improve safe environment. (i.e. % of road marking renewed per/y)
Provide well maintained footpaths							
Resident Survey - Resident satisfaction with footpaths	≥ 58%	47%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ X%	There is reduced funding from NZTA for Footpath Maintenance and Renewals	Adjust to 45% Team to speak to potential reduction in LOS
Percentage of footpaths that fall within a condition rating of fair, 1-3 (M) as detailed in the Rooding Asset Management plan	≥ 85%	90%	N/A	N/A	≥ X%		Hold Target
Compliance with footpath prioritisation model	No more than 7km non-compliant	3.0km	N/A	N/A	No more than 7km non-compliant	This measure was removed from the Rooding 24-27 AMP. There is currently no budget for new Footpath. If Council requires a programme of new footpath construction a performance measure could be developed	Team to explain/suggest alternative measure or target
Provide adequate asset renewal							
Percentage of the sealed local road network that is resurfaced (M)	> 5.0%	5.8%	N/A	N/A	> 5.0%		Hold Target

WDC Performance Measure Reporting Review - Long Term Plan 2027 - 2037							
District Planning & Regulatory							
Performance Measure	Target (Year 1 LTP 2025-2034)	2024/25 Result	2025/26 Q1 Result July - Sept	2025/26 Q2 Result Oct - Dec	Proposed Target for LTP 2027-2037	Manager Comments	Target Recommendation
Deliver timely, efficient processing of consents and related statutory requirements							
District Plan and bylaws reviewed within statutory timeframe	100% reviewed and adopted within statutory timeframe	District Plan 10 year review beginning and bylaws remain current	District Plan 10 year review beginning and bylaws remain current	District plan review intended to be transitioned into Planning Act	100% reviewed and adopted within statutory timeframe	Hold target - as per Dylan's request	Hold Target
Building consent processing within statutory timeframes and average processing time	100% of building consents granted within 20 working days	96.59%	98.21%	88.89%	100% of building consents granted within 20 working days	Hold target - as per Dylan's request	Hold Target
Resource consent processing to take place within statutory timeframes and average processing time:							
Non-notified	100% of resource consents processed within 20 working days (non-notified)	83%	87.00%	61.00%	100% of resource consents processed within 20 working days (non-notified)	Hold target - as per Dylan's request	Hold Target
Notified	100% of resource consents processed within 70 working days (notified)	100%	100%	100%	100% of resource consents processed within 70 working days (notified)	Hold target - as per Dylan's request	Hold Target
Investigate and respond to public complaints							
Response to food hygiene related complaints	All complaints actioned within 48 hours	100%	100% (0/0)	100% (2/2)	All complaints actioned within 48 hours	Hold target - as per Dylan's request	Hold Target
Response to late night party noise	All complaints actioned within 2 hours	100%	100% (5/5)	100% (12/12)	All complaints actioned within 2 hours	Hold target - as per Dylan's request	Hold Target
Response to environmental complaints	All complaints actioned within 10 working days	93%	100% (22/22)	100% (29/29)	All complaints actioned within 10 working days	Hold target - as per Dylan's request	Hold Target
Resource consents are monitored to ensure compliance							
Compliance with resource consents	≥ 40 consents monitored annually	N/A	21	(5/6)	≥ 40 consents monitored annually	Hold target - as per Dylan's request	Team to explain/suggest alternative measure or target - Is >40 still a relevant target for current numbers?
Protect the public from dog and animal related nuisances and dangers							
Response to wandering stock and animal related complaints	All complaints actioned within 2 hours	100%	100% (33/33)	100%(5/5)	All complaints actioned within 2 hours	Hold target - as per Dylan's request	Hold Target
Response to dog attacks on people and animals:							
Attacks on people	Initial contact with all complainants within 1 hours of attack notified	100%	100% (2/2)	100% 3/3)	Initial contact with all complainants within 1 hours of attack notified	Hold target - as per Dylan's request	Hold Target
Attacks on animals	Initial contact with all complainants within 1 hours of attack notified	100%	100% (1/1)	100%(3/3)	Initial contact with all complainants within 1 hours of attack notified	Hold target - as per Dylan's request	Hold Target
Provide quality customer services that meet the expectations of the community							
Question		Change (2023-2025)					
Satisfied with the CONSENT services overall*		-14%					
Satisfied with the building consent process*		-29%					
Council's response to service for a building related matter*		-13%					
Satisfied with the resource consent process*		-36%					
User satisfaction with building consent process	≥ 80%	60%	Nil	Nil	≥ X%	Scrap this measure - as per Dylans rquest. This will need to be replaced with the direct question in the Residents Survey instead.	Team to explain/suggest alternative measure or target (Currently use internal survey)
User satisfaction with resource consent process	≥ 80%	48%	Nil	Nil	≥ X%	Scrap this measure - as per Dylans rquest. This will need to be replaced with the direct question in the Residents Survey instead.	Team to explain/suggest alternative measure or target (Currently use internal survey)

WDC Performance Measure Reporting Review - Long Term Plan 2027 - 2037							
Organisation and Governance							
Performance Measure	Target (Year 1 LTP 2025-2034)	2024/25 Result	2025/26 Q1 Result July - Sept	2025/26 Q2 Result Oct - Dec	Proposed Target for LTP 2027-2037	Manager Comments	Target Recommendation
Provide good quality governance for the community in an open and transparent manner							
Resident Survey - Residents are satisfied with performance of elected members	≥ 75%	55%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ X%		Adjust to 55%
Ordinary Council meetings are live-streamed and recordings are made available to public	100% live streamed	None of these meetings were live streamed	1 of the 3 (33%) Ordinary Council Meetings was livestreamed	4 of the 4 (100%) Ordinary Council Meetings were livestreamed	100% live streamed		Hold Target
Compliance with Local Government Act planning, accountability and regulatory requirements	100% of Audit opinions are unmodified	The 2023/24 Annual Report received unmodified opinion from Audit NZ and the Long Term Plan 2025-34 received unmodified opinion with an emphasis of matter for uncertainty over water service delivery from Audit NZ	No audit opinions were received during this period	The 2024/25 Annual Report received an unmodified opinion from Audit NZ, dated 31 October 2025, with an emphasis of matter for uncertainty for the future of water delivery.	100% of Audit opinions are unmodified		Hold Target
Response time to Local Government Official Information and Meeting Act (LGOIMA) requests	100% responded to within statutory timeframe	100%	100%	100%	100% responded to within statutory timeframe		Hold Target
Advocate for and communicate with the community							
Resident Survey - Resident satisfaction with sufficiency of the information supplied by Council	≥ 75%	53%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ X%		Adjust to 60% but also suggest new measure and target to align with requests from Council to make information more visible and aligned with resident survey question.
Number of community engagement meetings offered by Elected Members	≥ 10	N/A	0	3	≥ X		Hold Target - clear definition of this target so Elected Members know when to notify Officers of this activity or engagement. What is a community engagement meeting?

WDC Performance Measure Reporting Review - Long Term Plan 2027 - 2037 Community Services							
Performance Measure	Target (Year 1 LTP 2025-2034)	2024/25 Result	2025/26 Q1 Result July - Sept	2025/26 Q2 Result Oct - Dec	Proposed Target for LTP 2027-2037	Manager Comments	Target Recommendation
Support economic development in the District							
Resident Survey - Positive perception of living in Waimate District	≥ 88%	85%	Next Resident survey in Sept 2027	Next Resident survey in Sept 2027	≥ X%		Hold Target
Provide up to date economic data to local businesses	Keeping Infometrics data publically available	100%	Achieved	Achieved	Keeping Infometrics data publically available		Hold Target Suggest additional measure for this LOS that demonstrates effort to improve economic development.
Provide quality information and Library services. Programmes and material are accessible to district residents, schools and visitors							
Resident Survey - User satisfaction with library services	≥ 81%	73%	Next Resident survey in Sept 2027	Next Resident survey in Sept 2027	≥X%		Hold Target - expected to rise as result of renovations
Number of visitors to Explore Waimate website	≥ 30,000	41,208	10,551	12,566	≥ X		Increase to >40,000
Exhibitions on display at the library	≥ 6 Exhibitions	N/A	6	121	≥ Exhibitions		Team to explain/suggest alternative measure or target
Civil Defence Emergency Management personnel appropriately trained and prepared to assist community in the event of an emergency							
Annual Group exercise	1 annually	1	0	0	X annually		Hold Target
Civil Defence Emergency Management personnel within the EOC offered training	6 training opportunities per year	23	4	3	X training opportunities per year		Team to explain/suggest alternative measure or target

WDC Performance Measure Reporting Review - Long Term Plan 2027 - 2037							
Community Facilities							
Performance Measure	Previous Target LTP 2025-2034	2024/25 Result	2025/26 Q1 Result July - Sept	2025/26 Q2 Result Oct - Dec	Proposed Target for LTP 2027-2037	Manager Comments	Target Recommendation
Provide high quality community facilities that meet the expectations of the community							
Resident Survey - Resident satisfaction with public toilets	≥ 70%	78%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ X%		Hold Target
Resident Survey - User satisfaction with camping facilities	≥ 80%	76%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ X%		Hold Target
Resident Survey - Resident satisfaction with cemetery facilities and services	≥ 80%	84%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ X%		Hold Target
Resident Survey - Resident satisfaction with parks and public spaces	≥ 80%	87%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ X%		Hold Target
Resident Survey - User satisfaction with swimming pool facilities	≥ 73%	77%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ X%		Hold Target
Resident Survey - User satisfaction with Event Centre facilities	≥ 75%	75%	Next Resident Survey in 2027	Next Resident Survey in 2027	≥ X%		Hold Target
Provide safe community facilities for the community and visitors							
Community facilities meet legislative safety requirements (Local Government Centre, Library, Regent Theatre, Event Centre)	Building Warrant of Fitness (WOF), Fire Regulations and Licence requirements are current	Yes	Yes	Yes	Building Warrant of Fitness (WOF), Fire Regulations and Licence requirements are current		Hold Target
All Council playgrounds are inspected by an external agency	1 inspection every two years	N/A	No	no	1 inspection every two years		Team to explain/suggest alternative measure or target
Maintain Pool Safe accreditation	Accreditation maintained	Yes	Yes	Yes	Accreditation maintained		Hold Target
Community housing units are tenanted and well managed							
Occupancy rate of 27 community housing units	90% or greater occupancy	99.50%	92.20%	99.85%	90% or greater occupancy		Hold Target suggest alternative measure or target?